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Catching up
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Quieter aircraft
with active noise
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Separate sections

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 6 1994



D6523A

EU deal clears way for rescue aid to Ukraine

European Union finance ministers sent a belated signal of support for the reformist government in Ukraine with an agreement in principle to provide a loan of Ecu85m (£108m). The loan should pave the way for an international rescue plan to fill a potential \$1bn gap in Ukraine's fourth-quarter balance of payments which has threatened to reignite inflation and cut short energy imports this winter. Page 16. Ukraine wins nuclear guarantees, Page 4.

Bentsen expected to resign

US Treasury secretary Lloyd Bentsen is expected to resign soon, administration sources said, in what would be a blow to President Bill Clinton as he deals with a Republican-run Congress. Mr Bentsen, 73, a former Democratic senator from Texas, called the reports premature but stopped short of denying them outright. Robert Rubin, a former Wall Street executive who heads the White House's National Economic Council, a leading candidate to replace Mr Bentsen. Observer, Page 19.

Wall Street underwriting fees hit: The fees Wall Street investment banks earn underwriting stock and junk bond offerings have failed to record lows this year because of the sharp downturn in business activity, a report says. Page 19.

South Korea to ease exchange controls: South Korea said it would ease foreign exchange controls by the end of the decade. The measure is more likely to benefit South Korean companies than foreign investors. Page 16.

Peseta visit to Taipai steps up US links: US transportation secretary Federico Peña visited Taiwan's foreign ministry in a sign of Washington's support for the island's democratic reforms and recognition of its economic importance. Page 4.

South Africa plans bond offering: South Africa is to return to the international capital markets this week with the launch of its first international bond offering since the end of apartheid. Page 17; International, Page 22.

China pressed to improve transport: China must spend at least \$11bn on upgrading its transport system by 2000 if it is to maintain its planned export-led economic growth, a report on the country's infrastructure says. Page 6. Chinese aircraft group turns to small cars, Page 20.

Indian companies expect profits rises: India's top 25 private sector companies are expected to report net profits rising by an average of 60 per cent in 1994, with infrastructure and construction concerns leading the way, a survey shows. Page 20.

Swapo poised to tighten grip on Namibia: Namibia's ruling Swapo party is poised to strengthen its hold on power this week in the country's first post-independence elections. Page 4.

Arab world in environmental crisis: The Middle East and North Africa are in environmental crisis with a quarter of the Arab world living without access to safe water supplies, Gao Koch-Weser, regional vice-president of the World Bank, said. Page 4.

Greek inflation rate falls: Greece's annual inflation rate fell to 10.3 per cent in October from 11 per cent the previous month, government statistics show. Page 2.

Swedish insurer writes down US holdings: Swedish insurer Trygg-Hansa confronted the full extent of its disastrous foray into the US market and said it planned to write down the value of its investment in Home Holdings by at least SKr2.8bn (£372m). Page 17.

Risk management techniques underused: Only a minority of international companies using financial derivatives to hedge risks has adopted the most sophisticated risk management techniques recommended by leading banks and derivatives traders, a survey has found. Page 17.

Credit demand stays at high level: Demand for credit among UK consumers eased slightly in October, but continued to run at a high level. Official figures suggest that finance houses took the biggest share of the business. Page 8.

Teddy bear fetches £110,000: A teddy bear from the late Lt Col Bob Henderson's collection of 500 was sold at Christie's in London for £110,000, double the previous world record. Page 1.

STOCK MARKET INDICES

	IN STERLING
FTSE 100	3,935 (-15.2)
Yield	4.2%
FTSE Eurotrack 100	3,537.4 (+10.8)
FTSE All-Share	1,507.6 (-0.7%)
Nikkei	13,365.65 (-307.36)
New York Investors	3,752.00 (-7.05)
Dow Jones Ind Ave	3,752.00 (-7.05)
S&P Composite	494.04 (-0.74)

US LUNCHTIME RATES

	Interest	Rate
Federal Funds	5.25%	5.25%
3-pp Trea Bills Yd	5.81%	5.81%
Long Bond	9.5%	9.5%
Yield	7.28%	7.28%

IN DOLLAR

	Interest	Rate
New York Investors	DM 1.5725	5.3075
DM	1.5725	5.3075
FR	5.3075	5.3255
ST	5.3255	5.3255
Y	5.3255	5.3255

IN LONDON MONEY

	Interest	Rate
3-pp Interbank	5.25%	5.25%
Libor long gilt flint	Inter 10% (Mar 12)	Inter 10% (Mar 12)
NORTH SEA OIL (Argus)		
Best 15-day (Int)	\$34.85	(15.54)
GOLD		
New York Comex (Feb)	\$378.1	(378.0)
London	\$378.7	(378.2)

NEWS: EUROPE

Centre-left alliances flourish as Forza Italia falters

Berlusconi hit by local polls

By Robert Graham in Rome

Results of week-end local elections have increased the fragility of Italy's right-wing government and turned the spotlight on the possibility of a centre-left coalition.

Centre-left opposition alliances won the mayoral races in the run-off for four out of six regional capitals, two of the regional councils and a majority of the small local administrations being contested.

Prime Minister Silvio Berlusconi's Forza Italia movement showed signs of having lost momentum and in the south the neo-fascist MSI/National Alliance surprised every commentator by the poor performance in its heartland. The most spectacular result was the defeat of the right by a centre-left coalition in the southern port of Brindisi and the province of Foggia.

Members of the government dismissed the outcome as insignificant voter discontent. But Mr Umberto Bossi, leader of the populist Northern League, said the outcome demonstrated his movement could no longer live with its partners in the right-wing coalition.

Although the elections involved fewer than 2m voters, all the political parties prepared for them as a big

end-of-year test for the popularity of the Berlusconi government and the strength of the ruling alliance. The vote covered a cross-section of the country - from the rich industrialised north (Brescia, Treviso and Sondrio) to the centre (Pescara and Massa) and the south (Brindisi and Foggia).

The most interesting result was at Brescia, where Mr Vito Gnutti, the industry minister and League candidate, fell to Mr Mino Martinazzoli, the leader of the Christian Democrats who presided over their transformation into the Popular Party (PPI). He gathered 56 per cent of the vote, backed by the PPI and a broad alliance of the centre-left.

This alliance included the former communist Party of the Democratic Left (PDS) and the Greens; but the high vote for Mr Martinazzoli indicated he had obtained the reluctant backing of Reconstructed Communists, formed from the rump of the old Italian Communist party.

Brescia now mirrors the fast changing political landscape. This wealthy industrial centre was a traditional Christian Democrat stronghold, until it was taken over by the League in the March general elections. Then in the June European parliamentary elections, Forza Italia won 30 per cent



Bossi: uneasy coalition

of the vote and cut the League from 26 per cent to 17 per cent.

The League vote held up in the first round of local elections two weeks ago; but Forza Italia fell back to 12 per cent, while the MSI was almost level with its government partner.

With Forza Italia only giving half-hearted support to Mr Gnutti and the MSI boycotting him - both in protest over the League's "disloyalty" in government - his defeat was likely. But the margin was bigger than expected.

Mr Martinazzoli represented the left wing of the Christian Democrats and he has now become both the symbol of, and the laboratory experiment for, the PPI's new strategy of allying with the more powerful PDS.

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EBRD may finance Slovak N-plant

By Jane Martinson

The directors of the European Bank for Reconstruction and Development are to meet in London today to discuss financing a nuclear power plant in Slovakia. A final decision - due after 70 days of consultation - is set to be one of the most difficult in the bank's short history.

If the bank decides to provide 30 per cent of the DM1.3bn (\$870m) needed to complete two partly-built reactors at Mochovce in Slovakia it would be the first time a multilateral development bank had agreed to finance a new nuclear plant.

Opposition to the WWER 440/213 Soviet-designed pressurised water reactors is based on doubt about their safety and their economic viability. Environment groups such as

Greenpeace and Global 2000

believe that more should be done to increase energy efficiency and that the cost of gas, supplied by Russia, is being overestimated. These groups presented a petition of over 100,000 names, mostly Austrian, to the bank yesterday.

Mr Heiner Luschin, the Austrian EBRD director, questions the safety costs of the project and is uneasy at the EBRD's involvement. "The situation where financial support is provided for highly subsidised pressurised water reactors with conventional gas-fired plants.

Opposition to the WWER 440/213 Soviet-designed pressurised water reactors is based on doubt about their safety and their economic viability. Environment groups such as

says. "Whether we should do it for the good of our image is a completely different matter."

Others feel less confident about the economic outlook for Mochovce. A study of two partially-built 440/213s in east Germany three years ago concluded that DM2bn would be needed to reach its target of single-digit inflation by December but last month's decline, together with delays in raising administered prices, makes it likely inflation can be held below 11 per cent this year, against 12.1 per cent in 1993. Greece's inflation rate is still more than three times the EU average. The government says its economic priority next year will be to bring it down to 7.8 per cent. Kevin Hope, Athens

Mochovce is more than 80 per cent completed but has been mothballed for three years. Only a small proportion of the funds required to complete the plant would be spent on construction. The rest would be allocated to upgrading the reactors to acceptable safety levels.

EUROPEAN NEWS DIGEST

EU ministers challenge Delors

European Union finance ministers yesterday mounted a direct challenge to Mr Jacques Delors, the outgoing Commission president, by refusing to endorse the use of additional borrowed funds to pay for multi-million-Ecu cross-frontier transport projects.

Mr Delors has argued that without extra capital raised by the Union, most of the 14 ambitious infrastructure projects may not get off the ground. But ministers meeting in Brussels yesterday agreed that funding for each project should be tackled on a case-by-case basis using only private finance, national exchequers, loans from the European Investment Bank and designated EU funds.

The ministers' recommendations will be presented to the Essen heads of state summit later this week, along with a report on the so-called trans-European networks prepared by a group of experts. The British expert distanced himself from suggestions that the Union could agree in the future to new forms of financial support, a stance that was yesterday taken by Mr Kenneth Clark, the UK chancellor. Emma Tucker,

Editorial Comment, Page 15

Socialists snub Balladur reform

France's opposition Socialist party yesterday refused to be co-opted into accepting anti-corruption reforms by prime minister Mr Edouard Balladur, in advance of a forthcoming parliamentary debate on the issue. Socialist leaders boycotted a meeting of MPs which Mr Balladur called yesterday evening to discuss anti-corruption reforms, after which the prime minister was due to make a statement on national television. The opposition wants to remain free to insist during a parliamentary debate on Friday that the conservative government should reverse its easing of anti-corruption measures passed by its Socialist predecessor. Last Friday a special commission appointed by Mr Balladur recommended a total ban on corporate contributions to political parties, as well as a ban on contracts to political parties. David Buchan, Paris

ECONOMIC WATCH

Greek inflation falls to 10.3%

Greece's yearly inflation rate fell to 10.3 per cent in October, from 11.0 per cent the previous month, according to statistics service figures published yesterday. Monthly consumer prices rose 0.3 per cent in November because of higher prices for food, clothes and consumer durables. The government no longer expects to reach its target of single-digit inflation by December but last month's decline, together with delays in raising administered prices, makes it likely inflation can be held below 11 per cent this year, against 12.1 per cent in 1993. Greece's inflation rate is still more than three times the EU average. The government says its economic priority next year will be to bring it down to 7.8 per cent. Kevin Hope, Athens

■ Norway's overall GDP fell 0.2 per cent in the third quarter while mainland GDP - which excludes petroleum and shipping - expanded by 0.1 per cent. Exports grew by 0.1 per cent while imports were up 6.1 per cent.

■ German wholesale sales in October were down 3.0 per cent month on month, 1 per cent year on year, in unadjusted real terms.

■ Austria's current account deficit in September was Schfl 2bn (\$300m) after Schfl 1bn in August and Schfl 5bn a year ago.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

		UNITED STATES			JAPAN			GERMANY		
		Consumer prices	Producer prices	Exchange rate	Consumer prices	Producer prices	Exchange rate	Consumer prices	Producer prices	Exchange rate
1985		100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986		101.3	101.3	99.8	101.4	101.4	101.4	100.0	100.0	100.0
1987		100.7	100.7	98.7	102.5	102.5	102.5	97.5	97.5	97.5
1988		109.9	103.2	99.1	107.8	107.8	107.8	101.4	101.4	101.4
1989		115.2	108.5	101.1	104.9	94.2	114.0	98.3	98.3	108.0
1990		121.5	113.9	113.6	109.2	95.7	120.1	107.0	107.0	110.3
1991		126.5	116.3	117.3	111.8	96.8	124.3	101.8	101.8	110.7
1992		130.4	117.7	120.2	113.9	95.9	125.8	118.2	115.1	121.5
1993		134.3	119.2	121.1	115.3	94.3	125.8	118.0	119.8	128.7
4th qtr. 1993	2.7	0.3	3.1	-1.7	7.7	1.2	-2.1	-0.1	4.8	137.6
1st qtr. 1994	2.5	0.2	3.4	-1.0	7.0	1.4	-2.2	2.9	3.7	137.8
2nd qtr. 1994	2.4	-0.2	2.8	-2.3	7.8	0.6	-2.1	5.0	0.0	139.8
3rd qtr. 1994	2.3	1.3	2.8	-3.4	7.4	-0.1	-1.7	1.0	0.0	140.8
December 1993	2.8	0.2	3.7	-2.7	7.7	1.3	-2.2	-1.1	3.4	135.9
January 1994	2.5	0.2	2.8	-1.1	7.7	1.4	-2.1	4.5	3.4	134.5
February	2.5	0.2	2.8	-0.7	7.0	1.4	-2.2	1.8	5.1	139.4
March	2.5	0.2	2.7	-0.3	7.4	1.2	-2.2	2.4	5.2	121.3
April	2.4	-0.4	2.8	-1.7	7.4	0.8	-2.2	2.5	4.5	108.8
May	2.3	-0.4	2.8	-2.7	7.5	0.5	-2.0	1.0	0.0	138.2
June	2.3	0.1	2.8	-2.8	7.5	0.5	-1.9	9.1	0.9	139.4
July	2.3	0.6	2.8	-3.7	7.5	0.3	-1.8	5.2	0.8	142.4
August	2.3	1.9	2.8	-3.7	7.9	0.1	-1.7	7.2	0.1	139.8
September	2.3	1.4	2.7	-3.7	7.5	0.1	-1.5	7.1	0.0	140.3
October	2.3	1.0	2.4	-2.2	7.5	0.5	-1.5	1.5	0.5	108.8
November	2.3	1.0	2.4	-2.2	7.5	1.1	-1.5	1.5	2.8	110.2
					7.1			1.1	0.0	140.8
								2.7		110.1

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NEWS: INTERNATIONAL

OECD warns New Zealand over inflation

By Peter Montagnon,
Asia Editor

New Zealand is now reaping the benefit of the economic reforms introduced since the mid-1980s, but the challenge for policymakers will be to ensure that high growth does not lead to a resurgence of inflation or a deterioration in the balance of payments, the Organisation for Economic Co-operation and Development said yesterday.

Its latest survey predicted growth of 3.9 per cent this year and 3.5 per cent next, making New Zealand one of the fastest growing OECD economies. It was based on data available around mid-year, since when the economy has appeared to be growing even faster, prompting the Reserve Bank to tighten monetary conditions, most recently last week.

"The main challenge for policy now appears to be managing the risks associated with fast economic expansion, while enhancing growth and employment prospects," the report said. "Although the current monetary policy and labour market arrangements should reduce these risks, they have yet to be tested in a strong growth environment."

The task would be made easier if the current improvement in New Zealand's fiscal situation, which has seen the budget swing into surplus, were used to redeem government debt, the report added.

"The current speed of budget consolidation being probably the minimum required to ensure a balanced policy mix, a loosening of the fiscal stance risks placing undue pressure on monetary policy."

"A strong case can also be made for running budget surpluses in the medium term," it said, citing the need to reduce the level of net public debt relative to gross domestic product, "an area where New Zealand has performed badly by international standards."

New Zealand's high growth rate was finally starting to help reduce unemployment, but with the rate expected to remain over 3 per cent next year, there should be enough slack in the labour market to mitigate pressures on wage rates, the report said.

This should be consistent with inflation staying within the official target range of zero to 2 per cent, while the current account balance of payments deficit, which last year held roughly steady at NZ\$24.55bn (£16.85bn) should decline.

The OECD said it expected the implementation of the Uruguay Round of trade liberalisation to bring a one-off net gain to New Zealand of some 0.6 per cent of gross domestic product, largely as a result of increased world prices for its beef, dairy, forestry and fishing products.

Nonetheless, it noted that companies were reporting difficulty recruiting skilled labour and said New Zealand should undertake more micro-economic policy changes to enhance its international competitiveness. These included more effort to improve education and training, the reduction of tax distortions on investment and steps to improve competition in shipping across the Tasman Sea.

It also recommended further changes in the operation of New Zealand's producer boards, which are responsible for marketing its primary products. "One change providing minimum disruption, but potentially large gains, would be the transparent separation of the boards' regulatory and commercial functions," the OECD report said.

More transparency in farm-gate prices would also provide a better indication of the marginal costs and benefits of production, it added.

OECD Economic Surveys, New Zealand. OECD, available from 2 rue André Pascal, 75775 Paris Cedex 16, France. Subscription price \$200.



By Laura Tyson in Taipei

Mr Federico Pena, US transportation secretary, yesterday called on Taiwan's foreign ministry, the first US cabinet official to do so in 15 years in a sign of Washington support for the island's democratic reforms and recognition of its growing economic clout.

Mr Pena visited Mr Fredrick Chien, foreign minister, stepping up bilateral ties despite previous objections by China, which views Taiwan as a rebel-held province. The meeting was sig-

nificant as Beijing tolerates economic ties but frowns on those carrying diplomatic import.

The Clinton administration official is visiting Taiwan at the invitation of the US-Taiwan Economic Council, a private business organisation. He is to meet Taiwanese President Lee Teng-hui, Mr Lien Chan, the premier, and other officials.

Washington severed diplomatic ties with Taipei in 1979 in favour of Beijing. The US has since maintained strong but low-profile informal ties with Taiwan.

On Saturday, Taiwan held elections for provincial governor for the first time and the first elections in three decades for city mayors. Pressure from the US Congress, supportive of Taiwan's democratisation, led the administration to upgrade ties in September, after the first review of Taiwan policy since 1979.

Mr Pena is only the second US cabinet official to visit Taiwan since 1979. Ms Carla Hills, then US trade representative, came to the island in 1992 but did not meet the foreign minister. Mr Pena yesterday met American

Chamber of Commerce members to discuss infrastructure projects in Taiwan. A high-speed railway, urban mass transit systems and a fourth nuclear power plant are among projects planned or under way. He also met Mr Vincent Siew, chairman of Taiwan's planning ministry.

Today he is due to witness a \$225m (£141m) contract signing by Westinghouse Electric of the US and Taiwan's environmental protection agency to build two solid-waste incinerators on the island. See World Stock Markets

Peña's Taipei visit boosts US ties

Pen: risk of provoking China

Namibia's ruling Swapo party is poised to strengthen its hold on power in the country's first post-independence elections this week and aims for a big enough majority to allow it to change the constitution at will. Reuter reports from Windhoek.

Political parties and ana-

lysts say they expect Swapo to be re-elected with an increased majority in polls tomorrow and on Thursday. "Opposition parties failed to unite around alternative ideas and policies during the past four years of democratic rule. They are in disarray," said Mr Andre du Pisani, a political

scientist at the University of Namibia. "Swapo could well win two-thirds of the votes, the requirement to unilaterally change the constitution."

The former guerrilla movement holds 42 of 72 national assembly seats, against 21 for the main opposition Democratic Turnhalle Alliance

(DTA) and nine for smaller parties.

In 1990, Swapo failed to win the two-thirds majority needed to write the new constitution alone. The present constitution, negotiated with opposition parties, restricts President Sam Nujoma from seeking a third term.

"We must go for more than two-thirds majority," Mr Nujoma said. "Our slogan is 72 seats, all for Swapo." He and his colleagues would change some aspects of the constitution. "There are some clauses which favour opposition parties and we might want to get rid of those clauses," he said.

Political analysts say the DTA, which helped run Namibia during rule by South Africa, had since independence in 1990 produced no alternative policies or fighting spirit.

About 650,000 people are expected to vote in this week's presidential and parliamentary elections.

Arab world 'in pollution crisis'

By Mark Nicholson in Cairo

The Middle East and North Africa are in environmental crisis, with a quarter of the Arab world living without access to safe water supplies and a fifth in cities with "unacceptable" levels of air pollution, Mr Ciao Koch-Weser, regional vice-president of the World Bank, said yesterday.

He was presenting a 75-page World Bank environmental strategy plan to an annual meeting of Arab League ministers responsible for the environment. The bank was ready to double lending for environmental projects in the region to \$1bn (£625m) a year, he said.

The report paints a grim picture of pollution in the Arab world, which it says costs Arab

League states \$10bn a year, or about 3 per cent of their combined gross domestic product, half of which is accounted for by the health costs of respiratory and other pollution-related diseases.

It says 60m Arabs have no access to safe water, nine Arab states are annually consuming more than 100 per cent of their renewable water resources, and 45m people live in cities with air pollution at least five times World Health Organisation-accepted levels.

The report urges Arab states to increase institutional structures to deal with environmental problems (only a handful of states have ministries for the environment, for instance), to cut energy and water subsidies, which it says amount to

\$25bn a year, and substantially to increase information and awareness about the levels and dangers of pollution. "This region is still quite far behind in terms of this awareness," Mr Koch-Weser said.

The bank puts the cost of properly addressing such issues at \$5bn-\$8bn for the Arab League states, which it says can be "paid for from domestic sources without substantial hardships". It suggests raised petrol taxes, pollution charges and more efficient pricing and cost recovery.

Unchanged policies, the report continues, would result in a 60 per cent rise in air pollution from vehicles alone and a 50 per cent rise in municipal solid waste and toxic pollution in the next decade. This

would double present health costs attributable to pollution.

In Cairo alone, according to Mr Bjorn Larsen, a World Bank environmental economist, lead pollution levels are at present 2-10 micrograms per cubic metre, against WHO acceptable levels of 0.5-1 mcg per cubic metre.

About 80 per cent of lead pollution comes from vehicle emissions in Cairo, where the vehicle stock is on average 15 years old and the estimated health cost of this pollution is estimated at 7 US cents per litre of petrol.

Middle East and North Africa Environmental Strategy: Towards Sustainable Development 75pp. The World Bank, 1818 H Street, NW, Washington DC.

Israelis debate peace accords

By Julian Ozarne in Jerusalem

A political debate about the viability of the existing Israeli-Palestinian peace accords is under way in Israel as both sides get set to resume talks in Cairo today on extending Palestinian self-rule to the Israeli-occupied West Bank.

Several Israeli ministers have expressed reservations about continuing to implement the so-called Declaration of Principles, which sets out interim phases leading to a permanent solution by 1998.

The next interim stage, at least nine months behind schedule, seeks Israeli troop redeployment out of Palestinian population centres by the eve of national Palestinian elections. Politicians and military experts believe it is almost impossible to redeploy troops and keep adequate security for the 150 Israeli settlements in the West Bank, home to 120,000 Jewish settlers.

The review of the declaration follows a warning from Israel's senior military intelligence chief that clear signs exist of "Lebanonisation" in the Gaza Strip, with armed militias poised to fight each other.

Some ministers favour regrouping settlements into

blocks; others favour moving directly to talks about a final settlement with Palestinians, to decide a line of withdrawal including uprooting some settlements; some favour halting the process until the Palestinian authority can guarantee better security.

Mr Warren Christopher, US secretary of state, implied an impending revision of the process after he said at the weekend that adjustments might have to be made between the two parties. The cabinet will meet tomorrow in special session to continue the debate.

Palestine Liberation Organisation officials warned any unilateral change to the decision of principles would kill the peace process, and accused Israel of using delaying tactics. Mr Ahmed Qurei, economics "minister", said any change to the principles should be made by negotiation.

At least five Israeli ministers who want to step up the pace of implementing the accords believe it is impossible to complete the next phase of the process without relocating at least some settlements.

Israel's Premier Yitzhak Rabin has so far ruled out quitting a single settlement ahead of a permanent solution. He has expressed reservations about the ability of the Israeli military to maintain security if

it is forced to redeploy out of Palestinian centres such as Hebron, Nablus and Ramallah. The government has begun building roads to ensure settlers can avoid areas under Palestinian control. Some ministers believe such moves will not guarantee security.

Mr Moshe Shahal, police minister, believes redeployment can be completed without moving settlements into blocks. Mr Rabin has warned about reopening the agreement. The government is reluctant to hasten political conflict over removing Israeli settlements, which it wants to put off until after the 1996 Israeli general elections.

Former prime minister resigns

Mr V.P. Singh, former Indian prime minister, resigned from parliament yesterday amid what his aides called frustration at political corruption and a big rift in his centrist Janata Dal party over economic reforms. But the 62-year-old Mr Singh, who led a minority government for 11 months after the 1989 elections, told a news conference he was quitting for personal reasons. Janata Dal aides said he was frustrated by parliament's handling of a financial scandal and frequent defections by his group's deputies, some of whom have crossed over to Prime Minister P.V. Narasimha Rao's Congress party.

Mr Singh is regarded as a supporter of sweeping free-market reforms that began in 1991 under Mr Narasimha Rao. He is seen as having carefully concealed his objections to the anti-liberalisation stance of his Janata Dal and Left Front partners.

Reuter, New Delhi

Ro-ro ferry study agreed

Maritime representatives of more than 80 nations yesterday gave unanimous backing to proposals for the establishment of a special international panel to look at issues of roll-on/roll-off passenger ferry safety. The panel, established at the suggestion of Mr William O'Neill, secretary general of the London-based International Maritime Organisation, will hold its first meeting on Saturday. It has been set up as a means of circumventing the IMO's sometimes lengthy procedures following the sinking of the ferry Estonia with the loss of more than 900 lives in September. *Charles Batchelor, Transport Correspondent*

Malaysian share investigation

Mr Othman Abdul, parliamentary secretary in the office of Dr Mahathir Mohamad, Malaysia's prime minister, told parliament yesterday that Mrs Rafidah Aziz, the minister of industry and trade, was being investigated over the allocation to her son-in-law of 1.5m of shares in a listed company. Mrs Ramban is a leading figure in Dr Mahathir's cabinet. She has been at the forefront of Malaysia's drive to attract foreign investment. She has also been an outspoken critic of some western trading practices and has been a leading advocate of the idea, inspired by Dr Mahathir, of forming an East Asia Economic Caucus. *Kieran Cooke, Kuala Lumpur*

Vietnam to control air traffic

Vietnam will assume air traffic control over all civil flights in the Ho Chi Minh City area on Thursday for the first time since the end of the Vietnam War in 1975, government officials said yesterday. After the fall of the Saigon government in 1975, Hong Kong, Singapore and Bangkok took control of flights over former South Vietnam. Singapore transferred its area to Thailand in 1988, giving Bangkok full control of the southern part of the region. The International Civil Aviation Organisation decided last December to transfer the responsibility to Ho Chi Minh City after investment in communications equipment. *Reuter, Hanoi*

Vote for Tanzanian PM

Tanzania's national assembly yesterday endorsed by 165 votes to 12 the appointment of Mr Cleopas Msuya, former industry and trade minister, as prime minister by President Ali Hassan Mwinyi. Mr Mwinyi, under fire from international donors over a tax-evasion scandal, named Mr Msuya to succeed John Maleelela as first vice president and prime minister after dissolving his cabinet on Sunday. Mr Mwinyi is under pressure from western donors who provide annual aid of \$300m to back Finance Minister Kigoma Malima over charges he failed to supervise efficient collection of taxes. *Reuter, Dar es Salaam*

Singapore opens up telecom service

Singapore is to liberalise the resale of public switched telecommunication services from next month, Reuter reports from Singapore. The Telecommunications Authority of Singapore (TAS) will allow companies to buy telecommunications services from Singapore Telecom, which dominates local and postal services on the island, and resell these services to their customers, Mr Leong Keng Thai, TAS policy director, said. The aim was to maintain Singapore's competitiveness. Public switched telecommunications services include international direct dialling and subscriber trunk

dialling calls as well as data services such as facsimile and electronic mail. The liberalisation of resale will introduce competition at the retail level for services currently under Telco's exclusive licence, Mr Leong said. TAS had asked the company to develop a bulk discount scheme under which any reseller who has annual billings of a minimum \$150,000 (£65,000) would enjoy discounts from 2 per cent to 5 per cent.

TAS will first license the reselling of telecommunications services by hotels and service apartments from January 1 next year, he said.

A Palestinian woman burns a US flag during a demonstration at Gaza City's Islamic University.

Mass education and the media have failed to stop a surge in caste-awareness, writes Stefan Wagstyl

The death of 120 demonstrators demanding Indian government recognition for their caste last month has come as a grim reminder of the grip of caste consciousness on Indian society.

The victims, including 39 children, were trampled when about 40,000 protesters from the Gowari caste clashed with police in Nagpur, in the western state of Maharashtra. They had gathered to demand their caste should be added to an ever-growing list of "economically- and socially-backward communities" entitled to preferential access to government jobs and college places.

Because of the tragedy, they got their way: the next day the Maharashtra state government acceded to their demands in an effort to quell the Gowaris' anger.

As India struggles to liberalise and modernise its economy, it is paradoxically passing regulations which encourage caste-based social divisions. Neither the growth of mass education, nor the relay of modern values through radio and satellite television have been able to stop a noticeable upsurge in caste-awareness.

The danger is that the government will be distracted by the needs to buy

caste, in which among the many attributes required of the ideal bride is "a wheatish complexion", that is, fair skin.

People from backward castes face invidious choices. They can accept their divinely-ordained lot, as most have done for generations. Or they can try to pass themselves off as upper caste in the hope of a good marriage, at the risk of discovery. Or they can do the opposite - exaggerate the degree of their backwardness to secure extra points in the complex and corruption-ridden affirmative action programmes which recognise no less than six different levels of "backwardness".

"Backward caste" protests are almost as old as caste itself, particularly in the south, where the low-caste people are most numerous, forming up to 75 per cent of the Hindu population compared with a national average of about 52 per cent. Also the early arrival of Christian missionaries in the south helped to promote demands for equality and for positive discrimination.

The cause of the "backward castes" was taken up in earnest by Dr B.R. Ambedkar, an untouchable who rose to be a minister in independent India's first government. His crusade

failed to remove caste prejudice but it did secure a constitutional commitment for 22.5 per cent of government jobs and college places to be reserved for untouchables, the lowest of the low.

The quotas have since been expanded beyond the drama of their original authors, notably in 1990 when the government awarded special treatment to a further 27 per cent of the Hindu population - the so-called "other backward classes".

Even though the Supreme Court then capped the total reservation at 50 per cent, politicians have bent the rules to win support from lower caste voters. Last year, the southern state of Tamil Nadu set a 69 per cent quota. Neighbouring Karnataka this year went for 73 per cent.

At the same time, the lower castes have steadily shed their deference for the ruling Congress (I) party, which has dominated Indian politics since independence, and organised their own parties. They first seized local assemblies in the south in the 1960s in Tamil Nadu and are now making inroads in the north. Their biggest recent success has been in Uttar Pradesh, India's most

populous state and cradle of its politics, where a combine of lower caste parties took power last year.

While these political gains have turned individual low-caste leaders into well-known figures, they have yet to bring much benefit to their poverty-stricken followers. For example, although the 22.5 per cent quotas for the lowest castes has been in place since the 1950s, the actual share of government

JPM 150

Government hopes for world's largest-ever auction of public assets in wireless personal telecoms sell-off

US broadband licence bids start today

By George Graham
in Washington

Bidding opened in Washington yesterday for what the US government hopes will be the world's largest-ever auction of public sector assets.

The Federal Communications Commission's auction of broadband wireless telecommunications licences could last for weeks, and some industry analysts have said bidding

could go as high as \$15bn.

The FCC will sell off 99 licences for a 30 megahertz wide frequency for wireless personal telecommunications services in 51 separate geographical areas, from huge markets such as New York and Los Angeles to the tiny territory of American Samoa. The third big auction of telecommunications frequencies the FCC has conducted, it is expected to be by far the biggest.

Earlier auctions of national and regional narrowband licences for advanced paging services raised bids of over \$1bn. But Mr Reed Hundt, FCC chairman, says the broadband auction will launch an entire new industry that will provide the telecommunications services of the 21st century.

The FCC received initial applications from 74 companies, consortia and individuals to take part in the broadband

auction, but only 23 stayed in the running when the time came to make refundable advance payments.

The size of each bidder's downpayment is calculated at 60 cents per person reached by the frequency and will determine the maximum size of market each can bid on.

The biggest applicant, a consortium grouping the long-distance phone company Sprint with Telecommuni-

cations Inc, Comcast Corp and Cox Enterprises, has put down \$115m, which will allow it to bid on licences covering a total of nearly 200m people.

Other major bidders include long-distance phone giant AT&T, the Pacific Telesis local phone company and a consortium of three other Bell local phone companies. Mr Craig McCaw, who sold his cellular phone company to AT&T, will also be bidding for markets in

which he knows he will not be competing against AT&T.

Applicants can bid in secret by computer, with one round of bidding a day. New bids must raise the price by at least 5 per cent, and each company or consortium must submit at least one bid in each round stay in the ring. But companies can change their strategy in mid-auction to target a different region if they see their first choice as too expensive.

Pensions body suffers \$71bn funds shortfall

By Nancy Dunne
in Washington

The Pension Benefit Guaranty Corporation, which guarantees the basic pension benefits of American workers, has a \$71bn shortfall from last year.

The agency yesterday said that 8m workers and pensioners are covered by the underfunded plans. Some 75 per cent of the shortfall is in plans sponsored by prospering businesses.

However, about 850m of underfunding – covering 1.2m people – is in plans sponsored by companies with sagging bond ratings.

The underfunded plans are concentrated in a relatively small number of companies.

More than half are large plans, primarily in the steel, vehicle, tyre and airline industries.

However, legislation to reduce the gap by more than two-thirds was included in the financing provisions of the General Agreement on Tariffs and Trade pact which won congressional approval last week.

The new legislation requires companies with underfunded

plans to accelerate their funding and calculate required contributions according to government-approved methods. It closes a loophole that has allowed some companies to minimise pension contributions and requires companies which have severely underfunded plans to set aside enough cash and marketable securities to pay for at least three years of benefits.

Companies will be required to notify employees if pension plans are less than 90 per cent funded. The pension guarantee agency guarantees basic benefits of about 41m Americans. Its guarantee is limited to \$2,556.82 a month, often less than the promised benefit.

Mr Robert Reich, the US labour secretary, headed a task force early in 1993 which examined the pension problem and proposed several solutions.

"We can now begin to reverse the trend that posed a risk to workers and retirees," he said. "A solid pension will be part of the deal for workers who have counted on and earned the American dream of a secure retirement."

Quebec independence push clouded

By Bernard Simon in Toronto and
Robert Gibbons in Montreal

Fresh uncertainty has entered the debate on Quebec independence with the serious illness of Mr Lucien Bouchard, the separatist side's most popular and, arguably, most canny leader.

Mr Bouchard, who heads the Bloc Québécois, the party which represents the sovereignty cause in the federal parliament in Ottawa, is likely to be out of the political arena for several months. His left leg was amputated late last week in a bid to stop the spread of deadly necrotising myositis, also known as "leash-eating disease".

The francophone province's newly-elected separatist government has indicated, however, that Mr Bouchard's absence will not interfere with plans for an independence referendum during 1995.

The government is due to unveil part of its referendum strategy in Quebec's national assembly later today. It is expected to set up a public commission, which will ostensibly examine the benefits and costs of independence, but in reality will give the separatists a high-profile platform in the run-up to the referendum.

Doctors at St Luc Hospital in Montreal said Mr Bouchard entered hospital a week ago for treatment of

phlebitis when the attack by the muscle-consuming bacteria was discovered. He remains in intensive care and will require several months of convalescence, they said.

Political analysts are unsure whether Mr Bouchard's brush with death will help or hinder the separatist cause. Some commentators predict his popularity will soar, much as President Ronald Reagan's did after an assassination attempt in 1981. Separatists have seized on the political nuances of a note which Mr Bouchard scribbled to his doctors: "Que l'am continue" (let me continue).

Others suggest, however, that Mr Bouchard's absence from the political scene for a prolonged period could

harm the separatists' campaign. In particular, it is likely to blunt the Bloc Québécois' offensive in the House of Commons.

Mr Bouchard has generally been a voice of moderation in separatist ranks. His absence could thus bolster the influence of the more headstrong Mr Jacques Parizeau, Quebec's premier and leader of the provincial Parti Québécois.

Mr Parizeau pledged in last summer's election campaign that a separatist government would immediately declare Quebec's wish to begin talks on a split from the rest of Canada. But Mr Bouchard's calming influence appears to have persuaded the new government to hold off.

Orange County taxpayers face up to bad bet

Richard Waters on bond market gamble that could cost \$2bn

The wealthy and very conservative taxpayers of Orange County, California could soon find themselves picking up the bill for what amounts to one of the biggest ever mistakes made on the direction of interest rates.

Late last week, investment officers in this prosperous area to the south of Los Angeles estimated that they were sitting on a \$1.5bn (£940m) paper loss from their dealings in the bond markets this year. They tried to play down the scale of the disaster: this was only 7 per cent of the \$20bn of investments the county controlled, they said.

The case has turned into a political circus in latest test for the derivatives markets

In reality, things are much worse. The Orange County fund actually was worth between \$7.5bn and \$8bn and used what amounts to a form of borrowing to leverage up the value of its investments under its control. The \$1.5bn of losses (some on Wall Street say it is closer to \$2bn) have cut the value of the fund to some \$6bn-\$6.5bn, a loss of a fifth or more.

Until Orange County actually sells the securities in its investment portfolio, these losses will not be realised. In the meantime, the case has already turned into a political circus, and is fast pitting politicians against Wall Street in the latest big test case for the derivative markets.

Ironically, for an area dominated by Republicans, it took a Democrat to bring about this debacle. Mr Robert Citron, the county's treasurer, is an elected official, in common with his counterparts in other counties in the sunshine state (but unlike much of the rest of the US).

Mr Citron's – and Orange County's – problems stem from a mistaken bet on interest rates at a time when the US bond markets have suffered their biggest tumble in memory. After posting above-average investment returns for some time – Mr Citron's fund is generally estimated to have made around twice the return of most other bond funds in recent years – this marks an abrupt reversal of fortune.

According to an executive at one Wall Street firm which deals heavily with the county, the losses should be seen in the context both of the fund's previous good performance and the biggest rout in the bond market's history. But none of that will come as much consolation to local taxpayers.

Mr Citron's strategy fell into two parts. First, to leverage his investments, he in effect borrowed about \$1bn by using the securities repurchase market. This involves selling securities and at the same time agreeing to buy them back in

the future.

The cash was then used to buy more securities, which in turn were sold in the repo (or "repo") market, and so on, until the fund's exposure reached \$20bn. If the securities rose in value, the investment return was multiplied; but if they fell – which turned out to be the case – the losses were also leveraged.

The second part of the strategy was to use investment instruments which also accentuated the fund's exposure to the bond markets. Mr Citron is believed to have controlled between \$7bn and \$8bn of inverse floating rate notes (instruments which pay a higher investment return, the lower interest rates fall). These instruments have the same effect as using the "repo" market, leveraging the profits (or losses) from changing interest rates.

For Orange County taxpayers, the big question now is whether Mr Citron will be forced to liquidate some or all of his investments, and so turn the paper losses into real ones, or whether he is able to restructure the fund either to defer losses or to avoid having to take any losses at all.

Much will depend on the amount of cash at his disposal. The county invests funds on behalf of about 170 different public bodies – from cities to school districts and water authorities. It holds their surplus cash as well as tax revenue which it has collected and which it pays out to meet the operational needs of the different entities.

The odds on the county treasurer's re-election have been lengthening fast

One local agency – the Irvine Ranch Water District, with \$300m in the fund – is agitating hard to get its cash back, and is likely to be followed by others. According to Standard & Poor's, the US credit rating agency, about 40 per cent of the money in the fund can be recalled by the agencies concerned, while the rest must be invested in the fund under state law.

A second call on the fund's cash comes from the operating needs of the agencies concerned. The 37 school districts, which account for about 13 per cent of the value of the fund, need to pay teachers' salaries and other bills, and cannot wait for Mr Citron to work out a long-term plan for his fund.

The cash liquidity in the fund is already estimated to have fallen to \$350m, from more than \$1bn in September. If Mr Citron cannot keep his investors at bay, he will have to start selling securities and taking investment losses. But whatever happens, the odds on his re-election have been lengthening fast.

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NEWS: WORLD TRADE

CONTRACTS & VENTURES

Bolivia, Brazil gas line tender

The state oil companies of Brazil and Bolivia have put out to international tender a contract to supply equipment and services for the planned Brazil-Bolivia gas pipe line.

Work on the first stage of the pipeline, from Rio Grande in Bolivia to Porto Alegre in Brazil, is expected to start next August. The project is expected to use 2,200km of pipeline and will cost \$2.2bn.

The pipeline should provide income of \$200m a year for Bolivia. The two companies have already selected a number of large international companies as strategic partners in the project. *Stephen Fielder, Latin America Editor*

■ Abu Dhabi is soon expected to award a contract to build a shipyard, a deal that could indicate which western shipbuilder would win a multi-billion-dollar order to supply frigates. Abu Dhabi has drawn up a shortlist to build the shipyard at a cost of about \$200m to service warships and commercial vessels. *Reuter, Dubai*

■ Rolls-Royce of the UK has won a \$10m order to supply Tay engines for two Fokker 70 aircraft for Singapore Airlines' offshoot Silk Air. *AFX, London*

■ Taiwan's Economics Ministry has signed a letter of intent with International Business Machines Corp (IBM) of the US to forge a strategic alliance. Taiwan's 21st such tie with foreign companies since February 1993. *Reuter, Taipei*

■ Whirlpool of the US signed an agreement with China's Snowflake Electrical Appliance Group to make refrigerators at a plant near Beijing. The \$30m joint venture plans output of 500,000 refrigerators a year and hopes to boost that to 1m. Snowflake, China's oldest refrigerator factory founded in 1956, is building a new plant on the outskirts of Beijing. *Reuter, Beijing*

■ Thorn Transit Systems International of the UK will be awarded a contract worth about HK\$200m (\$26m) to design, manufacture, install and commission an automatic fare collection system for the airport railway in Hong Kong. The 34km railway will provide two separate services, a fast passenger link to the new airport and a domestic service called the Lantau Line. *Foreign Staff, London*

■ Thomson Consumer Electronics, a unit of French state-owned Thomson, will open a plant at the Subic freeport and development zone in the Philippines making audio and communication products for the Asian and US markets. The plant, in the former US naval base, will employ up to 1,000 people. *Reuter, Manila*

US leads Gatt ratification rush

By Our Foreign Staff

Ratification of the Uruguay Round world trade agreement by the US Congress last week looks set, as hoped, to open the way to the rest of the world to follow in the next few weeks.

By yesterday, 42 of the 125 countries participating in the round had completed the national procedures needed to approve it. Officials at the General Agreement on Tariffs and Trade expect 100 to have done so by the end of the year.

Almost 50 are expected to have acted by Thursday, when senior trade diplomats meet in Geneva to confirm January 1 as the date when the agreement and the new World Trade Organisation come into effect.

No minimum quota has been set for the number of countries that have to ratify the deal before it can come into force. But it is generally accepted that, in addition to the US, they must include Japan and the European Union.

In Japan, the lower house of the Diet (parliament) ratified the agreement on Friday, as part of a clutch of trade bills which included a Yen 10bn

(£38bn) spending package to help cushion the impact of farm trade liberalisation. The upper house is due to ratify at the end of this week, though this is a formality.

The EU Council of Ministers plans to ratify the agreement and approve legislation to implement it at a two-day meeting starting on December 19. That will follow expected

Each EU country must approve

approval of the agreement by the European Parliament next week.

But because of the ruling by the European Court last month that the agreement involves "mixed competence" between the European Commission and member states, each EU country must also approve it before it can take effect.

So far, only Britain, Germany and Ireland have completed the process, though it is well advanced in several other countries, including Italy and

Spain. Brussels is confident that all 12 EU members, along with new entrants Austria, Finland and Sweden, will have acted before Christmas.

However, Portugal is delaying ratification until the Council of Ministers has formally approved an Ecu 400m (£315m) aid package to help the country's textile industry adjust to the phasing out of trade barriers agreed under the round.

The aid has already been agreed by the European Commission and Parliament, but may not be approved by the Council before its meeting on December 19.

Portugal says that if the Council did not act this month, it would be prepared to hold up ratification until next year, though this is widely interpreted as a bargaining tactic designed to ensure a speedy decision on the aid.

France's national assembly is ready to ratify the agreement on December 14, but its government is pressing for the December 19 Council to assess US implementation - and particularly how Washington intends to maintain its Section 301 trade legislation. France wants the Council to approve a

proposed EU "Illicit practices" regulation, designed to open other countries' markets.

Ratification has hit snags in two other important trading countries. In Australia, action is being held up at least until next week by two minor party senators who hold the balance of power in the Senate.

In South Korea, the opposition Democratic Party, which

represents farming interests that would be hurt by the deal, has indicated support for the WTO, but may try to use ratification to exact concessions from the government on a number of issues.

In both countries, the threat of delays does not appear serious. However, it is potentially embarrassing politically, because Australia has strongly championed the round, while

Mr Kim Chul-su, South Korea's trade minister, is a candidate to head the WTO.

Only four countries - Switzerland, Liechtenstein, Cyprus and Poland - have told Gatt they may be unable, for different reasons, to ratify by the end of the year.

Switzerland and Liechtenstein have to allow time for a possible referendum on the deal. Cyprus wishes first to complete a wide-ranging revision of trade policy related to its bilateral trade agreement with the EU. Poland says it may not be able to complete the required changes to legislation by year-end and is reluctant to ratify in advance.

Current Gatt members have up to two years to ratify the deal after the WTO comes into force, but must then apply its provisions as if they had been members from the start.

This leeway may be reduced further if Gatt members decide later this week to terminate the Gatt agreement before the two years are up. Many countries are said to be in favour of a one-year cut-off, during which time the Gatt and WTO would operate in parallel.

Foreign direct investment in the transitional countries (cash basis), 1990-1994: cumulative total			
	1992	1993	FDI per capita 1993
	June	June	1993
Albania	10	55	82
Bulgaria	101	157	152
Croatia	16	88	127
Czech Republic	1,951	2,519	2,620
Hungary	2,442	5,781	560
Poland (East)	494	1,074	1,385
Poland (SOP)	1,187	207	9
Romania	120	354	380
Slovakia	210	283	130
Slovenia	152	89	45
The FYR of Macedonia	74	10,580	11,923
Eastern Europe	8,571	10,580	11,923
Balts	7	14	1
Moldova	42	42	42
Russian Federation	1,554	2,958	3,558
Ukraine	200	388	498
CIS European	1,803	3,412	4,116
Estonia	58	218	337
Lithuania	43	82	90
Baltic States	10	50	70
Total above	111	350	519
Stocks of FDI in the developing countries (billion dollars)	8,485	14,382	16,628
	420	489	489

Source: UNCTAD and UNDP

China 'must raise transport spending'

By Tony Walker in Beijing

China must spend at least \$11bn on upgrading its overburdened transport system by 2000 if it is to maintain its planned export-led economic growth, according to a report on Chinese infrastructure.

The report, by the east Asia analytical unit of the Australian department of foreign affairs and trade, predicted that up to 20 per cent or more than \$20bn, of transport funding would come from abroad, but warned that the Chinese authorities would need to improve markedly the investment climate to attract these funds.

"Accumulated infrastructure bottlenecks pose a threat to future growth in China," the report said. "China's rapid economic growth is today fast outstripping the country's physical infrastructure in the power, telecommunications, water and transport sectors."

In 1992, delays in the delivery of coal supplies from northern mines to southern power plants and factories cost China an estimated \$70bn. The World Bank had called for a doubling of capital investment in China's transport to meet demand in 2000.

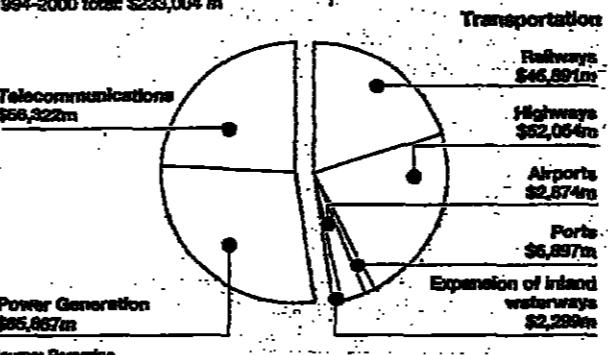
The report criticised China for not giving enough priority to upgrading and expanding transport and distribution systems and said bottlenecks "need to be recognised as a major constraint on the fulfilment of economic reform policies and greater prosperity in China".

"So inefficient and inflexible is the infrastructure that it is slowly damping on foreign investors that investing in China is not as profitable as it might have seemed. Producing goods in potentially the world's biggest market, where there is no efficient distribution system, does not generate good returns."

While China's exports had fuelled annual GNP increases averaging 9.1 per cent, trans-



Estimated expenditure on infrastructure 1994-2000 total: \$233,004 m



China has expressed hope that a recent tariff pact with six central Asian neighbours will reverse a sharp slump in traffic on the Eurasian Railway, a fledgling rival to Russia's Trans-Siberian route. Reuter reports from Beijing. "We would like to open up this railroad," Mr Ying Yue from the Chinese Railways Ministry said. "It would benefit our foreign trade and economic development as well as that of the other countries. The more railways we can open the better."

China completed the high-potential intercontinental rail link when it opened Alatau Pass into Kazakhstan in 1990, creating a second land link between the Pacific and Atlantic. Promoters hope a second "Eurasian Land Bridge" mimicking the Silk Road will provide a cheaper, more direct and more efficient alternative to the Trans-Siberian Railway. The Trans-Siberian carries the bulk of transcontinental traffic, but is curtailed by harsh Arctic weather in winter and limited capacity all year-round. Its remote northern route is also of little use for central Asia's economic development.

"cultural dissonance" between foreign investors and the Chinese authorities.

This applied particularly to the internal rate of return (return on investment calculated over the life of the project), with the Chinese insisting on low rates. This had deterred investment in critical areas such as the power sector.

The report recommended that China's transport policy should focus on construction and upgrading facilities as a means of expanding the overall transport capacity, and also achieve a "more efficient" balance among available transport modes.

It quoted a 1994 study by Pergine, a Hong Kong broker-

age, which estimated that China would need to invest \$20bn in highways, \$47bn in railways, \$7bn in ports, \$3bn in airports and \$2bn in internal waterways by 2000.

The Pergine report said China would need to spend \$121bn on power generation and telecommunications by 2000. Of this about 20 per cent or \$47bn would come from foreign investors in the areas of power, transportation and telecommunications.

Tapping into China's Infrastructure Market: East Asia Analytical Unit, Australian Department of Foreign Affairs and Trade, November, 1994

By Frances Williams in Geneva

The west needs to do much more to help eastern Europe and the former Soviet Union on the path to sustainable growth, the United Nations Economic Commission for Europe says in its latest Economic Bulletin published today.

Although most eastern European economies are showing signs of recovery from the slump following the revolutions of 1989, output is still falling throughout the former Soviet Union, the ECE notes.

It predicts a 2 per cent rise in average gross domestic product in eastern Europe this year but a 16 per cent drop in recorded GDP in Russia and an average drop of nearly 20 per cent for the Commonwealth of Independent States at a whole.

The report says the region's long-term growth remains threatened by a dearth of investment in industry and infrastructure. Official help has been minimal and private foreign investors hesitant. "Private investors simply do not see their role as prime movers in the transition process," the report says.

The ECE, which groups 55 nations in eastern and western Europe, central Asia and North America, calls for more and better targeted aid to remove obstacles to transition to market economy, the basic reason for lack of foreign investment. The west should also quickly remove remaining barriers to eastern exports.

Full liberalisation of trade with the west would have a big psychological impact in eastern Europe and among potential foreign investors, the ECE argues. East European exports to the west have risen by almost 40 per cent since 1990, but trade in the other direction has jumped by nearly 80 per cent.

Israelis to launch satellite as TV demand grows

By Julian Ozanne in Jerusalem

Spacecom, an Israeli company, has announced plans to launch a \$250m communications satellite called Amos 1 before the end of next year.

Amos 1 will immediately compete against the outdated Saudi-backed Arabsat which is due to be replaced in 1996.

Mr Shlomo Tirsh, Spacecom chief executive officer, said Amos 1 would be able to relay video, voice and data services over an area from Iran to Libya but would concentrate on Israel, Egypt, Jordan, Syria, Lebanon and the Gulf.

The new satellite will beam directly to customers equipped with 60cm dishes and will carry analogue or compressed digital signals.

It will operate in the Ku band which uses transponders more powerful than the previous generation of transmitters.

Spacecom will lease segments in Amos's seven transponders to Arab and Israeli customers as well as international clients such as HBO, the pay-TV subsidiary of Time Warner, CNN, the Atlanta-based world TV network and Canal Plus, the French media and pay-TV company, who will directly market their programmes in the Middle East.

In the Gulf region, three rival Saudis have led the quest for the Middle East's satellite viewers (there are an estimated 15 to 25m dishes in the Middle East); Sheikh Khalid Al Ibrahim, Sheikh Saleh Kamel, the billionaire owner of Islamic banking group Dallah Al-Baraka; and Emir Khalid Ibn Abdallah Ibn Abdul Rahman, who is head of the Mawardi Group, one of the kingdom's largest conglomerates.

The Middle East is an emerging market for television,

said Mr Tirsh. "There is a lot of demand from citizens

for TV channels from all over the world and we believe the market will open up considerably in the coming two years."

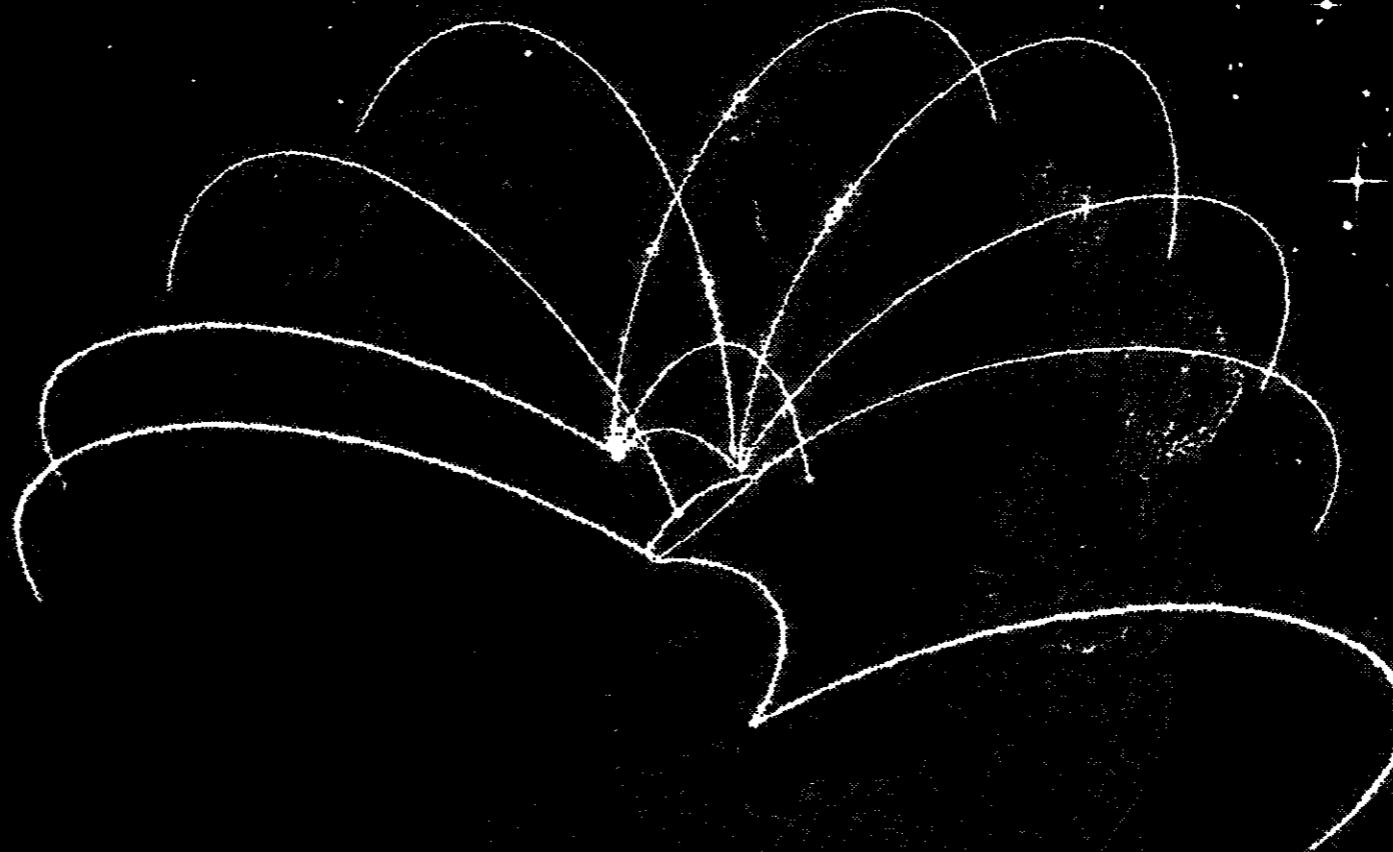
Spacecom is a joint venture between Israel Aircraft Industries (IAI), one of Israel's largest companies, and three other Israeli companies - Gilat Communications Engineering, C-Mer, a telecommunications company and GSSC, a satellite venture. The lightweight-class satellite will be launched by a French-made Ariane rocket and will stay in orbit for between 10 and 11 years. It was manufactured by IAI with Deutsche Aerospace of Germany and Alcatel of France.

Amos 1 will also seek telecommunications business and provide data, voice and oral telephone on the VSAT (very small aperture terminal) market, increasingly used for business communications in the US and Europe.

Mr Tirsh said the company was seeking partners in the Middle East to operate VSAT networks and to develop a regional network. Gilat already operates VSAT networks in Israel.

Mr Noam Fink, Spacecom operating officer, said Gilat would eventually transfer its services to Amos 1 including data broadcasting.

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NEWS: UK

Quarter of workforce to be axed together with payphones and other loss-making activities

Mercury cuts jobs and withdraws services

By Alan Cane
and Andrew Adonis

Mercury Communications, British Telecommunications' largest competitor in the UK, will cut 2,500 jobs, nearly a quarter of its workforce, over the next 12 months and withdraw loss-making services in an attempt to return to profits growth.

Mercury, 80 per cent owned by UK group Cable & Wireless and 20 per cent by Bell Canada, has been the principal competitor to BT since the latter's privatisation in 1984.

The latest measures, widely anticipated after disappointing interim results last month, will cost the company £130m (£197m) in the current financial year which ends in March 1995, a £40m charge for job losses and a further £20m for asset write-downs associated with

the job cuts. Last month the company's interim profits dipped £3m to £95m or revenue up 12 per cent at £797m.

Mercury's bank of nearly 3,000 distinctive blue and silver payphone kiosks, from which an estimated 100m calls have been made since 1988, are to be phased out by the end of 1995 as part of the company's cost-cutting programme.

Mr Duncan Lewis, Mercury's new chief executive, said yesterday that he believed the losses - 2,000 permanent jobs, principally in administrative and support functions, and about 500 contracts and part-time positions out of a total staff of 11,400 - would be enough to bring costs under control.

There would be no need for further substantial restructuring, although intensifying competition meant there would be

continued pressure on costs. Other services to go include directory inquiries and the company's fledgling on-line services combining information and entertainment.

Mercury will continue to support residential customers but is likely to focus on cable television operators and other industry partners.

Mr Laurence Hayworth, analyst at broker Robert Fleming, said: "Mercury may face an even tougher challenge in future, as BT continues to improve its efficiency and marketing."

Ofcom, UK telecoms regulator, will on Thursday publish a consultative document proposing far-reaching changes to the regime for competition in UK telecommunications.

Clipped wings, Page 15
Lex, Page 16



Crowded telecommunications market: many Mercury phone boxes in London are sited near rival BT phones, and this one was used yesterday as a leaning post by a caller using a mobile cellphone

PM demands curb on top executives' pay

By Kevin Brown and Norma Cohen

Companies may be forced to secure shareholder approval for executive salary awards under proposals to be considered by a committee of the UK cabinet next week.

Mr John Major, the prime minister, is pushing strongly for a change in the law to make public companies' remuneration subject to an affirmative vote by shareholders at annual meetings. The proposal would add much strength to shareholders' powers.

The plan emerged from an ad hoc meeting of senior ministers convened

by Mr David Hunt, the cabinet troubleshooter, after Mr Major condemned "unjustified" pay rises in the Commons.

The prime minister believes it would allay public anger about big pay rises such as the 75 per cent awarded last month to Mr Celtic Brown, chief executive of British Gas.

However, Mr Hunt referred the issue to the cabinet's industrial and consumer affairs committee after Mr Michael Heseltine, trade and industry secretary, made clear his opposition. Mr Heseltine argued that stronger shareholder powers would make it difficult for UK companies to recruit world-class

executives from other countries who often demand lucrative salary packages as compensation for relocation.

He told Mr Hunt that the pool of talent available to companies would be reduced, damaging the competitiveness of British industry, if directors knew their packages would be subject to open debate and possible rejection.

Mr Kenneth Clarke, chancellor, supports the drive for change, partly because of reservations about the willingness of institutional investors to support attempts to supervise salary packages under existing law.

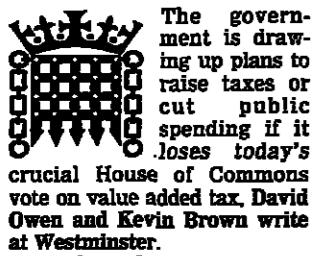
The proposed change would probably

require primary legislation, but the government's small programme in the present parliamentary session means it could be brought in quickly.

The implications of the proposed change, including the need for legislation, are being explored by a working party of senior civil servants who will report to the cabinet committee next week. The working party is being led by Mr Heseltine's officials, suggesting that the case against the proposals is likely to be put strongly to ministers.

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Editorial Comment, Page 15

Tax rebellion alarms Tory party managers



How the VAT spectre has haunted the Conservatives

1993 March "Bombshell Budget": chancellor (finance minister) Norman Lamont announces measures to control public spending: value added tax will be imposed on domestic heating fuel for the first time in April 1994 at 8% transitional rate; will rise to standard VAT rate of 17.5% a year later.

May Centrist Liberal Democrat party realises long-unfulfilled ambition by unseating Conservative at parliamentary by-election in "silicon belt" town of Newbury, 80km west of London. main national issue raised on hustings was threat of VAT on fuel.

John Major replaces Lamont with Kenneth Clarke. Lamont leaves government.

July Lamont says in wittering Commons speech that government behaves as if "in office, but not in power". Conservatives crash to humiliating by-election defeat in formerly safe seat of Christchurch on south coast of England.

Now Cplion poll shows government constantly trailing; alarm mounts among Conservative MPs. MP Nicholas Winterbottom tells Clarke: "If the government is determined to lose the next election, it will impose VAT on fuel."

Dec Clarke's first Budget includes bigger-than-expected cuts in public spending. Aid offered to reduce impact of fuel VAT on income households.

1994 Feb Government admits that tax increases operating from April 1995 will cost a family on average earnings about £1,000 (\$1,400) a year.

Money pours out of savings accounts and into power companies as householders exploit legal loophole allowing payment of fuel bills in advance to evade VAT.

July OECD comments broadening of UK tax base through imposition of VAT on fuel.

Now Extension of aid package in Budget fails to blunt hardline opposition to fuel VAT among government's own MPs.

Dec Conservative rebels threaten to withhold support from government when opposition Labour party attacks VAT fuel plan in Commons.

Bury South, delivered an unexpected blow by indicating that he intended to rebel.

Separately, Sir James Killifer, the lone Ulster Popular Unionist who often supports the government, confirmed that he would be voting with

the opposition. With the nine Ulster Unionists also set to vote with Labour unless ministers come up with what one senior MP described as a "very powerful argument", it looked last night as if the opposition of eight Conservatives - or 15

members of Tory MPs to reconsider. Last night there appeared to be at least 15 Tories, including several Eurosceptics, who might either abstain or vote against the government.

One of these, former education minister Sir Rhodes Boyson, told MPs last night that he thought VAT on fuel was "a bad tax" that would be "resented whatever we do".

Four government agencies took the initiative to "combat a widely perceived shortfall in British vaccine research". Although there are pockets of specialised research in academic laboratories and small companies such as Medeva and British Biotechnology, the UK has no large vaccine research centres to match those elsewhere in Europe and north America.

Speaking in Brussels, Mr Clarke said the only fall-out from a government defeat would be that the "shape of the resulting Finance Bill would change".

"We would alter the balance of revenue-raising and public spending required to keep us on course for a sustainable recovery," he said. The constitutional implications of tonight's vote going against the government were "nil."

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abstentions - would be enough to defeat the government. The government's majority is 14.

Shadow chancellor Gordon Brown, leading the opposition Labour party's anti-VAT campaign, said that public pressure was forcing growing num-

Judge halts ban on Maxwell coverage

By John Mason,
Law Courts Correspondent

The Serious Fraud Office failed yesterday in an attempt to have a blanket travelling ban placed on a High Court case in which Maxwell pensioners are trying to recover £60m from Credit Suisse bank.

The SFO had argued that reporting of the case should stop because publicity could damage the chances of a fair trial for people facing criminal charges including Mr Kevin Maxwell, a son of Robert Maxwell.

But Mr Justice Lindsay, the judge in the Credit Suisse case, ruled in favour of ten newspapers including the Financial Times which had opposed the proposed ban. In the civil case,

the trustees of the Mirror Group Pension Scheme and the liquidators of Bishopton Investment Management, the largest manager of the Maxwell pension funds, are suing Credit Suisse over its acceptance of pension fund assets as collateral for a £50m loan to the Robert Maxwell Group.

The SFO and lawyers for some of the defendants argued that the issues in the civil case overlapped with those in the criminal trial which will open in Belfast a week today.

Mr John Major, the UK prime minister, is hosting the event, backed by US commerce secretary Mr Ron Brown.

Northern Ireland has an urgent need to attract inward investment and it is prepared to pay generous incentives. Those have been highlighted this year by the controversial £55m (£100m) grant towards a factory to be set up by Hualon, the Taiwanese textiles group.

A Northern Ireland Incentives package can, in theory, amount to between 70 per cent and 90 per cent of total costs - though in practice it is usually far less. The Industrial Development Board, which dispenses grants, claims that in 1993-94 the government contribution to new investment was 21.5 per cent for domestic and inward investment.

The board says that overseas investment since 1986 has totalled £1.6bn, involving 265 projects and creating 22,702 jobs. The gross cost per job assisted in inward investment promotions in 1993-94 was £27,424 - meaning that Northern Ireland has one of the most expensive job-creation programmes in the UK.

The IDB argues that it is necessary to spend money. The

Republic of Ireland's main attraction as an investment location is that it enjoys Europe's lowest corporation tax. John Murray Brown writes from Dublin. Inward investment accounts for 75 per cent of Irish manufactured exports, 35 per cent of manufactured output and 45 per cent of employment in manufacturing.

The Industrial Development Agency, the government body which co-ordinates policy, says about 1,000 foreign companies now operate in the republic, taking advantage of a young and educated labour force.

The 10 per cent rate of corporation tax compares with 33 per cent in the UK, the next most attractive regime. The terms in the republic run to 2010 for manufacturing and 2005 for financial services.

Subsidies cover an average of 20 per cent to 30 per cent of capital costs, rising as high as 60 per cent in areas of high unemployment.

The republic is the first choice of location overseas for US companies in the software and healthcare sectors. The US accounts for 75 per cent of all inward investment companies in the republic. In the UK, the Taiwanese textiles group.

image of violence has been a powerful deterrent to new companies, but the province is also perceived by outsiders as having a peripheral position.

It has a population of 1.5m and therefore a small domestic market. Its economy is poorly integrated with that of the Republic and the Irish Sea separates it from the mainland UK market. In trying to sell the province to investors, Northern Ireland officials argue that

there are variations in the level of assistance available. Some UK regions benefit from specific European Union programmes while others do not.

	Level of grant:	Unemployment (% of workforce)	Wage levels:	Cost of individual unit (per acre)
Northern Ireland	50% for buildings, 100% for plant and equipment costs.	12.7	Men £213 Women £222	£40,000

	Regional selective assistance for development areas and intermediate areas.	9.9	Men £230 Women £237	£130,000
Scotland	In development areas, grant amount to 30% of project costs. Average is 10 to 20% in development areas and 10 to 15% in intermediate areas.			

	Regional selective assistance	9.6	Men £208.3 Women £211.6	£100,000
Wales	In non-economic zone areas, with planning permission for office blocks £50,000			

* UK Average men £358.5, women £222

Sources: Regional Trends, Employment Department, Industrial Development Board for Northern Ireland

there are other factors apart from grants and incentives which make it attractive.

According to European Commission figures, an index of office construction costs puts Northern Ireland at 65 compared with 100 for the rest of the UK and 113 for Belgium. Residential property is cheaper, too. The workforce is well educated and wages are 16 per cent lower than in mainland Britain. If a company

wants to rent rather than build a factory there are grants for up to 100 per cent of rental costs for up to five years. There are also grants for product development, marketing and relief on loans.

Although the province is handicapped in comparison with the Irish Republic by having to levy corporation tax at the UK rate, companies making taxable profits of less than £250,000 pay a 25 per cent rate.

UK NEWS DIGEST

EU tax demand may push up cost of betting

Betting on races such as the Prix de L'Arc de Triomphe could become more expensive if a new European Union draft directive becomes law. The proposal attached to an directive on farming is designed to raise more money for the European bloodstock industry. But it would mean that bets on races in one EU state would incur the tax imposed by the country in which the race was run.

A UK bookmaker would have to pay the 5 per cent French levy for a bet on a French race rather than the UK levy of just over 1 per cent. In the Irish Republic, where there is no levy on off-course betting, the proposal would have a more general effect. More than 60 per cent of all Irish bets are placed on UK races and would attract the British rate of tax.

Mr Tom Kelly, director-general of the UK's Betting Offices Licensees Association, visited Brussels yesterday to protest against the recently changed text of the farming directive. He said it was wrong to introduce a substantial tax change through an agricultural directive and believed the plan breached subsidiary rules. Horse racing was supposed to be one of the EU industries allowed to set rules at national level. British bookmakers say their French counterparts can more readily afford a 5 per cent levy because their overheads are lower. Unlike British bookmakers, they are allowed to trade in bars and cafés.

Lloyd's drive against legal action faces resistance

Efforts by the Lloyd's insurance market to end legal action from lossmaking members face resistance from those who would have to pay most of the bill. The insurance market's ruling council is expected to hear of the obstacle tomorrow. It emerged yesterday that Mr Peter Middleton, Lloyd's chief executive, recently met "errors and omissions" insurers - who provided negligence cover to professional agencies being sued. The meeting formed part of his efforts to increase pressure for a new settlement.

E&O insurers are understood to be divided over whether fresh negotiations are in their interest, but most believe firmly that they have no incentive to enter talks now. Tomorrow's council meeting is expected to decide whether attempts to forge a new deal should be stepped up. The mass of pending litigation continues to blight the image of Lloyd's, deterring potential investors and hampering the insurance market's efforts to collect money owed by Names.

Earlier this year, Names - individuals whose assets have traditionally supported the insurance market - rejected a deal worth £200m (\$1,800) and have subsequently pursued court actions for claims totalling about £1bn. But the E&O insurers argue that the sums available to fund any deal have not changed and that lossmaking Names continue to have unrealistic expectations about how much they might eventually receive - either through court action or a settlement.

Money supply growth stays well above government target

The rate of annual growth in M0, the narrowest measure of money supply, fell back in November, figures from the Bank of England, the UK central bank, showed yesterday. Measured on a seasonally adjusted basis, M0 grew 7.1 per cent in the year to November. This was lower than in October and September when M0 grew by 7.3 per cent and 7.2 per cent respectively.

However, the annual growth rate was slightly higher than the market had expected and remains well outside the government's target monitoring range of 0 per cent to 4 per cent. M0 has traditionally been taken by the Bank of England as a key inflation indicator. However, the Bank and the Treasury have recently been moving away from using monetary aggregates to set interest policy, not least because M0 has diverged from retail sales and inflation trends this year.

Demand for consumer credit still far ahead of last year

Demand for credit among UK consumers eased slightly in October, although it continued to run at a high level. Official figures yesterday suggested that finance houses took the lion's share of the business. The Central Statistical Office reported that net lending to consumers by finance houses through unsecured lending from building societies and on bank credit cards under the Visa and Mastercard systems, fell to a seasonally adjusted £251m (£740m) in October from £275m in September. But it was well above the £220m of October last year.

After record net lending of £633m in August, high consumer credit demand in the latest two months ensured that net lending, as measured by the CSO each month, reached a record £1.66bn in the three months to the end of October.

- Consumer spending through credit cards was stronger in November than a year ago, figures from the Barclaycard credit card group suggest. The group's data showed that total spending on its credit cards in real cash terms was 9 per cent higher last month than a year before, when adjusted to take account of the number of processing days in the month.

Spending between November 21 and December 2, which are regarded by most retailers as the first two weeks of the crucial pre-Christmas period, was at least 7 per cent higher than in the same period a year before.

Business failures decline to lowest level since

PEOPLE

Hutchings and the price of promotion

tax demand push up of betting

Greg Hutchings, who earned £1.2m last year as chief executive of industrial and foods conglomerate, Tomkins, could earn less this year in his new role as executive chairman. The promotion is part of a reshuffle announced yesterday.

Hutchings enjoys a complex remuneration package which includes incentive payments based on earnings, dividend and share price performance, but given the company's share price performance over the past year, it was probable Hutchings' earnings would be less than last year's. Since January, Tomkins shares have fallen from a high of 28p to last night's 21.5p.

Bodies politic

■ Peter Weisz, chairman of S.R. Gent (UK), has been appointed one of the four world vice-presidents of the TEXTILE INSTITUTE.

■ Tom Vyner, deputy chairman of joint md of J. Sainsbury, has been elected president of the INSTITUTE OF GROCERY DISTRIBUTION.

■ David Thomas, md of Whitbread restaurants and leisure, and James Walker, joint md of Walkers Shortbread, have been appointed to the council of FOOD FROM BRITAIN.

■ William Day has been appointed director of the OPPORTUNITY TRUST which

leaks to the weekend press yesterday of the reshuffle, which was originally planned for January. Michael Moore, Tomkins' part-time non-executive chairman for 11 years and a director since 1981, is retiring at the age of 68. The company said yesterday the reshuffle had been planned for several months and denied there had been any acrimony over Moore's departure.

Other directors are to be promoted; Ian Duncan, becomes deputy chairman and retains his post as managing director (finance). Bob Muddimer, chairman of the foods division Ranks Hovis McDougall,

becomes joint managing director, operations, with Tony Reading, head of the company's US division.

Jim Butler and Lionel Stammers have resigned as non-executive directors to focus on

their other board commitments. They will be replaced by Roger Holland, chairman of Chay Electronics, and Mr Wambold, a managing director of Lazarus Brothers in London.

Peggy Hollinger

Finance moves

Morgan Grenfell has suffered its first defection since the announcement that the London merchant bank would be integrated more closely with the investment banking arm of its parent, Germany's Deutsche Bank.

Simon Willes, 33, a director of Morgan Grenfell International, is leaving to join the board of the specialist merchant bank, Closé Brothers. Willes, who previously worked for Robert Fleming, is being recruited to lead an expansion of Closé's corporate finance department, which he is expected to head early next year.

Robert Peston

Amzallag: pulling BNP together

Robert Amzallag (right), 50, has been given the job of making BNP's presence felt in the UK. He has been appointed managing director of BNP UK Holdings which oversees the UK operations of the recently privatised French bank.

BNP, one of the oldest-established French banks in the City, has assets of over £5bn in the UK and employs more than 800 staff. However, its various operations - ranging from its traditional bank branch, to BNP Capital Markets and BNP Mortgages - have tended to work independently of each other.

The latest reshuffle is part of an effort to achieve greater synergy and co-operation between the group's financial

and commercial banking activities in the UK. BNP says it wants to build on its traditional strengths in foreign exchange, lending and bonds.

Following the French parent's decision to reorganise its worldwide management structure along product lines, responsibility for BNP's worldwide bond business has been delegated to London. Philippe Truffert, managing director of BNP Capital Markets, will head the operation. BNP says that it also intends to develop a significant presence in London in structured finance, international private banking and emerging markets.

BNP is unusual among foreign banks in the City in having its own board of local UK directors chaired by Lord Hunt, 76, a former civil servant. Sir Geoffrey Mulcahy, chairman of Kingfisher, has been appointed a non-executive director of BNP UK Holdings. William Hall

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MANAGEMENT: THE GROWING BUSINESS

Michiyo Nakamoto on how small companies are holding their own

Standing up to Japan's giants

How does a small, family-run parts supplier protect itself from the whims of large, powerful customers on which it depends heavily for business?

The question has haunted Akira Jimbo, president of Jimbo Seisakusho, as he has steered his small components manufacturing company through boom and bust over three decades.

Jimbo Seisakusho, which specializes in the manufacture of small parts such as nuts and bolts for electric tools, line printers and medical equipment, is located in an industrial region west of Tokyo.

The company employs about 22 people and delivers 80 per cent of its output to a Japanese maker of heavy electrical machinery.

At a time when many small Japanese suppliers have seen business dry to a trickle in the country's sluggish economic environment, Jimbo has been so busy it has had to turn orders down.

Growth in revenues has been in double digits this year, rising 30 per cent in August alone.

The struggle to find a way to enable his company to stand on its own stems from the bitter experiences Jimbo has had with large customers over the years. The company has faced collapse twice in the past.

"We used to manufacture products in volume but during times of difficulty, our customers would tend to take these products in-house or competitors would undercut us," Akira Jimbo explains.

In today's high-yen environment many small Japanese suppliers are again losing business to their customers or lower-cost countries in Asia. "Anything that can be made in China or other cheap countries is being taken away," he laments.

Jimbo also knows that large customers often copied manufacturing techniques the company had developed through trial and error. This is a particular problem in Japan where relationships between suppliers and their customers are extremely close, making it difficult for small suppliers to stand up to large customers.

"In the past we used to rack our brains about how to make some products faster and better than others. But customers would send people over to look at what machines we used and how exactly the same machines from the same companies which supplied us," Akira Jimbo says.

His solution has been to reduce dependence on mass production and concentrate on making things that other people cannot make.

The company has discarded all its mass-production machines which were copied by its customers.

Instead, it has developed expertise in producing very small nuts and bolts which others, including clients, find impossible to imitate.

For example, it developed a method to make a nut for the Monju fast-breeder reactor that is just 2.4mm wide and 1.5mm thick and which has a screw inside that is cut at an angle.

"There aren't very many companies which can do this kind of work because it requires extreme precision," Akira Jimbo says.

The company's ability to produce small parts stems from the use of digital computer techniques to program machinery and processes. Akira Jimbo's son, who

Expertise it has developed has meant customers seek the company out

trained as an engineer, is the programmed brain behind the controls used.

The expertise it has developed has meant customers seek the company out. It does not ask for work.

"When you go asking for work you have to offer a 10 per cent cut in prices. But if they come asking you, you can put 10 per cent on top of the going price," Akira Jimbo says.

With that advantage, the company has been able to follow a golden rule never to take on work that could be shifted overseas, and it no longer suffers from being copied by its clients either.

Peter Brooke thinks his time at Harvard Business School was the worst two years of his life. The presumption that there was an answer to every problem in business irritated him.

But the American entrepreneur, who was to found Advent International and become a pioneer of venture capital investment in high-tech companies in Europe, did take a course taught by Georges Doriot on management. Doriot founded American Research and Development, which became one of the first successful US venture capital organizations in the 1950s.

But Doriot was much less successful when he returned to his native France to try to repeat the US success in Europe. That failure then provided Brooke with an invaluable lesson when he followed his former tutor across the Atlantic to build Advent International.

Instead of trying to find and evaluate deals from a central office, as Doriot tended to do, Brooke made sure he had partners in each country who could unearth potentially interesting businesses and understand local ways.

Twenty years on, Brooke says Europe remains a difficult environment for venture capitalists. Hindered by the lack of a true single market and a constrained entrepreneurial culture, Europe is still very different from the US as a market for private equity investment. But it is not impossible.

Over the past 18 months Advent International has raised \$315m for a global equity fund, forty per cent of which is to be invested in Europe and some of which will be invested alongside the \$1bn its affiliates already have available for investment on the Continent.

The main opportunity in Europe is in those countries that are restructuring to handle the competitive future," Brooke says. The break-up of large corporations and return to core businesses means companies and management teams are on the move. And the transfer of family-owned companies from founder to a next generation provides another opportunity.

But Brooke is gloomy about Europe's chances of producing a large number of high-tech opportunities for venture capital backing. Advent International's own 1980 technology fund is making money, 14 years later, but the returns are not exciting, he says.

The issue is not that entrepreneurial flair and technical skills do not exist. It is just that in Europe these abilities have tended to stay hidden inside large companies.

"There is a certain reluctance among good technologists and managers to leave the womb of a Siemens or Alfa Laval to go into a small company," Brooke says. "It is not necessarily a lack of entrepre-



Brooke laments a certain reluctance among good technologists and managers to go into a small company

Cult of the big company

Peter Brooke, pioneer of venture capital for high-tech companies in Europe, talks to Richard Gourlay

neurial spirit, it is a matter of custom and culture. Success is measured by how well you have done within Siemens. Leaving is almost regarded as being anti-social."

Brooke believes this cult of the large company in Europe still prevents talented individuals from going it alone. "Take the structure of the German industrial management," he says. "You have engineers, production managers, marketing and finance people. But if an engineer does a spin-off he has absolutely no idea of marketing."

Brooke's view of Europe as a venture capital opportunity is at odds with moves by some large private equity investors, such as CVC Capital Partners, Barings and Hambros, which have been expanding steadily into continental Europe.

But without naming names, he is not sure some of the larger fund managers are particularly venturesome. He is scathing about private equity investors who do not build companies, engineer "simple leveraged buy-out" deals and "sit around having lunch trading deals".

True venture capital, he says, involves the identification of an area of technology and detailed research into its application followed by active selling of the idea that venture capital can help build businesses.

"A lot of people have lost sight of this with all the leveraged buy-outs," he says. Advent International, he claims, never engages in this practice, even when - as now - the most promising area for venture capital investment arises out of restructuring businesses. "If we do use debt in a deal we would never use anything but free cash flow [after research and development expenditure] to pay down the debt."

One way Advent International has attempted to add value is by providing support from its Boston headquarters to the businesses it backs. It will, for example, help with strategic issues such as entering new markets or how to approach the Federal Drug Administration to get approval for a new product. Brooke believes this service sets Advent International apart from other venture capitalists. But he also knows competition is likely

to hot up.

Established investors of private equity in the UK and Europe have recently raised large new funds and are just as aware that they need to add value if they are to outsmart the competition. "If there is an oversupply of capital we have to continue to prospect and not do things so that pricing gets out of control," Brooke says.

Brooke is enthusiastic about plans now being worked out to form a European equivalent to Nasdaq, to provide dynamic companies with earlier access to capital. But he says, some companies should be nurtured in private longer. Too many float to provide exits for investors and not to raise new money.

After more than 40 years in venture capital, Brooke attracts disciples just as Doriot did. His goal is still to build Advent International into the world's best private equity investor. But at 65 he wants to get out of the business. His trouble is that right now - as when he was at Harvard - he doesn't have the answer for how to do it.



Head start for VCITs

The prize for being first to the draw on the new Venture Capital Investment Trusts, details of which were published last week in the UK Budget, must go to Rothschild Asset Management.

Hardly had the Chancellor of the Exchequer sat down after announcing significant tax breaks for investors prepared to back unquoted companies than Rothschild was committing to launch a trust.

This trust will invest in the food sector. It will focus on companies with potential for rapid growth that are involved in product or market innovation or technology development, investing up to £10m in any one business as the new rules allow.

Such has been the early enthusiasm among venture capitalists that other trusts will not be far behind.

The question whether investing in these risky investment trusts is wise will be addressed elsewhere in this paper. After the finance bill, this page will review the kinds of growing businesses the trusts might back.

Getting value out of your valuer

Don't employ unqualified people to give advice on rating matters following the latest uniform business rate revaluation to be announced early next year. So says the Institute of Revenues Rating and Valuation, which represents public and private-sector staff involved in local taxation.

If the institute is to be believed, the UK is full of "bogus rating consultants". The institute's advice is to wait. Lists of valuers will be published by the Valuation Office Agency early in 1995 showing new rateable values that will come in next April.

In the meantime, **Business Rates: Your Guide** is available for £5.99 from the Institute of Revenues Rating and Valuation. Tel 071 631 3365.

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BUSINESS AND THE LAW

Court has power in swap rate case

The European Court of Justice has been asked to rule whether it has jurisdiction to hear a case concerning the Brussels Convention on Jurisdiction and the Enforcement of Judgments referred to it by the English Appeal Court.

The case concerned interest rate swap contracts between Glasgow District Council and Kleinwort Benson, the UK merchant bank. In performance of the contracts, Kleinwort Benson paid Glasgow District Council sums totalling more than £800,000. After these payments, the House of Lords ruled that local authorities such as Glasgow District Council did not have the power to enter into such contracts.

In the light of the Law Lords' judgment, Kleinwort Benson brought a High Court action against Glasgow District Council for restitution of the sums paid out under the swap contracts.

The parties agreed the contracts were governed by English law, that England was the place of performance and that it was the place where the harmful event occurred. However, they were in dispute about which UK court had jurisdiction to hear the dispute.

Kleinwort Benson argued the English Courts should have jurisdiction. Glasgow District Council claimed the Scottish Courts should hear the case.

The English High Court decided it did not have jurisdiction. Kleinwort appealed and the Appeal Court, which referred the issue to the Luxembourg court.

The claims of both sides were based not on the Brussels Convention but on the provisions of a schedule to the 1985 Civil Jurisdiction and Judgments Act, which incorporates the Convention into UK law. One of the act's provisions allows for questions relating to any Convention issue to be referred to the ECJ.

Such a reference is not made under the Rome Treaty but under a 1971 Protocol to the Brussels Convention. Because of this technicality, the issue of the ECJ's jurisdiction to hear the case arose.

Both Glasgow District Council and Kleinwort together with the German and Spanish governments

were the last two years, the emerging Indian market has played second fiddle to China in the strategic thinking of most international law firms.

In spite of its size (a population of 900m), the three-year-old economic liberalisation programme instituted by Narasimha Rao, the Indian prime minister, has yet to convince western investors of India's secure long-term potential.

British law firms must now turn their attention to India's immediate future. Otherwise they will lose the advantage they enjoy over their American rivals through traditional Anglo-Indian cultural links.

Only three western law firms, White & Case, Chadbourne & Parke, and the UK's Ashurst Morris Crisp, have opened offices in India – in contrast to the stampede to open offices in Hong Kong and China.

Others are bound to follow, but it is not yet clear when. Much legal business in India just now is generated by energy projects and by the continuing popularity of global depository receipts (GDRs) among western investors. GDRs, issued by depositary banks, are a convenient method of purchasing shares in Indian companies, and now account for the majority of emerging market paper listed on the Luxembourg stock exchange. Investment funds have also proved popular with investors during the last year. About 22 have now been set up.

While this work can easily be handled from London or Hong Kong, mounting foreign direct investment in India, accelerating capital markets activity and infrastructure projects are all forcing lawyers to spend longer periods in the country. Foreign direct investment is expected to rise to \$2bn next year and portfolio investment has now reached \$4.1bn. Although below Chinese levels, these figures indicate steady positive growth.

If India follows the Asian pattern, US law firms will only start to arrive in force when their chief institutional clients do the same.

Most British law firms, however, have no such tradition to follow. There is therefore time for them to take advantage of historical Anglo-Indian links and of the fact that India's legal system is modelled along English lines.

Yet Ashurst Morris Crisp, in Delhi, is the only British firm with an Indian office. Mr Philip Hurst, an Ashurst partner, says the firm opened an office there because of demand from UK clients active in the infrastructure field. "Although as a firm we don't have many foreign offices, client pressure last year brought us to the conclusion there were huge opportunities for us in India," he said.

New Delhi is the centre of gov-

Stampede for India overdue

Global firms must now expand on to the subcontinent, writes Nigel Page



Pointing out the way forward: dealers on the Bombay Stock Exchange

ernment is the best place for those firms looking to specialise in infrastructure project work. Chadbourne & Parke, a firm which specialises in project finance, was the first foreign firm into India. Mr Greg Ulman, a Chadbourne partner, confirms Ashurst's thinking. "When we pitch for work on infrastructure projects it definitely helps us to have an office here. But you need a niche area of practice in India. There is no point opening an office just hoping to build up a practice," he said.

Capital markets lawyers are forced to consider India's financial centre, Bombay, where commercial property rates are almost as high as Hong Kong.

The process of opening an office can also be daunting. Administrative decisions are often a long time coming in India. And there is vocal resentment from some quarters of the Indian legal profession, looking to protect itself from "the foreign onslaught" as it was described recently in the Indian Financial Express.

Ironically, practising Indian law is not on the agenda for most foreign law firms, which are much happier referring domestic work to local law firms (which with their lower fee rates are often the preferred advisers on many joint ventures).

Ashurst's is not the only British firm active in the Indian market, however. Freshfields and Linklaters & Paines stand out as lead advisers on the \$2bn (£1.2bn) Dabhol Power project, advising respectively MSEB, the state electricity board, and Enron, the US project company. The US firm White & Case acted as advisers to the lenders.

Freshfields hopes in the future to capitalise on its projects experience elsewhere in Asia, especially when the transport development programme goes on stream. Freshfields advised on the Malaysian North-South Highway project.

Linklaters is also prominent in Indian capital markets work. Mr Nikhil Mehta, head of Linklaters' India business group, says: "India really took off for us in 1992 when we acted for Reliance Industries on its global depository receipts issue."

Since then the firm has advised on 21 public issues.

But the real challenge for firms

looking to move into the Indian legal services market will be to develop their practices beyond their initial area of specialisation, he says.

Capital markets work can be

managed from outside India. But it is also frequently the area where competition between US and UK firms is strongest and the Americans will not be slow to set up in the market once investment banks provide the impetus.

To pre-empt this, many lawyers believe British firms need to open in India now and develop broad-based practices in the infrastructure, foreign direct investment and capital markets fields. British foreign direct investment in India has only recently begun to pick up speed, but the recent British trade delegation underlined future intentions, with a strong presence from UK road construction companies. The delegation also received assurances that efforts would be made under the Indo-British Partnership Initiative, to facilitate British lawyers setting up in Indian cities.

Simmons & Simmons, Denton Hall and Masons are three City solicitors firms with well-developed Indian practices all facing the dilemma of exactly when to make the commitment.

Denton Hall is active in the power sector and as Mr Henry King, its chairman, admits: "If we opened, we would be looking to make the leap from that sector to capital markets." But, he acknowledges, it is all a matter of timing. "Rather like driving in India, you need excellent judgement and plenty of luck."

There is no doubt US lawyers intend to play an active role in India's development and White & Case's Bombay office is a good indication of what may follow. It handles foreign direct investment, capital markets work and project work and expects to see rapid growth in Indian companies looking to raise finance from US offerings as Indian business restructures.

That optimism looks well-founded given Wall Street's continuing fascination with India. US analysts are confident that the Indian economic liberalisation programme has sufficient momentum and 1994 offerings (private placements in the US) of Indian deals will become prominent.

It is no surprise that White & Case should be among the first into India – the firm has a record of moving quickly into new markets – but others will follow soon enough. Skadden Arps Slate Meagher & Flom is already active in Indian markets as is Simpson Thacher & Bartlett, which acted for the India Fund Inc in February. Mr John Lobrano, a Simpson partner says: "We have strong relationships with all the major US banks and if they opened out there it could possibly prompt us to reconsider."

British law firms which fail to exploit their current advantage over US competitors could be making a serious strategic error which they will live to regret.

LEGAL BRIEFS



Survey shows UK firms lead on financial advice

UK law firms dominate the global market for financial legal advice, according to Global Research, the independent market research division of Euromoney Publications.

Global Research interviewed 221 heads of legal departments at financial institutions across Europe, North America and the Asia/Pacific region. More than 300 law firms received recommendations, but Clifford Chance, the UK's largest international law firm, emerged as clear leader, with 72 mentions.

Second was Allen & Overy with 47; third, Linklaters & Paines with 38; and fourth, Baker & McKenzie, the only firm with US origins in the top five, with 23 mentions. Stoghill and May was fifth with a score of 19.

The research showed that most financial institutions will reduce the number of law firms they use over the next few years, increasing competition among lawyers for a bigger share of a growing volume of work. The amount of legal advice that institutions will need is also expected to rise by 20 per cent between 1994 and 1996 with a corresponding 10 per cent reduction in work done in-house.

Business lobby

Washington-style lobbying by law firms is coming to Westminster. City solicitor Lovell White Durrant is the first of many considering setting up a business lobbying department.

Lovell sees the move as a natural extension of its lobbying activities in Brussels, where its lawyers have been involved for 20 years in putting clients' views to decision-makers on Europe. Lovell has hired David Tench, former head of legal affairs at Consumers' Association, to guide its lawyers through the Whitehall maze.

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TECHNOLOGY

Pursuit of 'best' debtors

Legal & Trade, the consumer debt recovery company, has introduced a computer-based credit scoring system designed to cut legal and administrative costs by enabling companies to pursue cases most likely to yield repayment.

Its Epic 2 system provides users with a detailed score for individual debtors and an assessment of the likely success of litigation.

Epic 2 uses account information on debtors, such as their repayment records, supplied by users, such as banks, building societies and public utilities. It combines this with information on county court judgments and consumer credit data supplied by Equifax Europe, the credit ratings agency.

Legal & Trade says there are currently 3m debtors on the database, of which 250,000 have been assessed as worth pursuing for debt repayment.

Typical results from the banking and finance sector, according to Legal & Trade, suggest that if a business normally achieves a 30 per cent success rate by suing 1,000 debtors a week, Epic will increase this to 60 per cent. This means a business can sue about 500 debtors and still win about 260 of the cases. The amount of money recovered may not change, but savings are made by cutting the cost of pursuing hopeless or marginal cases.

Epic 2 replaces a forecasting system introduced in 1980. Legal & Trade says credit scoring technology has improved since then, and that it has widened and updated database material.

The Epic 2 service is provided by Equifax from its mainframe computer. Access is via a PC, on tape or disk, on-line with a modem, or manually. Before computerisation, credit assessors made manual checks by sending representatives to individual homes. This was more costly and it meant the assessment depended in part on a representative's subjective view, according to Legal & Trade.

Sheila Jones

Travellers on commuter aircraft should soon be able to work or smoke more easily after installation of cabin noise reduction systems in turboprop aircraft.

The technology applies the theory of active noise cancellation (ANC) to reduce the high levels of cabin noise in propeller-driven aircraft. A vast range of potential applications - from quelling vehicle vibration and taming refrigerator rattle, to muffling machinery - has attracted high-tech start-ups and mainstream manufacturers alike.

The ANC theory was developed years ago, but immature technology and prohibitive costs killed early development projects. Now it is finally moving out of the lab and on to commercial flight.

The systems use electronics to detect an unwanted sound and then generate a second sound wave of equal frequency but different phase (where the sound wave's troughs coincide with the peaks instead of each other). The two waves combined tend to cancel each other out, leaving a much reduced sound.

While the theory is simple, implementation is not, particularly in real applications where noise is a cocktail of different, changing frequencies. The cabin quieting system developed by Ultra Electronics of the UK took four years of testing before its introduction this year on Saab commuter aircraft.

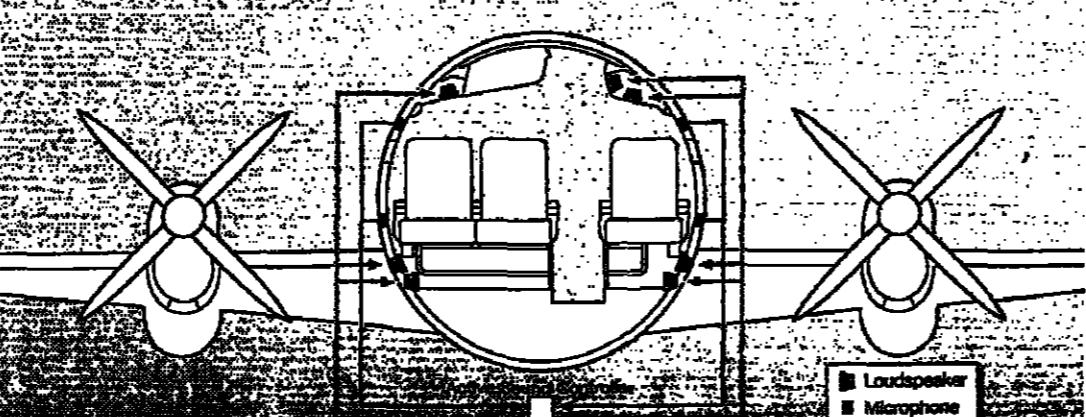
The dominant noise in a turboprop aircraft comes from the spinning propellers vibrating the fuselage, and varies with engine speed. The ANC system, by monitoring the engine speed, knows in advance the main frequency - the one responsible for the most noise - to cancel.

Inside the cabin of the 50-seater Saab 2000, 72 microphones measure the noise at different locations and feed a control unit. Here, powerful digital signal processor (DSP) microchips and patented algorithms generate mirror-image signals which are fed to 36 loudspeakers concealed in the cabin trim. According to Ultra Electronics, the result is a 12 decibel, or 75 per cent, reduction in noise at the main frequency at high speed.

Conversation is not affected by the noise reduction because the system reduces sound only at low frequencies, such as that generated by the engine. High frequencies are better suppressed using cheaper passive techniques such as sound-absorbing materials, which function poorly at low frequencies.

Saab Aircraft, Saab's aircraft-making division, is the first to fit the cabin quieting system as standard. De Havilland, the Canadian aircraft maker, and Avions de Transport Regional, the Franco-Belgian consortium, plan to follow. The system costs \$70,000-\$100,000.

Noise control on SAAB commuter aircraft



Sound of silence

Geoff Nairn looks at how technicians are making turboprop aircraft quieter by creating noise of their own

(244,000-253,000) to install, according to craft size.

Like many regional airlines, Crossair, the Swiss regional carrier, liked the lower operating costs of turboprops over jets, but not their noisy reputation. Without ANC, turboprops can generate an intrusive 85dB of noise against 78dB for a jet. (US federal law sets a workplace noise limit of 90dB for an eight-hour working day).

Cabin quieting is one of the applications of ANC made feasible by the tumbling cost of DSP microchips.

"The first DSP chip in the 1980s cost \$1,500 but replaced a \$700,000 minicomputer. Today, those chips cost \$2-\$3," says Steve Dickmann, president of Diginox, a US pioneer of ANC. The company says it sees

More powerful fans are needed to propel the air through shafts when turbines are used to cut noise. Active noise reduction eliminates the need for baffles.

In one 500,000sq ft building in Florida, Diginox silencers yield energy savings of \$50,000 a year, according to Dickmann.

Domestic appliances and vehicles, which once seemed the most promising areas for ANC, have proved two of the toughest markets.

Whirlpool, the US white goods manufacturer, developed a simple system to reduce the worst vibration in a dishwasher. But the company stopped development because it believed the cost was prohibitively high in a price-sensitive sector. "The home appliances business

Three years ago, Nissan unveiled the first production car with ANC. The Bluebird model was sold only in Japan, however, and other car makers that tested ANC felt that the technology was immature or too expensive.

"They believe that noise should be controlled by more conventional means [such as padding or better design]," says Dave Quinn, chief engineer with Lotus Engineering, the research arm of Lotus Cars.

"Tomorrow's models will not be so easy to quieten," says Quinn. Their lightweight materials and lighter engines cut fuel consumption but are less effective at deadening engine noise. Adding 10kg of padding conflicts with the aim of reducing weight, so carmakers are dusting off ANC plans.

Elesa, a joint venture between Fiat-owned components group Magneti Marelli and Noise Cancellation Technologies of the US, claims a bright future for its car cabin silencing product. This works like the aircraft system and shares the car's hi-fi speakers, trimming the production cost to about \$75. The product has been tested on 20 models and clocked up 20,000 km. It cuts cabin noise by around 50 per cent at cruising speeds, the company says.

Vittorio Moreggia, general manager, says the system will be adopted by a European car maker in 1995. Elesa has also developed an engine mount to cut cab vibrations and an exhaust silencer. The latter is furthest from production, but tightening legislation on vehicle pass-by noise is kindling interest, particularly from truck makers.

Domestic appliances and vehicles have proved two of the toughest markets

its best markets for ANC application in heating, ventilation and air-conditioning systems. Conventional passive silencers cut the noise spectrum or "white noise" of fans in ducts. But they cut high frequency noise more than low frequencies, leaving a rumble.

Diginox sells a duct silencer that uses ANC to cut more evenly across the frequency spectrum. Each active silencer costs from \$300 to \$3,000 depending on the size of the system. It can also reduce energy costs over conventional passive silencers. These reduce noise by slowing the air flow in venturi shafts with "berfies" or obstacles.

is very cost-driven," says Luigi Coglio, head of sound research at the company's development centre in Italy.

Electrolux, the Swedish group, tested ANC on all its products. Its market research indicated that customers were willing to pay extra for a quieter cooker hood fan, but not necessarily for a quieter dishwasher. But even for cooker hoods, the market appears limited because of the extra cost - about \$100 on the retail price. Nonetheless, the company believes there is a market at the top of the range, and it will use ANC technology in a new hood to go on the market soon.

Vanessa Houlder on the direction of UK government research

of UK government research

Science offers an improved service

As the industrialists, officials and academics engaged in crystal ball gazing for the UK's Technology Foresight Programme begin to draw up their conclusions, some themes are emerging.

One likely outcome of the programme, a wide-ranging examination of future technological trends designed to guide research, is that more research will be devoted to the needs of the service sector.

Some officials think that as much as 10 per cent of the government's 23.3bn civil research budget could be redirected over the long term towards projects relevant to service industries.

This is partly because the exercise has opened up new lines of communication between the government and the service sector. Robert Hughes, the junior science minister, describes the Foresight programme as "breaking new ground by covering financial services, retailing and leisure... which use huge amounts of technology but which have not before been closely involved in science and technology policy."

Another reason why more attention is being focused on the service sector is the rapid pace of technological change.

In financial services, for example, the stockbrokers working on the floor of the London Stock Exchange before 1986 had little use for new technology. Their modern counterparts, however, are avid consumers of information technology and recruiters of physicists and mathematicians.

Recent advances in communications and electronics are likely to make a significant impact on service companies. The way that services are delivered could be transformed by developments such as the information superhighway and the increasing use of personal computers in the home.

Although some of the technologies expected to influence the coming decades are already in use, others sound like science fiction. Topics discussed include miniature robots to unclog diseased arteries, automatic translation of telephone conversations in different languages, and business

meetings conducted in virtual reality.

But even the most ambitious ideas may be more realistic than non-technologists would imagine. Michael Hughes, a director of E2W, the broker, who is chairman of the financial services Foresight panel, said the results of the exercise pointed to faster change than expected. "A lot of what we felt would be there within 10 to 15 years will be there in five."

The Foresight panel, with representatives from banks, actuaries, universities, the Bank of England, the Treasury and the Department of Trade and Industry, identified 60 issues, including the impact of multimedia on retail banking and using data encryption for greater security in transferring money.

Its early findings predicted technological change concentrated in the retail side of the financial services industry, which would be affected by developments such as multimedia and the information superhighway, rather than the wholesale sector which has already seen rapid changes.

The work of the Foresight panel goes beyond examining the technological feasibility of potential developments to considering the potential social, skill-based and regulatory constraints.

When the conclusions of the Technology Foresight Programme are published in a few months, its findings will affect the research priorities of government departments, research councils and higher education funding councils. Most areas of government research will be affected over the next few years.

Other predicted outcomes of the programme are less obvious and do not depend directly on government action. The programme is expected to give companies a greater understanding of research conducted by the government, academics and other companies.

Increased awareness of work in other sectors has been particularly valuable, says Hughes. "One of the greatest values of this exercise is the networking among people from different industry groups."

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Artists respond to ancient Egypt

Lynn MacRitchie reviews the 'Time Machine' exhibition at the British Museum

The Egyptian sculpture gallery of the British Museum has been called one of the great rooms of the world. For the last few weeks 12 artists have had the run of it, creating work for *'Time Machine'*, a collaboration between the British Museum and the Institute of International Visual Arts. Until the end of February visitors will discover not only the thrillingly old civilisation and its reliefs, but also the modern world explored by the new works.

For Henry Moore, the Egyptian Gallery was a source of profound inspiration. Contemplating these meaningful fragments, he realised that it was not size alone which made sculpture monumental. "What I found in the Egyptian pieces was a monumentality of vision." The craftsman who gave this vision form laboured together in a great work of glorification, of their kings and of their gods. Many devoted their lives to this task; they lived in villages near the sites of the royal tombs, passed on their positions to their sons, and were themselves buried in decorated vaults.

At the end of the 20th century, no such supreme vision requires the subjection of individual craft or skill to a total world view. Instead, we live in a world of constant questioning, where the boundaries of society shimmer and shift. The responses of the artists to the challenge set them by James Putnam, curator in the Egyptian department, who

had the idea for the show, could not have been more varied.

Stephen Cox, for example, has long been devoted to finding and carving the rare, hard stones favoured by the Pharaohs, and "Flask" made in 1991, sits in elegant magnificence. Only Alexander Mihaylovich seems to have lost his head completely in the face of such tough competition. His huge painting/construction "Reconstruction" towers above everything else in a piece of kitsch Las Vegas style scene-stealing which only confirms Moore's wise words about size.

Present as a photograph only is the installation made from 30 tons of golden sand which Andy Goldsworthy created specially for the exhibition over one weekend, but which could not be allowed to remain in a gallery tramped through by seven million visitors a year. Goldsworthy frequently creates ephemeral pieces outdoors, which are photographed and left for nature to reclaim. This time, for those of us lucky enough to see it before its removal, the snaking golden form brought a symbol of the energy of creation into the heart of the gallery, drawing the great relics together in its coils. Its unique setting gave the sand an added dimension. For a few brief hours, the graven images of the ancient rulers of Egypt, isolated in their London magnificence, once more lorded over the earth from whence they came.

'Time Machine: Ancient Egypt and Contemporary Art', British Museum until February 26 1995.

Richard Eyre to leave the Royal National Theatre

The director of the Royal National Theatre, Richard Eyre, is to leave his post. Eyre, who took on the job in 1988, is planning to go freelance. His decision is not entirely unexpected: when his first five year term expired in 1993 he signed up again for three years only. He is actually adding another few months to his contract before departing in 1997.

After such a long period immersed in the task of running a large company with a turnover approaching £30m a year, Eyre will be broadening his horizons. Last month his first opera production, *Za bravo*, opened at Covent Garden.

Taking over at the National from Sir Peter Hall, Eyre quickly made his mark. He was responsible for adding successful musicals, most notably his own production of *Gays and Dolls* and Nicholas Hytner's production of *Carousel*; the repertoire both went on to commercial success in the West End. He has also invited outside companies to take over the stage, including small but innovative troupes like Complicité and Cheek by Jowl.

He has had a run of artistic

and commercial successes, like Alan Bennett's *The Madness of George III* and *Wind in the Willows*, the David Hare Trilogy, and most recently *An Inspector Calls*. During most of his stewardship the National Theatre has enjoyed box office success and critical acclaim.

In the last year Eyre's touch has faltered slightly with a string of American plays, some of which (notably *Johnny on the Spot*, which he directed himself) were poorly received.

But any small deficit in 1994-95 will be more than absorbed by the accumulated reserves, and with an attractive programme for next year to be announced today, including *Euripides' The Trojan Women*, his successor should inherit a sound craft. Eyre is also making good in 1995 one of the gaps in his programming, a paucity of plays by new playwrights, with first works from comedy writer Patrick Marber and from Paul Godfrey.

Just who will take over will be a matter for speculation for some time. But among the favourites must be Stephen Daldry, who has progressed through a small theatre, the Gate, to run the medium-sized

Royal Court. He might welcome the ultimate challenge and has good links with the National - he directed *An Inspector Calls*.

An even younger contender could be Sam Mendes who on Thursday sees the opening of his first big musical, *Oliver! The Royalties*, from which would enable him to survive on the director of the National's salary of £260,000 plus a miserly sum compared with the rewards of regular freelance work.

Another possible candidate, Nicholas Hytner, might find the job restricting after enjoying the variety of directing operas and films as well as plays. And there is always Sir Ian McKellen, already an associate director at the National, as are outsiders Deborah Warner and Declan Donnellan.

Whoever takes on the job will find Eyre a hard act to follow. He has enjoyed a popularity almost unique in his profession and has totally devoted himself to the National. He has built and consolidated the theatre's reputation as one of the most firmly established, highly respected and artistically flourishing arts companies in the country.

Antony Thornicroft

Ironically, a production like

the 18th century, to Dec 14

OPERA/BALLET

English National Opera Tel: (071) 928 8800

© Beethoven: *Phiilharmonia Orchestra conducted by Nikolai Rausch. Symphony No 8 and 6 (Pastoral)* at 7.30 pm; Dec 10

© Choral Classic Series: Royal Philharmonic Orchestra with soloists Judith Howarth (soprano), Ruby Philomena (contralto), Ian Bostidge (tenor) and David Wilson-Johnson (bass) perform Handel's "The Messiah" at 7.30 pm; Dec 9

© Philharmonia Orchestra with conductor Charles Dutoit and pianist Peter Jablonski play Tchaikovsky (piano concerto No. 2) and Shostakovich (Symphony No. 5) at 7.30 pm; Dec 6, 8, 13

© Royal Philharmonic Marlin-Kirby Series Royal Philharmonic Orchestra with conductor Valery Gergiev mezzo-soprano Larisa Diadkova and the Royal Choral Society perform Prokofiev and Rimsky-Korsakov at 7.30 pm; Dec 12

© Royal Philharmonic Orchestra: with conductor Vladimir Ashkenazy and pianist Shura Cherkasy play Rubenstein's piano concerto No. 4 and Tchaikovsky's "Mazurka" Symphony at 7.30 pm; Dec 7

© The London Philharmonic: conducted by Bernard Haitink, with soloists Karita Mattila (soprano), Ann Murray (mezzo-soprano), Keith Lewis (tenor), Robert Lloyd (bass) and the London Philharmonic Choir perform Beethoven Symphonies Nos. 1 and 9 (Choral) at 7.30 pm; Dec 11

GALLERIES

Haymarket Tel: (071) 930 8800

© Arcadia: by Tom Stoppard, directed by Trevor Nunn. Two present day historians investigate a possible scandal involving Lord Byron at 7.30 pm; (Not Sun)

Lyric Hammersmith Tel: (081) 741

2311

© Mirandolina: by Carlo Goldini, directed by Dalia Belshaupta. With Caroline Quentin at 7.30 pm; to Dec 10 (Not Sun)

National, Coateslaw Tel: (071) 928 2252

© Landscape: written and directed by Harold Pinter. With Ian Holm and Penelope Wilton; to Dec 6 (Not Sun)

(Not Mon)

THEATRE

Joseph Papp Public Theatre Tel: (212) 598 7150

© Simpatico: directed by Sam Shepard. Set in the world of thoroughbred horseracing, with Beverly D'Angelo, Marcia Gay

Harden and Ed Harris at 8 pm; to

Dec 11 (Not Mon)

Roundabout Theatre Company Tel: (212) 889 8400

© The Glass Menagerie: by Tennessee Williams. Director Frank Galati, cast includes Zeljko Ivanek, Julie Harris, Calista Flockhart and Kevin Kline at 8 pm; to Jan 1

WASHINGTON

GALLERIES

Brooklyn Museum Tel: (718) 638 5000

© Indian Miniature Paintings: 80 jewel-like paintings from the 16th-19th century; to Jan 8 (Not Mon)

Metropolitan

© Early Renaissance Florence: 100 panel paintings and manuscript illuminations by masters of the Gothic style; to Feb 26 (Not Mon)

© Origins of Impressionism: 175 paintings by Parisian artists of the 1860's; to Jan 8 (Not Mon)

OPERA/BALLET

Metropolitan Tel: (212) 362 6000

© Don Giovanni: by Mozart, sung in Italian at 8 pm; Dec 6, 10

© Lady Macbeth of Mtsensk: by Shostakovich at 8 pm; Dec 7, 10

© Madama Butterfly: by Puccini at 8 pm; Dec 8

© Peter Grimes: by Britten. English at 8 pm; Dec 12

© Rigoletto: Italian opera by Verdi at 8 pm; Dec 9, 13

THEATRE

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© Misalliance: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8

headress-makers could keep other period productions supplied second-hand for years.

As an evening of music and drama, however, this *Fairy Queen* was less successful. The masques were really five interludes in the play and having five interludes without anything in between makes a lightweight offering. After fighting to keep stage and pit together in the first half, Howard Williams managed to instill a greater sense of confidence after the interval. He had the advantage of an experienced first soprano in Jennifer Smith and valuable contributions from the bass David Mattington but the rest of the cast was mixed.

While there are better musical accounts of Purcell's music to be heard elsewhere, no other has recently tried to match the dance to the music in the proper period style, and that was where the main value of this production lay. Under the guidance of the choreographer Stephen Preston, the various dances for the warbling songsters, the green men, the haymakers and the monkeys could all be seen as well as heard.

The allegory of Night also seemed especially effective in Jonathan Cocker's sympathetic staging.

Bit by bit the full range of *The Fairy Queen* is coming to light, as each performance sheds its own ray of understanding on the work. The English Bach Festival has shown what a carefully-researched period style can achieve. Next up is English National Opera's projected production, which the same money can bet will be different again.

R.F.

Theatre/Sarah Hemming

Sketches by Boz

This year offers a bumper selection pack of Dickens in London.

Over the next fortnight *Oliver!* opens in the West End, *A Christmas Carol* at the RSC, *A Tale of Two Cities* at Greenwich and The Oxford Stage Company brings its adaptation of *Great Expectations* to Richmond. With *Martin Chuzzlewit* still rolling along on BBC2 and *Hard Times* scheduled for Christmas Day, there is no escape from his galaxy of rogues.

The enterprising Battersea Arts Centre has come up with a little *hors d'oeuvre* to whet your appetite for the meaty Dickens to follow in the shape of *Sketches by Boz*, an evening of newspaper articles by the young novelist. The evening is conceived as an old-fashioned "entertainment" mounted, cabaret-style, in the café, where canapes on the tables and food and drink on offer create a convivial atmosphere.

The show gradually spirals down until the last sketch brings us to the cell of a condemned prisoner in Newgate. Dickens writing with all his might to convey to his readers the terror and misery of a man in such circumstances.

These are clearly the work of an angry young man, who writes with more heart than head in places - "The Black Veil" is particularly melodramatic. But this evening of minatures, performed by a sprightly company, is an illuminating introduction to the young writer who was to become such a household name - and seen-off by a judge who never looks up from his paperwork and a trip to the pawnbroker reveals a cauldron of miserable souls.

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Tuesday December 6 1994

The danger of a cold peace

If any such warning was still needed, President Boris Yeltsin's blunt words at the CSCF summit in Budapest yesterday gave notice that the post-cold war honeymoon is over. He angrily rejected the plans of the Nato alliance to expand to the east, without including Russia itself, and warned that Europe was in danger of sliding from the cold war into a "cold peace".

President Bill Clinton's rejoinder that no country would be allowed a veto on Nato enlargement sounds all very well. But it is his administration's determination to accelerate that process which has infuriated Moscow. It suggests that the Nato allies in general, and the US in particular, have greatly underestimated Russian sensitivity to being left out in the cold once again.

Of course the western allies should not indefinitely postpone the Russian government which, in spite of its unpredictable vacillations in matters of economic reform, has proved that it remains a tough and sophisticated player of international diplomacy. Its tactic has been to remain persistently ambiguous, extract concessions, and then still fail to deliver its part of the bargain. That is what Mr Andrei Kozyrev, the Russian foreign minister, did yet again in Brussels last week, when he refused to finalise plans for a military co-operation programme with Nato.

Yet the west must at the same time understand and respond to the extraordinary sensitivity of a humbled superpower, whose economy is in tatters and whose proud military establishment is grumbling and potentially mutinous. It was precisely to reconcile the conflicting demands of the central and east Europeans for full Nato membership, while keeping the Russians slightly more at arm's length, that the Partnership for Peace programme was devised: a

half-way house to enlargement, and deliberate fudge. It remains valid today, and full Nato membership for the central and east Europeans should not be over-hasty. Indeed, the US urge to accelerate the process seems counter-productive. Is it really sensible to extend a security guarantee up to the former Soviet borders – indeed up to the Russian frontier, if the Baltic states are included – which Washington itself is unlikely to implement?

What the central and east Europeans really need today is economic security, not military defence. Access to western markets, followed by full membership of the European Union, is therefore a far more urgent priority than full Nato membership. It is also a process which is much easier for the Russians to accept. Indeed, Moscow has been positively enthusiastic about Finland's prospective EU membership, precisely because it will bring the Union to its very borders. It means that western Europe will become more aware of the economic development needs of Russia itself, and more willing to contribute, the Russians believe.

If the EU continues along its path of strengthening the European defence pillar of Nato through the Western European Union, future east European members of the EU will be getting enhanced military security through the back door. It will lack the US security guarantee, but that seems unrealistic anyway.

There is no doubt that the EU enlargement process to the east will itself prove extremely difficult, not just for the east Europeans, but for the current members too, who will have to pay for it. They have barely started to calculate the cost, nor to define what reforms will be needed. But it is the right road forward. And it is one which will not cause Europe simply to slide into a "cold peace".

It is a similar picture in the resi-

and promising approach to bridging the private-public divide in public infrastructure investment by promising that the government's Private Finance Initiative would fill much of the gap. On paper, however, the UK chancellor's grand Budget forecasts were a triumph of hope over two years' disappointing experience.

Most are agreed that modern governments should seek new ways to involve the private sector in transport and other large-scale infrastructure investments. The UK government's answer, first launched in 1992, was the PFI. This may yet win over the many doubters, but only a handful of projects has managed to meet the combined objections of the Treasury and would-be private investors.

The Corporation of London yesterday proposed a rather different, and promising, approach to bridging the private-public divide in public infrastructure investment by promising that the government's Private Finance Initiative would fill much of the gap. On paper, however, the UK chancellor's grand Budget forecasts were a triumph of hope over two years' disappointing experience.

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A transport levy

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Can pay, will pay

The insurance companies and pension funds that control the largest block of shares in British Gas have been among the least vocal of those complaining about the 75 per cent pay rise granted to the company's chief executive, Mr Cedric Brown. Is it realistic for the government to look to these instinctive non-interventionists to exercise a restraining influence over directors' remuneration?

Realistic or not, it is certainly logical, since institutional shareholders are the legal owners of a majority of the equity in British industry and commerce. If runaway pay packages in the boardroom are a symptom of the divorce between ownership and control in the corporate sector, then some tightening of shareholder discipline would be a legitimate way to address the licence that prevails in the absence of any objective benchmark or proxy for market value.

The problem arises because of fundamental conflicts of interest. The non-executive directors who sit on remuneration committees are usually executive directors of other companies and have little interest in keeping a lid on pay. The remuneration consultants who advise them have a greater interest in pleasing the directors than the ultimate beneficial owners. The question is how to inject a greater degree of independence into this over-easy dialogue.

Greater transparency would certainly help the institutions to exercise more effective oversight. An obvious starting point would be to ban the practice of bundling up resolutions at annual general meetings, so that contentious issues of corporate governance are packaged together with resolutions with wider shareholder appeal on which shareholders are asked to exercise a single vote.

Nor is there any reason why directors' pay should be exempted

from individual disclosure. So, too, with other parts of the remuneration package.

But the accountancy bodies appear to have doubts about the practicability of valuing directors' share options, City practitioners mark options to market value daily on the basis of widely accepted computerised models which would be perfectly adequate for annual disclosure purposes. An equally obvious loophole in the law is the failure to require disclosure of the large actuarial costs to the company of increasing directors' pay in the year before retirement.

The usual argument against putting remuneration packages to a shareholder vote is that incoming senior executives could not be persuaded to take new jobs if the terms of their contracts were subject to a shareholder veto. Yet this rests on a misunderstanding of the institutions, which – unlike some members of the cabinet – are not instinctively hostile to high pay.

Still less are they keen to damage the competitiveness of British industry. To the extent that incoming executives need additional reassurance, this could be provided by companies publicising a clear statement of remuneration policy, with which any new appointment would comply.

The bigger difficulty lies in the institutions themselves, since they, too, as legal rather than beneficial owners, are subject to conflicts of interest. Insurance company directors have their own pay packages to think of, while pension fund trustees are often creatures of the company. Even with greater transparency, they have no great incentive to deny international-style pay packages to executives who run companies with predominantly domestic revenues. In the absence of greater accountability for the institutions themselves, the incentive to play an active watchdog role will be weak.

While the election of a hostile Republican Congress last month had seemed to confer job security on virtually the entire Clinton cabinet, the rumour that treasury secretary Lloyd Bentsen is poised to pack his bags is the one that will not go away. "I'll keep asking me that question and one of these days you're gonna be right," he barked back at hacks even before the mid-term elections.

Yesterday he brushed off renewed speculation as "premature", but all the same Bentsen seemed to be hinting he was off shortly. "I believe you rest up before you wear out," he quipped.

While the courtly, cunning 73-year-old Texan may at first have seemed the odd man out in a youthful administration, he has now grown close to President Clinton, who, for instance, bowed to his advice to fight a lonely battle for the North American Free Trade Agreement.

Having served seven years in the House of Representatives and 22 years in the Senate, he would have been a useful link between an administration lacking in "greyheads" and a Republican Congress, where he has many friends.

The septuagenarian is supposedly looking forward to getting back into business – though quite what, he hasn't said.

His father built a fortune on land sales to Mexicans while Bentsen junior made his money from 16 years in the rather staid world of insurance. But why should that be more "restful" than benignly neglecting the dollar?

Home truths

■ Gender-exclusive it may be, as Observer has already pointed out, but the J.O. Hamblin Businessman of the Year Award has managed, unlike some such prizes, to avoid looking foolish – largely by sticking to such indomitable pillars of the business world as Sir Christopher Hogg (1983) and Sir David Scholey (1990). To date, only 1984's titleholder, Gerald Ronson, who spent time in jail in connection with the Guinness affair, constitutes a bit of a blip.

So this year's winner, Sir William Purves, chairman of HSBC Holdings, steps effortlessly into the eminent line-up – except for the little matter, to which he himself alluded yesterday, of his having only been back in the UK for 14 months after a 40-year absence.

Appropriately enough, it fell to Lord Kingdown, governor of the Bank of England when the latter made Purves's residence in London a condition of the Midland takeover to make the award.

How he must have enjoyed commanding Purves for his "personal courage, fortitude and

modesty" – Purves, the proud Scot who, whatever he now thinks about his London sojourn, famously dislikes being told to do anything by anybody.

Fuelling debate

■ The hearts of Tory business managers must have been in their mouths yesterday morning on sighting a strongly worded press release from Mid-Staffordshire MP Michael Fabricant condemning the government's VAT on fuel proposals.

To date, Fabricant has made his name less for any rebelliousness than for his extraordinary flares. Name – once memorably described by a sketch writer as resembling a Caribbean beach hut wrecked by a tornado.

Yet here he was on the eve of today's vital procedural vote announcing his opposition "on three grounds" to 17.5 per cent VAT on fuel. If that was the attitude of a stalwart, what were the hand-pressed whites supposed to do?

Breathe again. For, provided they read his second page, they discovered that Fabricant will be behind the government tonight – because, his "argument" goes, Labour's amendment is merely procedural and would not have the effect of keeping VAT on fuel at 8 per cent.

If only Tory backbenchers would devote a fraction of such ingenuity to deciding how best to run the country.

Seconds out

■ When 46-year-old boxer George Foreman last month regained the world heavyweight championship, big bucks were sure to follow. Now he's being offered an estimated \$2m dollars per advertising endorsement; in 1988 his total income from advertising contracts was only \$5m.

Advertisers are hoping Foreman – a preacher as well as prize-fighter – will remain a suitable member of the shrivelled ranks of squeaky-clean sporting figures

Mercury's reach.

Mr Lewis sees two models for Mercury to follow. One, outside the telecommunications sector, is Compaq, the US personal computer company that has become a world leader by providing quality systems at low prices.

The other is MCI, the US telecommunications company whose rapid growth in the late 1980s was based on confronting AT&T, the largest US telecoms operator, in its core markets. MCI – which, ironically, last year forged a \$5.3bn alliance with BT – represents the best practice in telecommunications for Mr Lewis.

MCI was one of the models used by Mercury in deciding to shed 20 per cent of the workforce.

"We are committed to benchmarking our operations against best-in-class carriers' practices and financial profiles," says Mr Lewis.

In facing the current challenge, Mr Lewis boasts of his US experience. Analysts argue, however, that MCI is a company that has done most things right, while Mercury has missed its opportunities. Even if costs are brought under control, growth has to be stimulated.

Furthermore, Mercury is only one of the businesses of Cable & Wireless – and one of the less successful. Although C&W remains loyal to its offspring in public, in private some of those in charge of its more successful businesses are critical.

Last year Asia accounted for nearly half of C&W's \$4.7bn turnover, and Hong Kong – C&W's 57.5 per cent state in Hong Kong Telecom – has long been the jewel in its crown. Hong Kong Telecom accounted for 94 per cent of its operating profit last year. By contrast, in the competitive US market, C&W's turnover was three-quarters that in Hong Kong, yet its operating profit was less than a third as great.

Until now, C&W has resisted bids for its UK subsidiary. Earlier this year it even turned down a partnership deal with AT&T that would have brought Mercury into the US group's "Worldservice" international alliance geared to the telecommunications needs of multinationals.

The decision to close the door on AT&T aroused a somewhat soul-searching within Mercury, with some believing it might be secure itself against BT.

Mr James Ross, C&W's chief executive, said yesterday: "The scale of this restructuring reflects our determination that all businesses within the C&W federation must be fully competitive in their respective marketplaces."

But even for a company named after the god of commerce, determination is a long way from outcome.

sificantly below that of Asian countries such as Thailand.

Improving the quality of education will require strengthening management, reallocating education resources, an increase in funding and making teachers accountable – especially to parents. In many cases, it will also mean detaching education, giving a greater role to the private sector. Teachers should be trained using modern techniques, their skills periodically renewed and their salaries set according to performance.

Only if Latin American countries improve the flexibility of their labour markets and performance of their education systems will they systematically be able to expand productivity, accelerate growth and move towards prosperity.

Sebastian Edwards

The author is chief economist for the World Bank's Latin America and Caribbean Region. He is on leave from the University of California at Los Angeles where he is a professor of international business

useful for such endorsements; possession of no unsightly stains is now a sine qua non in the US endorsement market, whose fingers have been badly burned by Michael Jackson et al.

So you can now buy

Foreman-autographed glove in a display case for \$399.95, or a rather cheaper signed photo of Foreman seconds after his November 5 victory over Michael Moorer.

How long before he is endorsing slimming products?

Watch this space

■ It didn't take National Parking Corporation long to climb back into its shell. With the last-minute collapse of the buy-out by Prudential, the founders reverted to form and yesterday asked the FT's reporter to leave the agm.

Even the stock market's greatest basket cases nowadays begrudgingly admit the press. Unlike the car-parkers – who have long held the media to be nosy-parkers.

The FT is still waiting to hear how many car parks NPC operates, a question posed in June.

Wrong numbers

■ Now that UK phone company Mercury is sacking loads of staff, will it bring in redundancy counsellors for One-2-One sessions?

Clipped wings for Mercury

Andrew Adonis and Alan Cane on the pressures behind retrenchment plans at the UK telecoms operator

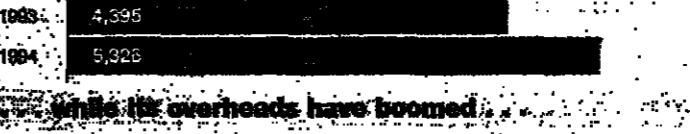
BT is closing the price gap with Mercury

Total cost of calls
Business customers with 12 lines
Average cost per line (1994-9)



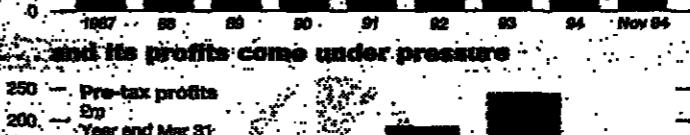
and Mercury's growth has slowed

Total switched minutes
Six months to Sep 30



while its overheads have boomed

Employees
Year end



<b

Tuesday December 6 1994

Brussels deal clears way for rescue aid to Ukraine

By Lionel Barber in Brussels

European Union finance ministers yesterday sent a belated signal of support for the reformist government in Ukraine with an agreement in principle to provide a loan of Ecu85m (\$105m).

The loan should pave the way for an international rescue plan to fill a potential \$1bn gap in Ukraine's fourth-quarter balance of payments, which threatened to reignite inflation and cut short energy imports this winter.

The Brussels deal means the loan will be disbursed only after the International Monetary Fund completes negotiations on a \$1.5bn standby loan to support the reform programme.

It is also tied to closure of the Chernobyl nuclear plant, though Ukraine's promise to meet its debt arrears means that Ecu400m of EU funds should be released soon to help pay for the Kiev government's nuclear clean-up.

The US and Germany lobbied

hard for a deal in Brussels, arguing that it was vital to bolster President Leonid Kuchma, a central planner turned economic reformer who had campaigned for signing the nuclear non-proliferation treaty.

France and the UK - which had previously held up an accord - fell into line after their partners agreed to impose tighter conditions on future EU macroeconomic aid to third countries, with Ukraine being treated as an exceptional case.

Mr Kenneth Clarke, the UK chancellor of the exchequer, told colleagues that the EU should not turn itself into a "shadow IMF". He called for clearer rules on EU lending to distressed countries, and a study is expected to be produced next year.

Mr Theo Waigel, the German finance minister who chaired yesterday's meeting, overcame French reservations by forging a political compromise on aid to Algeria. Ministers agreed with

the Commission to provide a maximum Ecu200m, to be maximum in two tranches, to support structural reform in the beleaguered north African state.

Mr Waigel said the agreement was an important statement of European support for the Algerian government, which had embarked on a "courageous and ambitious" reform programme.

The decision on Ukraine must still go through the European Parliament, and it leaves open the question of how much the EU will be ready to contribute next year to cope with expected balance of payments difficulties. But in the short term, it unlocks further funds from the US and other Group of Seven industrialised nations, including Japan. The US has already offered around \$100m, and Canada \$25m.

Ministers also agreed to provide macro-economic aid of up to Ecu130m for Slovakia, to be released in two tranches to further conflict with other member states.

The UK government has resisted European Commission attempts to strengthen workers' rights because it believes they add to labour costs and undermine business competitiveness.

While the German motion would not enjoy any legal force, its approval by the ministers would increase the pressure on Mr Padraig Flynn, EU social affairs commissioner, to produce new social directives mainly to improve worker rights.

Until recently, Mr Flynn

UK set to oppose German plan for EU labour law

By Robert Taylor in London

Mr Michael Portillo, UK employment secretary, will today oppose an attempt by the German government to pass a resolution strengthening minimum labour standards for the European Union.

His stance seems certain to isolate him from his ministerial colleagues at the social affairs committee meeting in Brussels. Mr Portillo fears the German proposal may usher in a new wave of social regulations damaging to European business, and bring the UK government into further conflict with other member states.

The latest in a series of far-reaching cost-cutting measures.

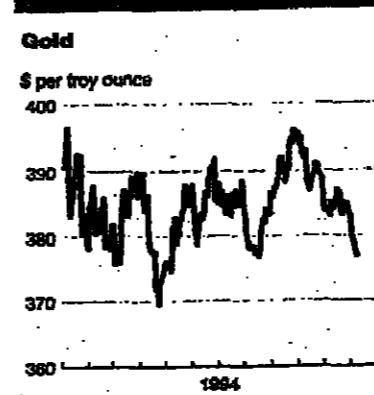
Also significant was PaineWebber's conclusion that Kidder's Tokyo operations were dispensable even though they were profitable. That underlined the problems facing all Tokyo-based broking houses. The volatility and volumes on the equity market have been so bad that most domestic brokers are incapable of making money. Non-Japanese houses, less constrained by ministry of finance regulations, are doing better. But the huge costs of doing business in Japan mean they are not particularly profitable; over the past 24 months two other non-Japanese groups preceded PaineWebber in selling their Tokyo Stock Exchange memberships because the benefits failed to match the costs.

PaineWebber may find the queue for its Tokyo membership is short. It may confer lower dealing costs, but trading volumes need to be high to compensate for the additional infrastructure and capital required. The last time a membership came up, the ministry of finance had to twist arms before a buyer materialised. Since then conditions have deteriorated further.

THE LEX COLUMN

Mercury's return to roots

FT-SE Index: 3033.5 (+16.2)



Source: Datastream

high, but which now looks reasonable. The figures yesterday were short on detail but the message was clear - the integration of Chef & Brewer is proceeding better than planned. Annual cost savings should amount to an ample \$14m by the end of the year.

That said, without the first time contribution from Chef & Brewer, the group would have struggled to produce much growth in either earnings or operating profits. Even if problems in malting accounted for half the decline in beer profits, the underlying business was subject to a familiar squeeze in margins. The industry backdrop remains challenging. Competition in the beer market is intense, volumes are falling as the drift to wines and spirits continues. The absence of a "feel-good" factor means that there is little likelihood of a swift pick-up in retail profits as the economy recovers. The shares now enjoy a market rating and the outperformance is unlikely to continue.

Gold

The macro-economic fundamentals for gold look dreadful. The costs of holding non-yielding assets such as bullion have risen as interest rates have started to move up. Alternative investments such as bonds appear increasingly attractive. Meanwhile, the potential rewards of holding gold remain few and far between. Precious metals have traditionally been viewed as a hedge against inflation. That rationale may no longer be valid; the general breakdown of international exchange controls allows investors to switch out of depreciating currencies; and the development of sophisticated derivative instruments means there are more effective ways of offsetting inflationary dangers.

Fundamentals apart, the current absence of any significant inflation in Europe, Japan or the US provides little incentive to hold the precious metal. Nor does the supply-demand balance give cause for comfort. With the gold price falling to a 16 week low yesterday, Asian and Middle Eastern investors - who generate 55 per cent of demand - have few reasons to buy bullion. Many have already been burned by the depreciation of their dollar-backed assets against their local currencies. On the supply side, any decent price increase tempts mine-owners to raise production or central banks to release gold reserves. For the gold price, the worst of all possible worlds seems to have materialised.

Kidder Peabody

PaineWebber's decision yesterday to jettison the Japanese operations of Kidder Peabody, its recently acquired subsidiary, was doubly significant.

Not least, it demonstrated PaineWebber's determination to dispel doubts about the wisdom of its purchase.

Since October, when the group bought its majority shareholding, PaineWebber has moved fast to address Kidder's problems.

The bulk of the esoteric mortgage-backed bond portfolio has been dismantled. The termination of the Tokyo equity operations is only

the latest in a series of far-reaching cost-cutting measures.

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Scottish & Newcastle

Over the past two years, shares in Scottish & Newcastle have risen 22 per cent against the market over the past 12 months, but the prospective yield is still a modest 3.8 per cent. This could rise sharply if investors sense that C & W's growth stock rating is no longer deserved.

The shares are down by 19 per cent against the market over the past 12 months, but the prospective yield is still a modest 3.8 per cent. This could rise sharply if investors sense that C & W's growth stock rating is no longer deserved.

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JAPANESE INDUSTRY

Tuesday December 6 1994

Japan in 1994

Finance and industry:
Different sides of the
same story: Page VIII**A mood of muted optimism prevails**

Japanese industry is cautiously celebrating a gentle economic recovery, which has brought the first profits upturn for five years, writes William Dawkins

Now is the time of year when Japan's top industrial companies hold their annual *bunenkai* parties, at which executives gather to chat about business over beer and a tray of sushi.

The tone of these august gatherings is a little lighter this year than last, when industry was wallowing in the trough of its deepest recession since the second world war. Now Japanese industry is cautiously celebrating a gentle economic recovery, which has brought the first profits upturn for five years.

Those in the fastest recovering sectors such as semiconductors are throwing parties with a flamboyance not seen since the heady late 1980s. But overall, the mood of this *bunenkai* season is one of only muted optimism.

Until the recession hit, in 1990, Japanese industry was imbued with "great arrogance," believes Mr Hideo Ishihara, chairman of Goldman Sachs (Japan). Today, "that arrogance has crumbled," he told a recent seminar in Tokyo.

The managers are starting to get to grips with a number of fundamental changes. Abroad, uncomfortable reminders of fallibility have crept up over the past year, such as the way in which Germany's BMW seized Rover, the British car maker, from under the nose of Honda, its long-time partner; and the problems Sony and Matsushita have experienced with their investments in the US film business.

At home, companies face

adjustment to the shift over the next decade or so from a fast-expanding, export-driven economy - on which all their strategies up till now have been based - to a slow-growing, consumer-driven economy.

Services will take on increasing importance, thanks to the fact that Japan has the world's fastest-ageing population profile. An increasing amount of basic manufacturing will be undertaken in cheaper locations offshore because of the yen's strength and the growing competitiveness of Japan's Asian neighbours.

Many companies believe this so-called "hollowing out" is a mark of declining competitiveness. Yet it is an inevitable, maybe even healthy trend. It reflects a new division of labour in Asia between high technology industries and basic industrial manufacturing, argue seasoned observers such as Mr Yasushi Mieno, outgoing governor of the Bank of Japan.

Already, Japanese companies are becoming accustomed to the main consequence of all these changes: that they will not grow as rapidly as in the 1980s. The recovery which has just started is a sign of things to come - weaker and shallower than previous upturns. At best, industry can expect 3 per cent annual rates of increase in gross domestic product this year, well below the 5 per cent growth rates of the late 1980s, agree economists in Tokyo.

Industry faces, in consequence, a harder task to increase profitability than it did before the recession hit. The top 600 quoted companies managed a mere 4.36 per cent

rise in current profits - before tax and extraordinary items - in the first six months of this year, estimates the Wako Research Institute of Economics. For the full year to next March, they are expecting a 7 per cent profit rise, which looks on the surface like a good turnaround from the 18.4 per cent profits decline in the previous year, according to the Tokyo Stock Exchange.

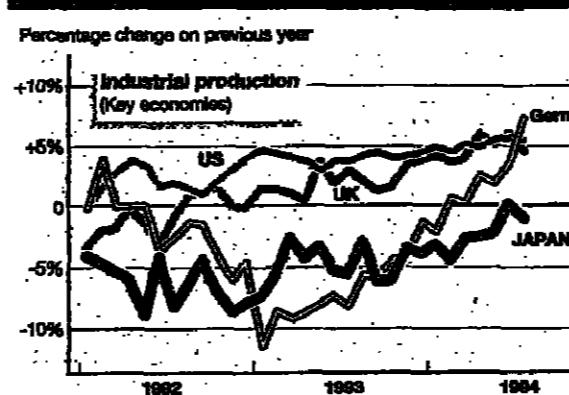
Yet even at that level, operating profits margins are in poor shape, well below the average for the previous two decades and even below levels seen after the 1973 oil price shock. And the scope for manufacturers to improve margins by raising prices is limited by consumers' surplus capacity in fundamental sectors such as steel, cars and consumer electronics.

Some, like the big integrated electronics companies and precision instrument makers, have nevertheless managed to make startling increases in profits in the first half of this year, thanks to their skill in squeezing costs - an indication that they are responding to the structural changes ahead.

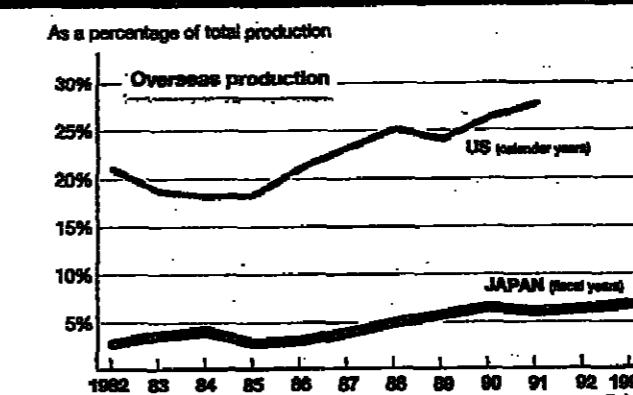
One consequence of this painfully slow recovery is to continue to lay bare the weaknesses in Japan's industrial structure exposed by the recession. This might prove to be a blessing, if it ensures that industry remains under pressure to restructure.

Japanese industry has, for good reasons to do with avoiding high unemployment, been slow to address its problems. With a few exceptions, Japan's top companies have so far managed to struggle through the recession without reducing

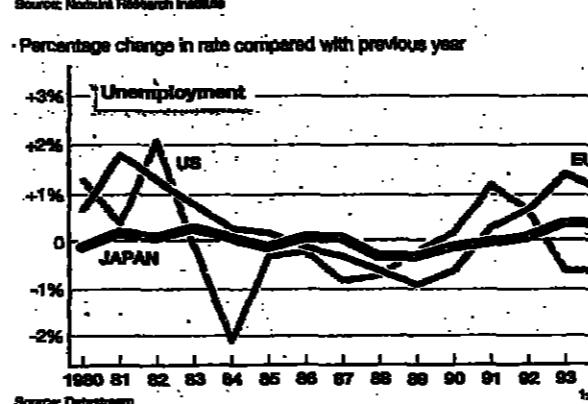
Can Japan compete?



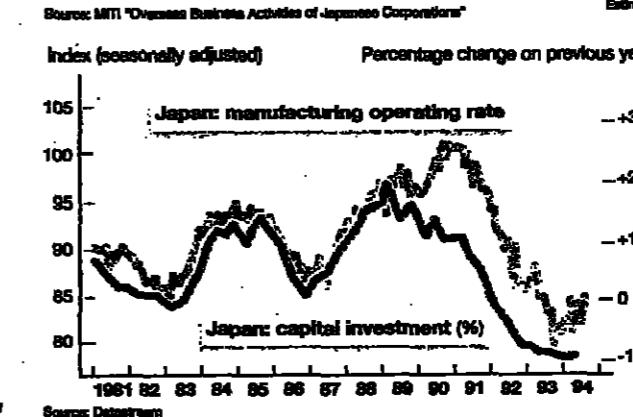
Source: Nomura Research Institute



Source: MITI "Overseas Business Activities of Japanese Corporations"



Source: Datamark



Source: Datamark

their three main excesses, capacity, stocks and workers, on anything like the scale of their US or European competitors. Investment in new plant and equipment is set to fall by nearly 6 per cent this year, estimates Nomura Research Institute, making a record four years of decline. Yet even after this, average capacity utilisation is barely above the levels 20 years ago in the immediate aftermath of the Opec oil price rises.

It is also a sign of how Japan's much-envied tradition of lifetime employment, a luxury confined to the top 300 or 400 companies, has survived to make startling increases in profits in the first half of this year, thanks to their skill in squeezing costs - an indication that they are responding to the structural changes ahead.

Japanese industry has, for good reasons to do with avoiding high unemployment, been slow to address its problems.

Jobs have been cut as well, mainly through early retire-

ment and cuts or freezes on graduate recruitment. Graduates who fail to get jobs do not show up in unemployment figures, but reductions in older members of the workforce have been enough to nudge Japan's jobless rate from 2.5 per cent to 3 per cent over the past year. That is still a long way below US and European levels, a mark of the success with which Japan's chronically overmanned service industries mop up surplus jobs.

It is also a sign of how

Japan's much-envied tradition of lifetime employment, a luxury confined to the top 300 or 400 companies, has survived to make startling increases in profits in the first half of this year, thanks to their skill in squeezing costs - an indication that they are responding to the structural changes ahead.

Japanese industry has, for good reasons to do with avoiding high unemployment, been slow to address its problems.

Jobs have been cut as well, mainly through early retire-

ment before the system itself can retire - and by then, ageing Japan is likely to be facing a labour shortage.

The sharpest cost reductions

have come from the shift of capacity overseas. Offshore production has roughly doubled to 6.4 per cent of Japanese industry's total output over the past decade, but is still tiny by comparison with the 27.5 per cent of production which US companies now have overseas. There will be more to come.

Another traditional feature of Japanese industry is to be put up for reassessment is the network of ties, through cross-shareholdings and exchanges of managers, between manufacturers, bankers, suppliers and customers.

The pressure to reduce costs

has forced industrial compa-

nies to terminate old alliances

that have outlived their usefulness.

This is especially true in the *keiretsu* diversified corpora-

tions.

Gradually, Japan's industrial

structure is readjusting itself

to cope with a rise in interna-

tional competition, and to

make the best of a maturing

economy. Arrogance may have

crumbled, yet Japanese indus-

try's ability to adapt should

not be underestimated.

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□ Production Editor: Philip Sanders

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JAPANESE INDUSTRY II

Michiyo Nakamoto looks at developments in the electronics industry

After three years of battling against the debilitating effects of a sharply rising yen and anaemic economic activity at home, Japan's electronics companies are finally beginning to see a turn in their fortunes.

In their latest results, many Japanese electronics companies, from consumer electronics makers to computer and semiconductor manufacturers, have been able to report a lift in first-term profits this year and have indicated expectations of a better year-end than they have seen for the past few years.

Toshiba, the integrated electronics company, for example, saw operating income quadruple in the first half while Sharp, the consumer electronics company, managed to double its operating profits in the six months to September, 1994.

There is no doubt that strong export markets, particularly in the US and other parts of Asia, have been crucial in helping electronics companies to reverse the tide of falling profits.

The results season did provide evidence, too, that many Japanese electronics companies still command a leading edge in key technologies which has enabled them to take advantage of buoyant demand

Strong export markets have been crucial

overseas and thereby improve their profits and future outlook.

The Japanese dominance of the memory chip market, for example, contributed significantly to the better results electronics companies have reported so far this year.

The growing sophistication of electronics equipment, from more powerful PCs and games machines to increasingly intelligent camcorders and communications tools, has boosted demand for memories and provided a bonanza for the leading Japanese manufacturers of dynamic random access memory chips.

Likewise, the Japanese lead in liquid crystal display panels - in wide demand for lightweight, portable electronic tools - has contributed significantly to the recovery of many companies.

Toshiba, for example, says that first-half sales were up 16 per cent in its information and devices division, which makes up 80 per cent of overall sales, while total exports were up 18

per cent, largely on the strength of semiconductor and LCD demand.

Meanwhile, Japanese companies have been implementing crucial restructuring efforts, including the shifting of manufacturing overseas and increased procurement of components from abroad, to lower their cost base.

Companies have been moving labour-intensive manufacturing to countries with lower labour costs, most notably China, and buying a larger share of components made in south-east Asia where prices are often 20 to 30 per cent below those at home.

With the yen showing no signs of returning much of its recent 24 per cent gain against the US dollar, and as the domestic market promises no more than a mild recovery, such cost-cutting has been a vital element of Japanese companies' programmes to regain international competitiveness.

The result has generally been a significant improvement in operating profits even

while sales have hardly firmed or have even fallen. Matsushita, the world's largest consumer electronics group, reduced costs by Y26bn in the first half, and improved pre-tax profits by 26 per cent although sales were only moderately higher.

Restructuring efforts have been essential not only in raising profits at Japanese electronics companies but also in maintaining their position against growing competition both in overseas markets and in their home market.

The appreciation of the yen has meant that Japanese electronics makers are at a disadvantage against foreign competitors, not only in world markets, but in the domestic market as well.

Consumer electronics makers, for example, have faced stiff competition at home from cheaper Asian imports. NEC, Japan's leading PC-maker has

been forced to follow the lead of foreign computer makers in Japan by reducing prices substantially.

In semiconductors, for example, while the recent boom in memory chip demand has been a strong factor behind the profits rise at Japanese electronics companies, they are expected to face increasing competition from Korean manufacturers which have raised their competitiveness vis-a-vis Japanese manufacturers in recent years.

Mr Yutaka Sugiyama, industry analyst at UBS Securities, notes that "a sharp increase in Korean production is threatening the Japanese semiconductor industry."

However, the improvement in their business results masks the reality Japanese electronics companies face of increasing international competition in markets they have long dominated such as consumer electronics and memory chips, or where they have been able

to enjoy a protected home market, such as in the domestic PC market.

In semiconductors, for example, while the recent boom in memory chip demand has been a strong factor behind the profits rise at Japanese electronics companies, they are expected to face increasing competition from Korean manufacturers which have raised their competitiveness vis-a-vis Japanese manufacturers in recent years.

In wireless communications, which is one of the most promising growth markets, world-leading foreign companies such as Motorola and Nokia, are providing strong competition to Japanese equipment makers, which hardly have significant operations outside the home market.

The likelihood is that, barring an unexpected plunge in the yen's value, and as Japan gradually opens its doors to more foreign products, Japanese electronics companies will continue to face strong foreign competition in many of their traditionally important markets.

Their best hope then lies in their ability to continue identi-

fying and developing technologies which will form the basis for new markets in the years ahead. So far, the signs are that many Japanese companies are well on the way to doing so.

Sharp's belief in the continuing importance of information communication tools has led it to invest in the world's largest LCD plant and to focus R&D efforts on opto-electronics, which enables the processing of information in huge volumes.

Other Japanese companies such as Sony, see the information age spurring demand for advanced recording media. They have led in the development of discs which can record substantially larger amounts of information than currently possible.

Their efforts are promising signs that as new markets based on new technologies unfold, Japanese electronics companies will continue to play a significant role in their development.

As they do so, it is probably inevitable that many of the key product sectors they once dominated will be passed on to others.

Matsushita, Sony, Toshiba and NTT are among a growing list of Japanese investors in General Magic, a US start-up company which is developing an operating system and communication software for personal digital assistants.

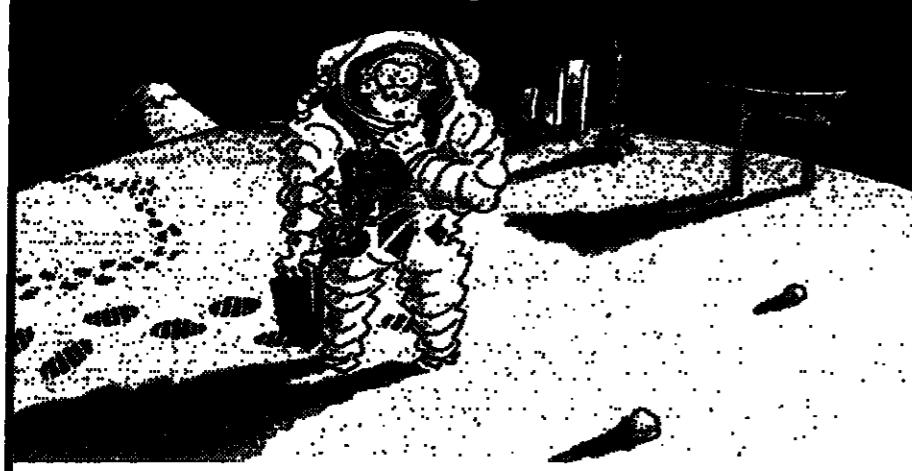
NTT has linked up with Microsoft, the US software giant, and Silicon Graphics as well. The availability of interesting contents is one of the keys to success in multimedia, notes NTT's Mr Kojima. "We hope to build bold alliances with the US in the field of network utilisation and contents," he says.

The alliances reflect a recognition that the building of a wide-ranging information infrastructure that is capable of changing the whole structure of society is a massive undertaking involving many industries, advanced technologies that are still to be developed, and huge sums of money.

As such, the march to multimedia is likely to be less a contest in which either the US or Japan will emerge victorious than a three-legged race in which each side needs the other to reach their common goal.

Michiyo Nakamoto

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Ever since US vice-president Al Gore began his highly public campaign for a national information superhighway, the Japanese authorities, private business and media have been obsessed by the idea that the country may be left behind in the race to connect the population with an advanced communications network.

The Ministry of Posts and Telecommunications (MPT) has come out with a master plan for Japan's information age that reflects the authorities' concern with catching up with the US in laying the groundwork for multimedia services.

In its plan, the MPT calls for the building of Japan's information superhighway infrastructure by the year 2010, five years earlier than planned by NTT, the former public utility which is probably the only telecommunications company today with the ability to build a nationwide network.

Meanwhile, the Ministry of International Trade and Industry, which has competed with the MPT for the leadership role in nurturing Japan's multimedia industry, has also published a report calling for increased government efforts to pave the way for an advanced information society. In its report, MITI notes that Japan has been a laggard in the development and use of information networks. The spread of local area networks and multi-channel broadcasting, two important steps along the information highway, is much further advanced in the US than in Japan, MITI points out. Yet beneath the ostensible panic, views are divided over whether Japan really needs to catch up with the US in laying the groundwork for advanced communications services.

There is general acknowledgement that when it comes to the spread of many of the key elements in the information superhighway, the US has a considerable lead over Japan.

For example, computer networks which will link businesses, academic institutions, public facilities such as hospitals and libraries, and homes to each other to provide services ranging from health care and banking to home shopping and interactive video games, are already in much wider use in the US than in Japan.

According to IDC, a high technology consultancy, penetration of PCs in the US is 42 per cent against just 10 per cent in Japan and 50 per cent of PC users in the US are connected by local area networks compared with just 13 per cent in Japan.

Cable TV, which is expected to be another key channel for multimedia services, is also far more widely used in the US than in Japan. Jardine Fleming, the securities company, estimates in a recent study that cable TV reaches 70 per cent of US homes compared with just 2.9 per cent in Japan.

The US is also the recognised leader in developing services which take advantage of the enhanced powers of communication provided by sophisticated networks. Video-on-demand and home shopping services are about to be commercialised and several compa-

nies are experimenting with a variety of interactive services.

"Japan lags far behind the US when it comes to the utilisation of networks," admits Mr Masashi Kojima, president of NTT.

At the same time, however, some Japanese business executives have taken comfort from the fact that this apparent delay in Japan's move towards the multimedia age may not really be a serious cause for concern.

"I don't agree that the US is ahead of Japan," asserts Mr Nobuyuki Idei, managing director of Sony. "They may end up being the last of the pack because they have very old cables and there is the possibility that this will be an obstacle to advanced multimedia," he points out.

Many Japanese industrialists point to the failed multimedia alliance in the US and the delays in multimedia experiments as evidence that the promise of vastly enhanced communications and media

services has run far ahead of the reality. "Not very many people in the US are talking as loudly as I am about multimedia as they use it to a while ago," says one Japanese executive.

Furthermore, Japanese companies are leaders in many of the technologies that will be central to the development of information superhighways.

For example, companies such as Sony and Toshiba are leading manufacturers of CD-ROMs, which are likely to become a key recording device for information captured through computer networks.

JVC is a leader in digital compression technology while Pioneer has expertise in interactive cable systems.

With their existing strengths and the lead they maintain in many key technologies, the optimists believe Japanese companies have plenty of time before the infrastructure is

ready and the regulatory environment is sorted out to make up lost ground in preparing for the advanced information age.

"Worrying about multimedia is like worrying about which university to send your son to when he is just born," Sony's Mr Idei asserts.

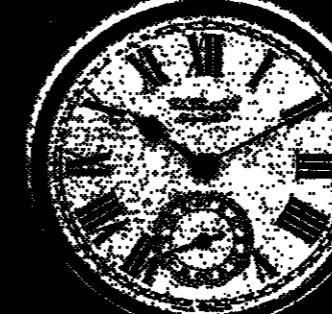
"The first five years will be just a small part of the (multimedia) picture," adds Mr Yoichi Morishita, president of Matsushita.

Meanwhile, Japanese companies will be able to focus their energies on developing those technologies which they believe have the greatest market potential in the information age.

To complement areas where they have recognised weaknesses, particularly software, they can form links with the many innovative software companies that exist in the US.

That is precisely what companies from Matsushita, the consumer electronics giant, to Toshiba and NTT, have done.

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JAPANESE INDUSTRY III

THE MOTOR INDUSTRY

For the first time in its history, Keidanren, Japan's most influential business organisation, welcomed a member of the motor industry as chairman earlier this year.

The appointment of Mr Shoichiro Toyoda, chairman of Toyota, to the head of Keidanren was widely seen at the time as a signal of recognition that Japan's vehicle industry was at last worthy of representing the Japanese business establishment.

Ironically, that recognition has come just as the Japanese vehicle industry has faced one of the most trying periods in its history.

It is not just that a four-year economic slump has brought about a 17 per cent fall in new vehicle sales in Japan from 7.5m units in 1990 to 6.5m units last year. More fundamentally, the Japanese market is not expected to provide its vehicle makers with the kind of growth they had become used to since the late 1980s.

While demand has recovered in the past several months and is likely to continue to improve, the domestic market, which grew 5 per cent in 1987 and by an average 9 per cent in the following three years, is only expected to show growth of 1 to 2 per cent for the foreseeable future, notes Mr Yutaka Kimura, chairman of Nissan.

Japan's falling population growth, inadequate infrastructure and the growing cost-consciousness of consumers make it unlikely that the home market will expand significantly in future, he says.

Overseas, the yen's sharp rise against leading currencies, and the improved competitiveness of US vehicle makers, has

curbed consumer appetite for Japanese cars in both the US and Europe.

In the US, Japanese vehicle manufacturers have seen their share of the market slump as Japanese cars have become more expensive due to the appreciation of the yen and as US consumers have embraced the improved quality of cars made by domestic manufacturers.

At the same time, the yen's appreciation has slashed the value of their profits made overseas. Honda, which reported a rise in first-half pre-tax profits for the first time in four years, said that the yen's rise had shaved ¥20bn off operating profits.

The high value of the yen has also helped the manufacturers' foreign competitors make inroads in the domestic market by cutting their prices to bring them within reach of a wider customer base.

The share of imported cars in Japan's vehicle market has grown each month for the past year and rose to more than 10 per cent for the first time in August, although the figures include Japanese reverse imports.

Japanese vehicle manufacturers have responded to these multiple pressures by cutting costs across the board. Companies have increased the commonality of parts between different models and, in many



The vehicle industry has faced one of the most trying periods in its history. Picture: Ashley Ashwood

cases, reduced the range of models they turn out. Mazda and Nissan, for example, two of the worst performers in recent years which both reported losses in the first half of 1994, are supplying each other with pick-ups and vans.

Personnel costs are being cut by trimming or even freezing recruitment while sub-contractors are being squeezed on parts prices.

Such belt-tightening has started to show

in the vehicle makers' financial performances. Honda more than doubled pre-tax profits in the first half, helped in part by savings of ¥36.5bn through cost-cutting. But these measures are insufficient to counter fully the falling profitability of their overseas operations and the loss in their international cost-competitiveness.

Japan has become one of the most expensive manufacturing bases in the world.

Meanwhile, with the domestic market unlikely to provide substantial growth in the years ahead, Japanese vehicle makers are becoming more dependent on overseas markets for growth. The majority of Japanese vehicle manufacturers sell more cars overseas than they do at home. The ratio of overseas sales is as high as 70 per cent for Honda and 66 per cent for Mazda.

Calls by foreign governments to increase local production and local procurement of vehicle parts, is also putting pressure on Japanese vehicle makers to reduce their dependence on exports from Japan.

Against this background, Japanese companies believe they have little choice but to accelerate the shift of production outside of Japan both to counter the effects of the high yen and to be closer to overseas markets which are becoming increasingly important for their survival.

Toyota, for example, plans to raise production in North America by 50 per cent by 1996. It announced recently that it will stop exporting its mainline Corolla sedans to North America and rely on its Canadian plant to manufacture the cars instead.

Moving production outside of Japan is a difficult step for any Japanese company: it exposes them to public criticism that they are taking jobs away from domestic work-

ers and contributing to the hollowing out of the nation's industrial base. For the vehicle manufacturers, the decision to shift production overseas is made even more difficult at this time, because most of them made substantial capital investments in the late 1980s.

The increased shift of production overseas will mean a further drop in domestic production which has already fallen 18 per cent to 11.2m units since peaking at 13.5m units in 1990. Domestic production is now almost down to the same level as it was 10 years ago, Mr Kume points out.

This year, helped by an income tax cut and a moderate recovery in the Japanese economy, vehicle sales have started to pick up. The likelihood is that demand will continue to firm next year as well. But the recovery at home is not expected to fundamentally change the need for restructuring in the domestic industry.

"The problem that the Japanese auto industry has is coming to terms with the fact that they won't be needing so much capacity here," says Mr Andrew Blair-Smith, industry analyst at Barclays de Zoete Wedd Securities.

Executives of Japan's leading vehicle companies recognise the problem but are hoping that they will be able to deal with overcapacity without massive lay-offs by spreading the pain over several years.

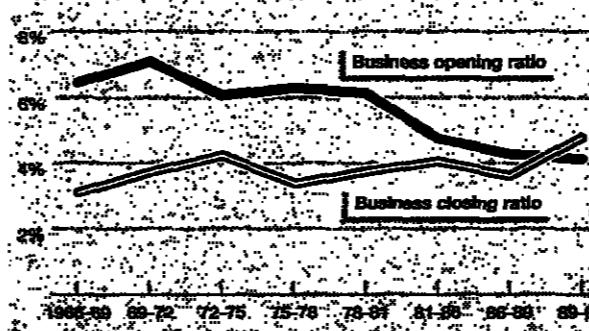
Meanwhile, the march into markets overseas will continue as Japanese companies seek opportunities for growth which they no longer expect to find at home.

Michio Nakamoto

The squeeze is on manufacturing sub-contractors, says William Dawkins

Sharp price cuts demanded

Company finance committee ratios



Plastics' president, Mr Kenzo Nakagawa.

In the past five years, Showa has closed four of its eight Japanese plants and reduced its domestic workforce from 550 to 150. This is unusually aggressive restructuring by the standards of Showa's Japanese competitors, who pride

themselves on not cutting jobs.

Showa's rapid foreign expansion has helped it to broaden its client base, so that the top three customers now account for 40 per cent of sales, from 75 per cent in the mid-1980s.

But the most important benefit of moving production out of

Japan is to protect Showa from the yen's inexorable rise.

Showa's prices have fallen by 30 per cent over the past few years. But unit costs have also fallen, helped by the decline in foreign currencies against the yen, far enough for Showa to increase its profits throughout the downturn.

Takizawa Precision Gear, a

14-staff producer of machine tool gears, has taken a more traditional approach to the squeeze imposed by its clients by staying put and stepping up the search for internal self-improvement. "Customers are less loyal than in old times," mourns Mr Kiyoshi Takizawa, president of the Takizawa Precision Gear.

Mr Takizawa devotes 40 per cent of annual sales to his top three customers. That is a big enough exposure to make it impossible to resist their demands for price cuts as high as 30 per cent this year, as a result of which it has fallen into loss for the first time

since the economic downturn began.

Sales have shrunk from ¥300m to ¥200m over the same period, perilously close to Takizawa's ¥180m break-even point. Instead of sacking his tiny workforce, Mr Takizawa has increased spending on training, borrowed ¥60m to re-equip with Swiss machine tools and carried out an engineering cost analysis.

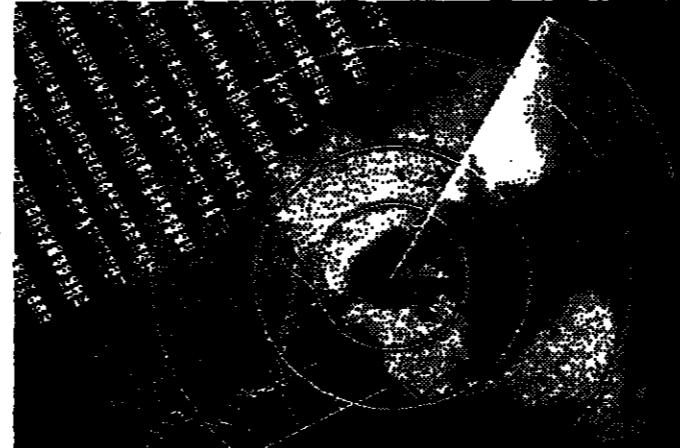
He is justifiably sticking to the old *invest-or-die* approach on the grounds that Takizawa has few foreign competitors, allowing him to market more on quality than on price. But Mr Takizawa admits that "there is nothing we can do" if the Japanese market continues to shrink.

Early, Meisei Metal Industries, a 140-staff maker of metal dies for the car industry, has joined forces with other sub-contractors to seek economies of scale. Meisei's top three customers account for 85 per cent of sales and the group has had to accept price cuts as high as 15 per cent this year, as a result of which it has fallen into loss for the first time

If he is right, Japan's manufacturing sub-contractors will inevitably increase, believes Mr Yozo Ueda, Meisei's vice-president. He estimates that up to 30 per cent of his competitors will go out of business "sooner or later."

If he is right, Japan's manufacturing sub-contractors will come into the economic upturn late, as their big customers continue to squeeze prices, to ensure their own recovery. It supports the widespread assumption that the general economic recovery will be painfully slow.

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JAPANESE INDUSTRY IV

Almost unique among Japan's industries, aerospace has never been an international contender. In a land of industrial Leviathans, aerospace has been a pygmy - the entire industry is just 8 per cent of the size of the US aerospace industry and a third of that of the UK.

Now, as the world's aircraft market creaks under the strains of over-capacity, Japanese government and industry are making one more attempt to get into the race with their European and American rivals.

In the summer, the Ministry of International Trade and Industry confirmed that it had approved plans for the development of a new small civilian airliner. The project, code-named YSX, will start in 1996 and is planned to be in service by 2000.

Japan's aerospace industry has long been dependent on the nation's relatively small defence forces for its staple business. Last year, more than three-quarters of the aircraft manufacturers' ¥800bn sales were defence-related.

The small civilian sector consists principally of component manufacture for US Boeing aircraft. But the end of the cold war threatens to cut military demand and the industry is pinning its hopes on the new civilian airliner project. If it succeeds it could open the way for the development of an independent Japanese aerospace industry, but the odds are stacked against it.

Japan is anxious to avoid repeating its previous experiences with civilian aircraft. In 1962, the Japan Aircraft Development Corporation, a consortium of the leading aircraft manufacturers, launched the YS-11, a 60-seat twin-engined turboprop. After selling just 152 aircraft, the project collapsed in 1972 in the face of a mountain of debts and repossessions.

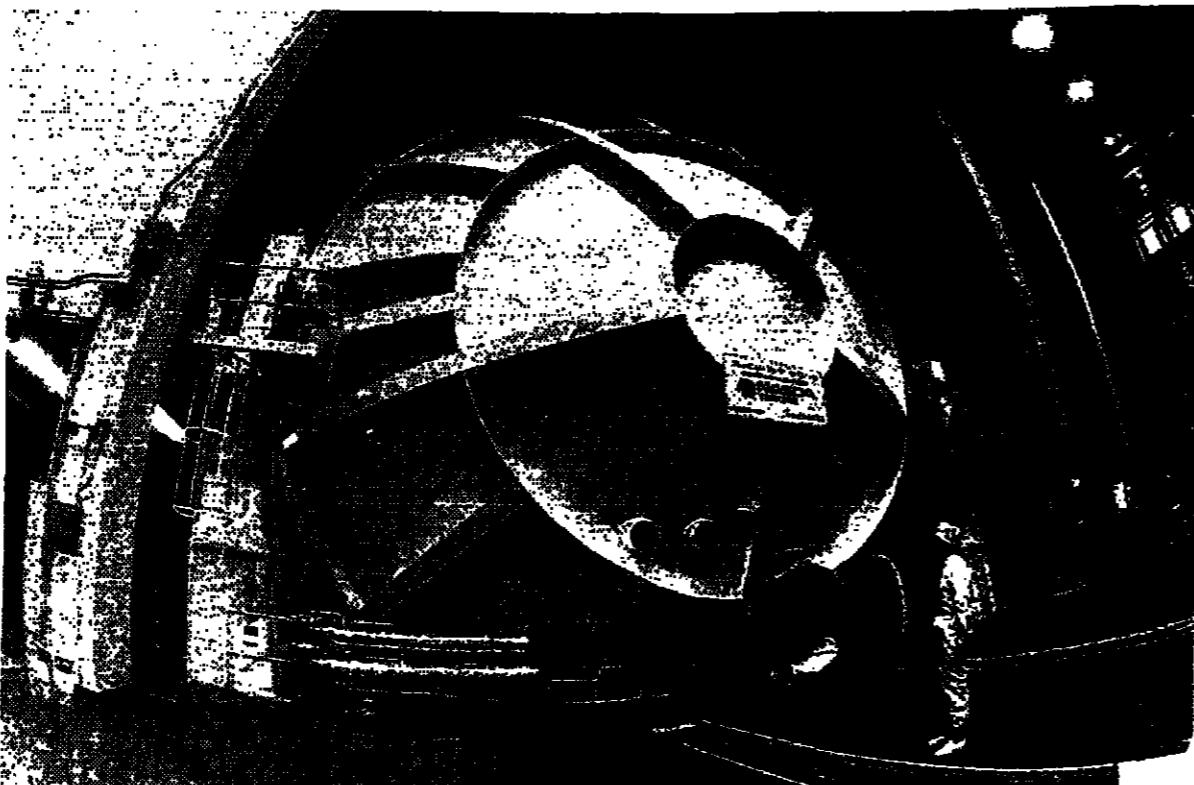
A similar fate befell a short-take-off-and-landing craft called Asuka.

Both failed because customers were wary of risking buying expensive aircraft from Japanese manufacturers with no track record.

The failures persuaded the government of the futility of building an independent Japanese aircraft industry, and from then on it concentrated on developing international links. That philosophy bore fruit as Japanese manufacturers developed a role as a component base for Boeing aircraft. Contracts to build 15 per cent of the Boeing 767, and 21 per cent of the new 777 that comes into service next year have helped build the nucleus of an industry, albeit one confirmed to medium-level technology such as the construction of wing-tips.

That dependence on international alliances is also behind the YSX. Initially, the government had planned to develop a small 70-seat aircraft, including possible involvement with European companies. But the YSX project which succeeded it now seems certain to be built again with US co-operation from Boeing.

The collaboration will extend from manufacturing to marketing. While the



Japan will continue to look to space to develop the aerospace industry: test facility at the Tsukuba Space Centre, Ibaraki. Picture: AP/Wide World

The aerospace industry faces formidable odds, writes Gerard Baker

Too weak to stand alone

Japanese government will be responsible for marketing the aircraft domestically. Boeing will sell it overseas.

The YSX, which will go into development in 1996 will have 90-100 seats, making it slightly smaller than the Boeing 737 - and is expected to meet the growing demand for regional aircraft, particularly in Asia.

Mitsubishi expects world demand of between 1,500 and 3,000 units in the first two decades of the 21st century.

Unusually in a country where government subsidy for the aerospace industry has been minimal, at least half of the research and development budget of ¥2bn will be met by the government.

Although the industry sees the project as a harbinger of a real aerospace industry in Japan, critics are sceptical. "It will remain the same as past Japanese aerospace projects," says one analyst. "It will be essentially a sub-contracting job."

The principal aim of the YSX is to wean Japan's manufacturers off their dependence on the defence business. Despite the country's growing acceptance of an international role, the prospects for the domestic defence industry are no better than anywhere else in the world. In fact most observers think they

are probably worse.

Japan has relied heavily on US technology for its airforce. Forbidden from building aircraft for seven years after the second world war, the Japanese manufacturers only started to put together an industry in 1952. Since then, it has lacked the technological know-how to catch up with US and European manufacturers. The vast majority of Japan's warplanes are US-built.

Aerospace as a whole is one of the few industries in which Japan runs a substantial trade deficit - of nearly ¥500bn a year.

The bulk of the small domestic industry is committed to producing US equipment under licence for the Defence Agency. Only a handful of aircraft have been built independently, such as the C-1 transport, the T-4 trainer and the F-1 support fighter.

But in 1988 the Defence Agency announced plans to develop a new project, the YSX, with support from the US, based on the F-16 fighter. The new aircraft is scheduled to begin flights next summer, but orders are not expected to be high, and limited production is planned.

It is unlikely even to be the successor for the F-15 aircraft, the principal strike jet of the Japanese Air Force, since the

Defence Agency itself is thought likely to stick with a more reliable US fighter. And since Japan is forbidden constitutionally from exporting military equipment, the prospects for the fighter do not look appealing.

Japan will continue to look to space to develop the aerospace industry, but there, too, competitive pressures mean the country's industry faces an uphill struggle. In February, the country's first home-produced rocket, the H-2, was launched. The rocket, capable of carrying a two-tonne satellite, was two years behind schedule and is even further behind its principal competitors, the European Ariane space and General Dynamics of the US in cost and efficacy. At Y15bn a launch, it is more than 50 per cent more expensive than the other two companies, and demand has so far been uninspiring.

Japan's aerospace industry needs to look further afield than the small domestic defence market that has been at its core for so long. The YSX is the centrepiece of this new strategy. But the nature of the project - a junior partnership in a US-led alliance, suggests that the Japanese aerospace industry is still not strong enough to stand alone. In the increasingly competitive market for aircraft, that will leave the country at a chronic disadvantage.

Visitors boarding a domestic flight at Haneda Airport in Tokyo will realise that high technology in Japan does not necessarily mean rationalisation of operations. At a ticket-cutting machine at the boarding gate, passengers hand their ticket to an airline employee who inserts it into the machine, then the stub is handed back to the passenger by another employee.

Such inefficiencies in Japan's service sector have been tolerated for decades in the name of "extra service". Banks, for example, have several employees standing at the door to greet customers, while "elevator girls" operate the elevators at leading department stores.

The economic implications have also been large because the sector has served as a buffer for unemployment, providing extra jobs when the economic conditions required it. Large manufacturing companies have tended to set up subsidiaries in service sector industries where unwanted employees can be shifted.

However, the inefficient structure is now under fire because of deregulation and increased competition. Although heavy government regulation and the tolerance among consumers have helped maintain the low productivity of the domestic service sector, pressure from foreign governments has lowered barriers for new entrants while a new awareness of value is spreading among Japanese consumers.

According to Bain, the consultancy group, the productivity gap between service sector industries, including airlines, telecommunications, retail banking, general merchandise, and restaurants in the US and Japan is as large as 40 per cent. This gap, it said, had been "subsidised" by Japanese consumers, who were paying premium prices.

The changes are most apparent in the retail sector, where discounting has become a new trend. Japanese consumers, many of whom have travelled overseas, have started to question

SERVICE INDUSTRIES

Inefficient structure

expensive domestic retail prices. The downturn in the economy has also prompted consumers to tighten their belts in search for value.

Deregulation of the large-scale retailing law, which controlled new store openings in order to protect small retailers, has spurred the increase of large supermarket chains' bulk purchasing power. The large-scale supermarket chains are bypassing the multilayered wholesale network, which has kept retail prices high, and are procuring merchandise directly from the manufacturers or producers.

A stronger anti-trust law, put in place following demands by the US government, has overruled the manufacturers' grip on retail prices. Large manufacturers had controlled the retail prices and prevented discounting of its products by threatening to stop supplies.

However, such changes may not come easily for some sectors of the service industry. Some branches of the government and some politicians are keen to protect certain interests and are the stumbling blocks to increasing the competitiveness within sectors which have traditionally been heavily regulated.

The airline industry met heavy opposition from Mr Shinzo Kamel, transport minister, when it tried to lower costs by hiring air hostesses on a contract basis.

Although Mr Kamel finally approved the move, he had strongly opposed it on grounds of safety, claiming that the contract employees would not be able to co-operate with other air hostesses in an emergency.

Innovation has also been restricted within the retail banking sector due to heavy regulation by the Ministry of Finance and self censorship among the banks. A new deposit account introduced by Jiomu Shinkin, a large credit association, which comes with a chance of winning a ¥50,000 lottery, recently caused an uproar within the industry and an investigation by the regulators.

So far, with backing from the FTC and popular support from the public, Jonan has remained unscathed. However, the frenzied reaction which Jonan provoked within the financial sector and the ministry of finance, may have prompted other institutions trying to introduce competitive products to think twice.

Emiko Terazono

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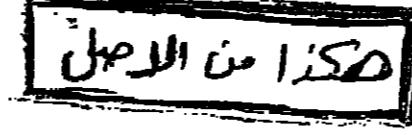


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Structure

With retail sales in the US projected to decline by 2.5 per cent next year, which would affect the manufacturing sector, particularly those employing a wholesale trade link. And, we conclude, there are significant changes in the retail industry. Following the government's decision to ban the sale of products by top suppliers, new companies and local businesses have been forced to form alliances that further reduce the number of independent retailers.

On the other hand, the airline industry opposition has been strengthened, while it is now clear that the industry needs to be regulated. The Japanese steel industry, which has traditionally been unregulated, has faced increasing opposition from Kansai, Kansai, where it is now clear that the industry needs to be regulated.

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Exports have risen in the past year as



Control room at the NKK Oigishima steelworks running at less than 50 per cent capacity

Gerard Baker reports on heavy industry

Reckoning may be at hand

On an island in Tokyo Bay stands a living embodiment of the decline of Japan's primary industries.

Built in the 1970s, when demand for Japanese steel was multiplying, the massive Oigishima Steel Mill was designed to produce 9m tonnes of crude steel a year, almost one-tenth of the country's total output. But a few years ago one of its two blast furnaces was extinguished and the mill, built by NKK, one of the country's five largest steel makers, is now running at less than 50 per cent capacity.

The mill is a concrete reminder of the overcapacity that doges Japanese heavy industry. Despite years of falling demand for their product, Japanese companies have avoided taking the painful decisions that would keep them competitive in a region where new challenges from the emerging Asian economies grow more threatening every year.

In the past few years the high year-on-year growth in the Japanese economy has forced them to look again at their economic problems - overcapacity, high costs and inefficient production techniques.

Japan's heavy industrial behemoths have had longer to adjust to the straitened conditions of the recession that is just ending, but that advantage has hardly helped them. For the giant industries of steel and shipbuilding, Japan's ability to supply that demand is threatened by much cheaper steel elsewhere. Japanese prices are as much as 50 per cent higher than other countries' steel, especially Korea, and there seems to be little prospect of a narrowing of that differential.

Japanese shipbuilding, like the steel industry, reached its peak in the early 1970s and has struggled to adapt since. Following the slump in new building demand after the first oil shock, Japanese shipyards suffered their worst-ever decline. But, unlike their steel counterparts, shipbuilders made some progress

in restructuring. Excess capacity was cut and the industry was able to weather the worst of the weak demand for ships in the 1980s, which saw ship prices fall sharply.

But just as the prospects for demand have begun to revive, and despite its efforts, it is an unhappy irony that the industry faces probably a greater immediate threat to its survival than any other Japanese sector.

In the next 10-15 years the combined effect of the ageing nature of the world tanker fleet and more stringent safety requirements which will boost the production of double-hulled ships, is likely to raise demand for ships.

But late last year, the South Korean government gave the long-awaited go-ahead for a huge expansion of South Korean shipyard capacity and in the process signalled a bare-knuckled fight with the Japanese, one in which Korea has a critical advantage.

Japan and her principal rival both have roughly one-third of the global shipbuilding market. In the next three years, Korean capacity is set to expand by more than 50 per cent. The effect will be to drive prices down further - a price-cutting war that Japan seems set to lose.

Costs in Japan are way above those in South Korea - wages are on average more than double Korean wages, raw material costs are 10 per cent higher, and the strong yen has helped that country's shipbuilders gain a price advantage. The Japanese builders have indicated their willingness to cut costs further, but the scope for further reductions is limited.

According to Mr Timothy Marrable, shipping analyst at Barings Securities in Tokyo, "The massive expansion of Korean shipbuilding capacity is now a hard reality and spells disaster for Japan's shipbuilders." But perhaps no industry is identified

more closely with the traumas of the past few years than construction. Not only were the leading construction companies the immediate beneficiaries of the commercial property boom in the late 1980s, but through a series of well-publicised scandals involving bribes-for-contracts, they came to symbolise the web of problems at the core of Japan's economy.

The enormous over-investment that was the most striking feature of the boom years seems likely to depress the industry for many years yet. Total orders fell by more than 50 per cent between 1990 and the middle of this year.

The one bright spot has been public sector orders, where fiscal stimulus packages in the last 18 months have helped bolster demand. But the difficulties seem set to continue. Companies are in many cases burdened with land bought at the peak of the boom, and with uncollectable debts from insolvent clients. Losses are at record highs.

Restructuring is more of a reality in the construction sector than elsewhere. The leading contractors have all virtually eliminated their overseas activities and have cut staff levels at home. But in a labour-intensive industry, there is little scope for genuine rationalisation.

The weakening of Japan's manufacturing sector - caused by excess capacity in the late 1980s, the subsequent recession and the surging yen - has eroded the country's industrial base. Much of the modern manufacturing that has powered Japanese growth in the past two decades has gone offshore where labour is cheaper and the currency weaker.

"The ministry is a little like a poverty agency that has actually succeeded in eliminating poverty," says Mr Chalmers Johnson, professor of University of California, Berkeley, and author of *Miti and the Japanese Miracle*. Increased criticism from businesses over informal administrative guidelines have also reduced the ministry's power. In the past, ministries such as Miti could withhold

licences and legal permissions from businesses that did not follow the guidelines. However, rules governing administrative approval procedures, introduced to make the process more transparent, have made it difficult for bureaucrats to wield influence.

The ministry is also losing out in a power struggle with the Ministry of Post and Telecommunications (MPT) which began in the early 1980s for control over new potential growth sectors - namely the telecommunications and multimedia industries.

In its search for a new role, the ministry has started to undo its past policy failures. In the early 1980s it moved to save jobs in the petrochemical industry by organising a cartel of Japan's producers. This has left the industry fragmented with inefficient operations and costly products.

Aerospace, another industry that Miti has promoted since the 1980s, is also being reviewed. The ministry is now promoting restructuring in the petrochemicals industry, encouraging mergers and cutting costs. Mitsubishi Kasei and Mitsubishi Petrochemical merged last October and Asahi Kasei is also undergoing rationalisation.

Miti has decided to shift with the consumer, shifting from the producer of goods to the consumer of services. The lack of emphasis on consumption has led to a surplus of domestic savings over domestic investment which is at the root of the country's chronic current account surplus.

The underlying cause has been the willingness of Japanese workers to put the interests of the company before their own. Industrial or macro-economic policy cannot deal with this issue. Only a radical change in the way Japanese see themselves in relation to their employers will resolve it.

Nor can industrial policy solve the demographic changes which will soon hit Japanese economic growth. Pollution, another big problem,



Tokyo Bay tunneling: the construction industry symbolized a web of problems

Emiko Terazono examines industrial policy

Success has whittled away Miti's powers

A poll taken last year by the Nikkei Keizai Shinbun, the Japanese leading business daily, revealed that Japan's leading bureaucrats thought the Ministry of International Trade and Industry (Miti) was third on the list of insignificant ministries and government agencies following the Hokkaido Development Agency and the Food Agency.

Miti was once one of the most powerful institutions in Kasumigaseki, Japan's Whitehall, orchestrating the country's industrial policy in close co-operation with the business sector. However, now that Japan's has achieved economic success and the role of industrial policy in economic development has diminished, the ministry has been marginalised among even clannish bureaucrats.

Many economists agree that Miti's interventionist policy - based on identifying key growth industries, supporting them with enormous investment programmes and protecting them from foreign competition - has been largely successful. Industries such as petrochemicals, cars and electronics flourished under the wing of Miti in the 1960s and 1970s.

But economic success has whittled away Miti's powers. The rising strength of corporations has reduced the influence of the government's industrial policy, while the ministry's role of selecting and promoting industries has been limited by foreign pressure on Japanese exports.

The ministry is a little like a poverty agency that has actually succeeded in eliminating poverty," says Mr Chalmers Johnson, professor of University of California, Berkeley, and author of *Miti and the Japanese Miracle*.

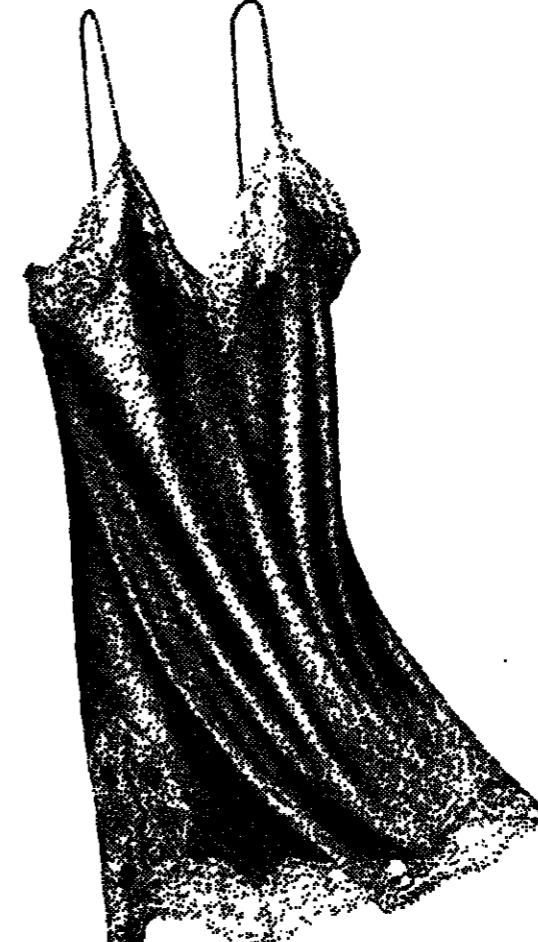
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JAPANESE INDUSTRY VI

Paying a bill through a Japanese bank amply illustrates why Japan's path to deregulation will be painfully slow.

A white-gloved attendant bows respectfully as you enter, murmuring "Welcome dear customer. You are led to a ticket machine, which issues a numbered slip, indicating your place in the queue.

Another attendant hands the ticket from the machine to the dear customer and ushers you to a comfortable chair, next to a rack well-stocked with scandal magazines and mail order catalogues. There you browse until your number is called.

The teller will then ask you to fill out a form, with duplicates, giving details of the money transfer. Cash only is accepted.

Yet at the end of all this, the funds are transferred electronically, at least that is before the dear customer is bowed out of the door again.

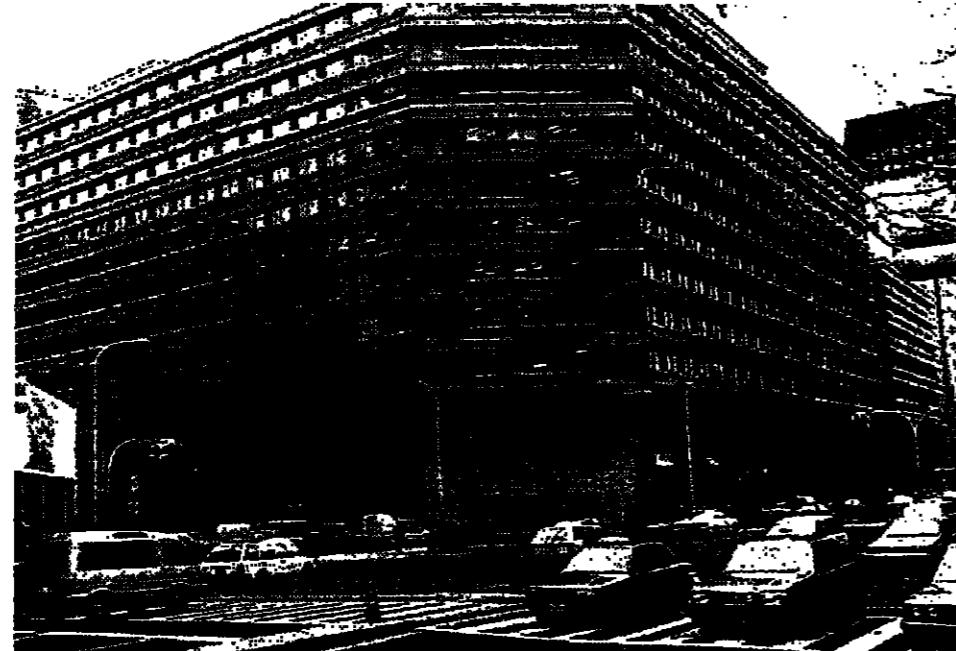
It is a costly system, paid for by customers - on the whole without complaint - in the form of bank charges two or three times European levels. Yet this kind of service, whether it be at department stores, filling stations or banks, has been until now a valuable staple of Japan's social structure.

The highly regulated service sector, generously sheltered from foreign competition, has traditionally absorbed surplus jobs, shed by internationally competitive manufacturing businesses. Banks are not legally obliged to perform these expensive rituals in their retail halls, but they are so protected from competition that they are under little pressure to break with comfortable old ways.

The service sector's ability to mop up jobs is one reason why Japan has been able to stay near or above US levels of competitiveness in manufacturing - depending on the sector - and yet lag 50 per cent behind it in some kinds of services, according to a study by McKinsey Global Institute.

However, that comfortable arrangement is up for renegotiation. It only worked so long as manufacturers could continue to race ahead in the world's export markets, and perform their traditional job of being the main motor of Japan's economic growth.

But US and European pressure to curb the trade surplus, combined with the squeeze on



Sumitomo Bank, Tokyo: the highly regulated service sector has traditionally absorbed surplus jobs. Photo: Mike Stark



Bank of Tokyo HQ: banks are not legally obliged to perform the rituals

William Dawkins on deregulation

Progress will be painfully slow

export profit margins imposed by the high yen, has obliged the Japanese government to turn to a new strategy, deregulation, as a way to increase the economy's capacity to grow.

If services could be made as efficient as manufacturing, the argument goes, Japan might rediscover the growth rates achieved in the heady 1980s.

Three Japanese administrations over the past year have recognised this and have accordingly begun to make progress in pushing away some of the more than 10,000 official rules and regulations that control an estimated 40 per cent of industrial activity.

For the first time in Japanese post-war politics, government, opposition and the main business lobbies officially favour deregulation - even if they sometimes appear to pay no more than lip-service to the idea.

As in previous deregulation drives, a decade ago, progress has run into resistance. Companies are reluctant to fire the men in white gloves, since redundancies remain socially unacceptable.

Firing staff is seen as a sign of corporate weakness, at least until a large company gives the lead.

According to a recent study by the Keidanren, Japan's business federation, deregulation on a scale to bring Japanese costs in line with US ones would initially put 2.8m people out of work, but would by the end of the decade stimulate growth enough to produce a net gain of 740,000 jobs.

On top of this, government departments are averse to giving up some of the powers they have used to control Japan's economy until now with such success. In Japan, vested interests make no sacrifices without being mollified first.

And yet there has been progress. It started with the popular attack on the bureaucracy launched just over a year ago by former prime minister Morihiro Hosokawa, Japan's first non-Liberal Democratic Party leader for 38 years.

The present prime minister, Mr Tomiichi Murayama, aims to continue, with a five-year deregulation programme

starting in April 1995. The main sectors to see the beginning of a change in the restrictive old ways are retailing, food, financial services and cars.

• Retailing: The Large Scale Retail Law, which governs planning consent and opening hours, has been relaxed twice in the past two years, most recently in May. This has removed local shopkeepers' power to veto a new supermarket and allowed stores to stay open later.

As a result the number of supermarket openings has quadrupled since May to about 80 a month. At the same time, imports of foreign consumer goods are growing rapidly, helped by the cheapness they derive from the rising yen.

• Food: The decision to allow, for the first time, limited rice imports, has weakened the power of the farm lobby, formerly fundamental to keeping the LDP in power. This is bad news for interest groups in other sectors. The rice import

ban is to be gradually phased out from next year and replaced with tariffs.

There is a pay-off, of course, in the form of a Y100bn aid package.

• Financial services: Finance ministry officials are planning to step up the pace, motivated by the gradual loss of the capital markets' competitiveness to other markets in Asia and Europe.

So far, Japan's march to financial deregulation has been slow. It continued this year, with the end of government controls on ordinary savings and bank deposits, completing the freeing of interest rates begun in 1985.

This has encouraged banks to seek new ways to attract savers' patronage.

One credit group even offered savers a lottery prize, to the consternation of the finance ministry and the banking industry federation.

It may be a sign of things to come.

At the same time, the government in October permitted the large commercial banks to

issue corporate bonds, for the first time. This privilege was granted to long-term credit banks last year and is the latest stage in a cautious dismantling of the barriers between banking and securities.

• Cars: There has been a slight loosening in car dealers' formerly rigid allegiance to single Japanese manufacturers, to other markets in Asia and Europe rather than deregulation reasons.

This plus the yen's strength lies behind a 98 per cent rise in car imports in the year to October, where they account for nearly 9 per cent of the Japanese market.

However, the government has not yet touched the barrier to trade most often cited by frustrated exporters, the "shaken" system. This is a costly test, obligatory after a car is three years old, which foreign complain gives high volume producers an unfair advantage.

Mr Shioichiro Toyoda, president of the otherwise pro-deregulation Keidanren and chairman of Toyota, believes the system should stay as it is.

Emiko Terazono takes a look at the Keidanren

The old order is breaking down

For decades, the Federation of Employers Associations (Keidanren), Japan's leading business lobby, has acted as the control centre for businesses in realising the government's industrial policy, as the guardian of business interests, and as fund-raiser for the conservative Liberal Democratic Party.

However, the old order, where business, bureaucrats and politicians worked closely together to ensure Japan's economic success by directing funds to specific industries and keeping foreign competition out, is breaking down.

Political realignment which started last year, heightened criticism of the bureaucracy for its resistance to deregulation. Weakened business confidence due to the prolonged recession has altered the relationship of the three parties known as the "iron triangle".

The influence of the Keidanren has also been undermined by the realisation among businesses that neither governmental nor political control can provide answers for the structural problems which Japan's industries face.

Amid such changes, the organisation is trying to promote itself as an instigator for deregulation. Earlier this year, Mr Shioichiro Toyoda, the chairman, asked then Prime Minister Tsutomu Hata to cut the number of bureaucratic regulations by half in the next five years.

The Keidanren believes that deregulation is essential to revive Japanese industry, presently stifled by bureaucratic and political intrusion. It sees deregulation also helping to remove the price differentials between consumer products in Japanese and overseas markets, and activating consumer confidence.

Mr Shioichiro Toyoda, president of the otherwise pro-deregulation Keidanren and chairman of Toyota, believes the system should stay as it is.

The car industry and the government are under pressure from the US to ease the vehicle inspection system which has long been blamed for making it costly for consumers to own the same car for more than five years, and encouraging regular replacement of vehicles.

The Keidanren is aware of the pain of deregulation. In a recent report, it predicts that full-scale deregulation would wipe Y10,000bn off gross domestic product and put 2.8m people out of work in the following few years.

And while it envisages the eventual benefits of deregulation as a net increase of 740,000 jobs and a Y177,000bn rise in the national wealth, it claims that the prerequisite for a successful transition is an improved infrastructure, telecommunications and social services.

How far the organisation can shrug off the vested interests it embodies and convince corporations to alter traditional practices in order to promote fully-fledged deregulation remains to be seen.

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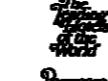


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in the region rose more than

Japan's east-Asian neighbours have benefited from, and contributed to, the declining competitiveness of traditional sectors of Japanese manufacturing.

The most successful tiger economies, Taiwan and South Korea, have used their low labour costs and cheap currencies to win market share from Japan, in selected sectors such as steel and shipbuilding, where price is a more important determinant of market success than technology. Later developing economies such as Malaysia and Thailand are rapidly catching up for the same reason.

The tigers owe part of their economic success to Japanese industry's strategy of shifting production capacity for lower

costs to locations overseas, given fresh impetus recently by the yen's surge in value.

East Asia has been the main beneficiary of this shift in industrial concentration, concentrated in the most capital- and labour-intensive sectors such as cars and consumer electronics. In these sectors, Japan's Asian neighbours are assembly bases rather than strong competitors, but their economies have nevertheless benefited.

Japanese direct investment in the region rose more than

three-fold from \$2.3bn in 1986 to \$7.5bn in 1993, where it represents roughly one-fifth of Japanese investment worldwide.

That proportion will nearly double, as a share of Japan's overall foreign investment, to 37.5 per cent this year, according to a survey by the Ministry of International Trade and Industry. At this rate, by the end of the decade east Asia will overtake the US as the largest recipient of Japanese industrial spending.

Within east Asia, the focus of Japan's corporate investment planners has recently switched from Hong Kong and Thailand to China. Japanese investment in China grew by nearly 58 per cent in the first half of last year, faster than anywhere else in the world.

Corporate Japan's Asian spending spree has stimulated a sharp rise in trade with its neighbours, as Japanese manufacturers export components and machines to their east Asian assembly plants. Helped by Japanese salaries, local

domestic product, according to the Japan External Trade Organisation.

So far, Japanese companies have reaped rich rewards from their Asian onslaught, all the more welcome when their domestic market is stuck in a painful slow recovery from the longest recession in post-war years.

Japan's industrial advance into east Asia has been led by sectors in which assembly

Most Japanese manufactur-

ers

often Japanese-made goods, has expanded.

Accordingly, Asia overtook the US as Japan's largest export destination in 1991 and last year Japan's trade surplus with the region surpassed its surplus with the US for the first time. Ten years ago, Japan exported a third more to the US than to Asia; now the balance is reversed.

Japan's trade surplus with the rest of Asia will continue to rise, believes Mr Susumu Taketomi, chief economist at the Industrial Bank of Japan (IBJ).

But Asian exports to Japan will grow fast enough to defuse serious political problems of the kind that bedevil Japan over its surplus with the US, he argues. "This surplus is healthy for Asian countries."

They will probably succeed in upgrading their industrial structure so that they will show a surplus at the end of the century," he says.

Japan's industrial advance into east Asia has been led by sectors in which assembly

Most Japanese manufactur-

ers began in east Asia with basic assembly plants, fed with components made in Japan. As local economies grow and the yen continues to rise, the Japanese are now looking to expand their use of locally made components. An added incentive to do this is the need to avoid heavy import duties on part-assembled products.

Japan's industrial advance

into east Asia has been led by

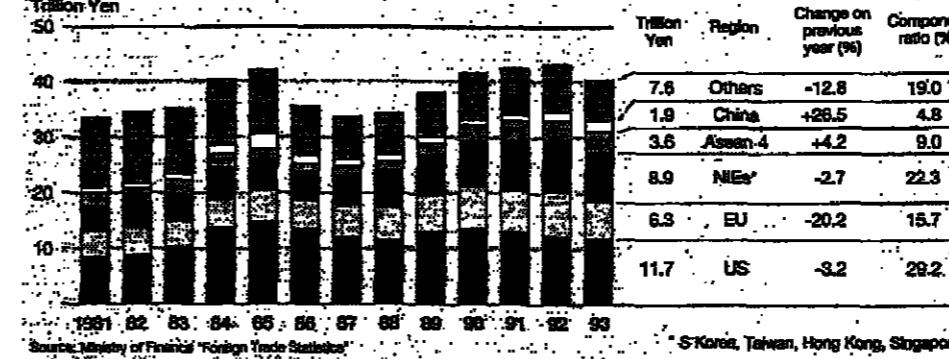
sectors in which assembly

Most Japanese manufactur-

ers

JAPAN IN ASIA

Exports by region



Source: Ministry of Finance "Foreign Trade Statistics"

forms a high share of costs, such as consumer electronics - as a result of which Japan last year became a net importer of colour televisions for the first time - and home appliances.

Examples include electronics

giants Matsushita and Sharp in

Malaysia, which have become

so deeply embedded in the

local economy that their com-

bined local sales account for 6

per cent of the country's gross

product, as a percentage of turn-

over, averaged 4.8 per cent in

1991, well above the 0.9 per

cent average for overseas sub-

sidiaries.

The Japanese government

has played a cautious role in

supporting Japanese industry's

economic advance into Asia by

gently pushing the cause of free

trade in the region.

Until recently, Japan's Asian

diplomacy strategy was one-dimen-

sional: aid for trade. The

Tokyo government disburses

60 per cent of its annual over-

seas aid budget - the world's

largest - to the region, partly a

hang-over from post-war repa-

rations.

Japanese companies still see

an advantage in domestically

producing those high technol-

ogy products in which they

lead world markets. Semicon-

dutors are the obvious exam-

ple, where manufacturing

equipment for the newest and

most powerful memories con-

tinue to be made in Japan,

helping to ensure that east

Asian chip-makers remain

dependent on Japanese tech-

nology.

The IBJ's Mr Taketomi

believes the growth rate of

Japan's Asian investments will

slow down in the years ahead, constrained by companies' unwillingness to break the taboo against making redundancies at home. There will be instead, he predicts, a reorganisation of Japanese investments within the region, away from relatively high cost areas such as Hong Kong into cheap ones such as southern China.

The Japanese government has played a cautious role in supporting Japanese industry's economic advance into Asia by gently pushing the cause of free trade in the region.

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rations.

The new dimension is the

shift in the government's atti-

tude to the Asia-Pacific Eco-

nomic Co-operation Forum

(Apec) over the past year, from

mildly negative to mildly pos-

itive. Indonesia's support for

US-inspired efforts to use Apec

to reduce barriers to trade and

investment has helped Tokyo

overcome some of its inhibi-

tions over playing a part in

Apec.

William Dawkins

Michiyo Nakamoto reports on trade conflict between Tokyo and the US

A particularly heated argument

ries lacked access to information which is provided to Japanese companies, they have been disadvantaged by practices such as sole sourcing and discriminatory tender specifications.

The same goes for the medical equipment market. US manufacturers account for 40 per cent of the public and private market in the European Union, but less than half that in the Japanese market, Mr Mickey Kantor US Trade Representative Ambassador has stated.

The argument that US industry, despite its international competitiveness, is prevented from penetrating Japan's markets, becomes a particularly heated one when applied to the vehicle industry.

On top of their increased competitive ness, US vehicle companies have stepped up efforts to penetrate the Japanese mar-

ket. Yet the closed nature of the Japanese vehicle market has worked to frustrate such efforts. Foreign vehicle manufacturers lack access to information on the car market, come up against regulations and business practices which hinder sales of foreign-made car parts to the after-market in Japan, and the close relationships

which tie dealers to Japanese car makers. The situation is blamed for the small share, about 3 per cent, that foreign, including US, vehicle makers had for long been relegated to in the Japanese market

against the 20 to 30 per cent share which Japanese companies have recently enjoyed in the US.

Although the foreign share of Japan's vehicle market has risen substantially closer to about 10 per cent this year, this

is owed more to a favourable exchange rate and intensified marketing by foreign companies rather than improvements in market access.

Improved US competitiveness in cars and other industries means that "the old rhetoric in Japan - the rhetoric that says that the trade deficit is America's fault because of our low product quality or because our companies don't try hard enough to export - that rhetoric simply does not ring true any more," Ms Spero asserts. This argument has been used to support US claims that Japanese markets do not function like "normal" markets

which tie dealers to Japanese car makers. The situation is blamed for the small share, about 3 per cent, that foreign, including US, vehicle makers had for long been relegated to in the Japanese market

against the 20 to 30 per cent share which Japanese companies have recently enjoyed in the US.

While many people, including Japanese business men, would no doubt agree that competitive US companies probably face greater obstacles in Japan than they

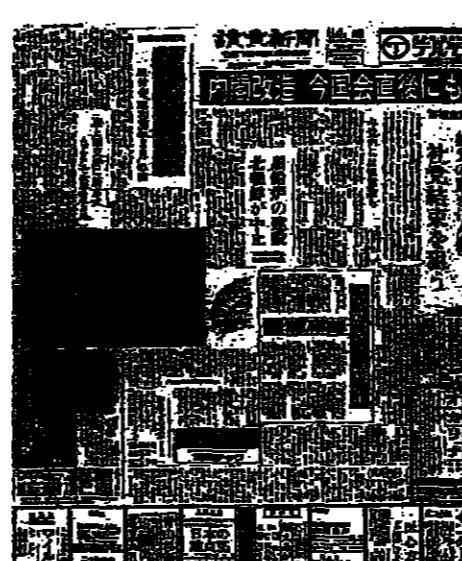
would in most other industrialised countries, the results-oriented approach advocated by the Clinton trade team raised suspicions that it would benefit mainly specific companies in chosen industries which the US government had deemed competitive. After bilateral agreements were reached in November in most of the priority sectors that suspicion remains.

This month, Sir Leon Brittan, European Commissioner for External Relations, voiced concern that the bilateral agreements would benefit US companies at the expense of European ones.

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JAPANESE INDUSTRY VIII



Job-hunting: students meet personnel staff from 576 companies at a recruitment session held at Tokyo Dome in September

Reform is needed for a more competitive Japan, says Emiko Terazono

Education system criticised

Mr Masashi Kojima, president of Nippon Telegraph and Telephone, the largest telecommunications operator, has grave concerns about Japan's competitiveness in the future global multimedia race.

The underlying problem, he believes, is Japan's education system, which encourages students to memorise rather than indulge in creative thought, and is geared to creating disciplined, quality labourers.

Such concerns have been voiced over the past decade as Japanese industry has caught up with the world and has been forced to compete to stay ahead in the technology race. The increasing importance of patents has also made creativity more valuable. A Japanese Nobel prize scientist and resident researcher at a US university claimed in 1987 that he would not have won the prize if he were still in Japan.

Education not only affects industry's competitiveness, but also the country's political system and its role in the international arena. Mr Ichiro Ozawa, the back-room strategist of the present political realignment, believes that education is the underlying problem for Japan's system of government.

In his book *Blueprint for*

Building a New Japan he writes that democracy has never really taken root in Japan partly because of an education system designed to stamp out independent thought. He believes the system is too rigid at school level and too dull at the university stage.

However, the business world needs to realise that it bears some of the responsibility for the educational system's "creativity problem". In the 1980s, representatives of leading business federations suggested measures for a partial reform of the national education system to suit their interests.

The Federation of Employers' Organisations (Nikkeiren),

and other business organisations came up with proposals which were incorporated in an outline prepared by the government's central education committee. The proposals were reflected in the government's curriculum. Based on the measures, students have been divided into five grades to determine which schools on the higher levels they would advance to, creating pressures for pupils to cram at an early age.

Another criticism has been

that the Japanese system focuses too much on equality, which threatens to stifle the creativity of talented students.

The Ministry of Education and the country's leading universities have started to correct this problem and are implementing a programme which allows high-school students excelling in maths and physics to attend courses taught by university instructors.

The programme is intended to allow talented pupils to escape the constraints of the uniform education system and the pressures of the fierce competition for university entrance exams.

Mr Martin Phillips, head of education services at the British Council in Tokyo, believes pressures from society as a whole will bring about changes in the education system. "The attitudes of the young today are very different from their parents," he says.

But conformity is still a virtue and open debate is rare in Japan. A rigid hierarchy still governs almost every aspect of Japanese life, including academia, bureaucracy, and politics. In a business world which is no different and still strongly adheres to such values, individual and creative thinking may take time to root.

FINANCE AND INDUSTRY

Different sides of same story

When Mr Takanobu Matsuda decided his company needed slimming down if it was to compete in the harsher economic climate of the 1990s, he knew it would require a little financial assistance from his banks.

The cost of severance payments for some of Matsuda Denshi Kyogo's employees could not be met from the small electronic manufacturer's own coffers, so Mr Matsuda asked his local banks for a loan. But he got nowhere.

None of the bankers in the Nagano area of northern Japan was prepared to take the risk of advancing him the money he needed. He eventually found the money by digging deep and trimming his restructuring plans, but he blames the banks for his troubles.

Meanwhile in Tokyo, managers at a branch of one of the largest commercial banks tell a rather different story. For months they have been enjoined by their management to look for sound lending opportunities. But demand for their funds, they say, has never been weaker.

The outlook has become so grim that they have taken to cutting their lending rates to

LARGE TV SCREENS AND TUBES

larger corporate customers in an increasingly desperate effort to lure them back into the money market, despite the steady rise in their cost of funds this year.

In a curious way both Mr Matsuda and the luckless Tokyo bankers tell different sides of the same story of Japanese corporate financing in the mid-1990s; the country has entered a kind of financial stasis. For the first time in living memory, bank lending has actually dropped for four months in a row.

Supply of and demand for lending has fallen. But the problem is a mismatch. Banks want to lend to large, safe corporate customers. But they won't bite. Smaller companies are eager to borrow, but banks are wary of lending to them.

For years, Japan's banks were the life-blood of the country's economy. Under the strict tutelage of the authorities, banks acted as a conduit to channel the huge savings of Japanese households into industrial lending. They paid rock-bottom interest rates to their depositors and they lent it on at similarly low rates to industry.

The equation was simple and it worked. As Japan's economy emerged from the debris of the second world war, the money was plentiful and cheap, and corporations used it wisely, building an industrial base that would, in time, dwarf most of its rivals.

But that happy tale of almost uninterrupted growth ended in the chaotic bubble economy of the late 1980s. Financial liberalisation and rapid economic growth created a speculative boom that started in Tokyo and spread throughout the country like wildfire. The explosion of asset prices embraced everything - land, stocks, even golf-club membership fees.

Industry, too, flourished as the higher prices raised wealth and demand and enabled companies to expand. But in 1990 the bubble burst and Japan's economy suffered.

For the banks the collapse of the bubble means a mountain of bad debts as lending secured on over-inflated asset prices quickly became worthless.

Between 1992 and September 1994, disclosed bad loans at the largest Japanese banks quadrupled, and on average now represent nearly 3 per cent of total loans. The true total is almost certainly much higher, since banks are not obliged to disclose all their non-performing loans.

They have spent the past few years beginning the task of unpicking the problem. As a result they are highly cautious about lending to the type of smaller growth companies that fuelled the boom of the 1980s but collapsed so spectacularly in the 1990s.

For industry it meant a pile of over-accumulated capital investment. For four years, they have been caught in a downward spiral of falling demand leaving them with excess capacity and lower profitability. New orders for machinery declined by nearly 30 per cent between 1990 and the first half of this year and have been flat since. Few large companies are willing or able yet to borrow to finance an expansion.

In the past year, the slow economic thaw has created the demand-and-supply mismatch. As banks work through their bad debt problems they have started to allocate more lending to larger companies, on the grounds that security is stronger at such corporations and a repeat of the bubble years is unlikely.

According to Ms Alicia Ogawa, banking analyst at Salomon Brothers in Tokyo, demand from large companies

is so low that "banks are having to discount their product in order to keep demand alive - by contracting loans at below the prime lending rate." But smaller companies are still considered too great a risk for many bankers.

The underlying problem, according to many analysts, is that banks' lending policies are hidebound by an attachment to land prices. More than a quarter of all bank lending is collateralised by land and property. Many companies are refinancing their borrowing on the basis of the new, much lower, land prices that prevail today. The lower property prices mean banks have cut their credit lines, making it more difficult for companies to expand.

Land prices are continuing to fall, dropping by 5 per cent in the principal cities in the past year. That makes banks' lending policies still restrictive for smaller borrowers. Some lenders have started to shift towards a more innovative (in Japanese terms) policy of tying lending to expected future cash-flow, but the fall-out from the bubble economy is so great that most are still reluctant to break the familiar link with land collateral.

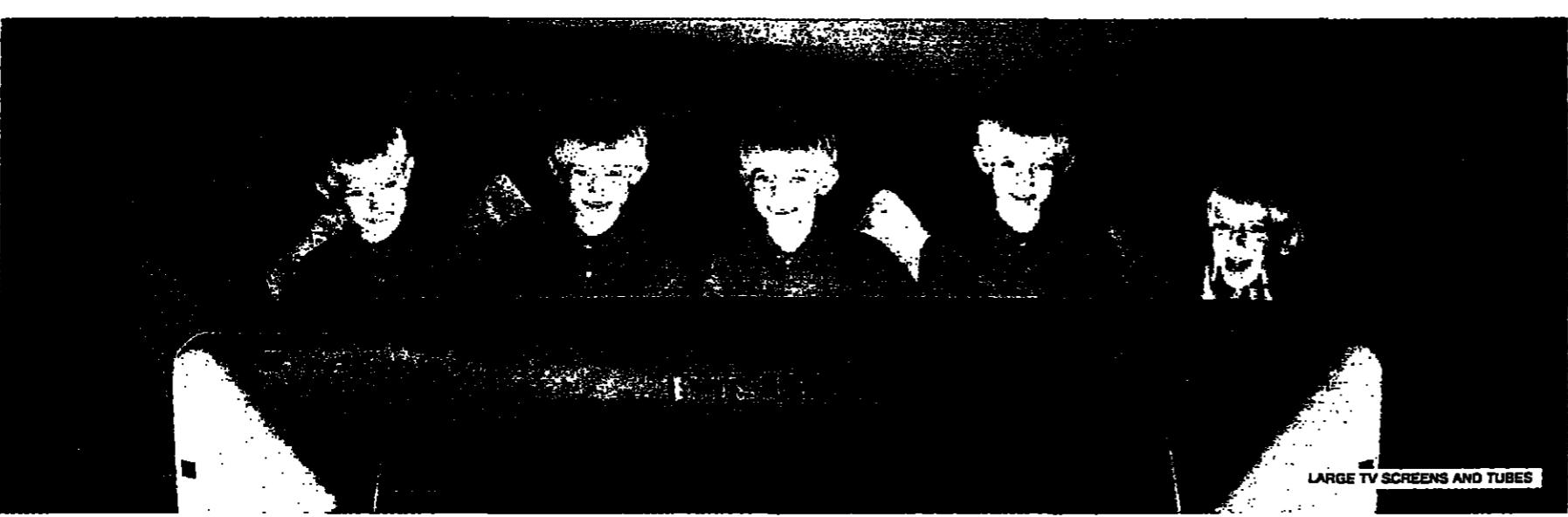
Smaller companies have been borrowing in far greater volume from the public institutions and that has offset some of the tight conditions in the private sector market.

But just as there is little sign of an upturn in land prices that will help the smaller companies to increase borrowing, there is scant evidence that the larger corporations are eager to start borrowing again.

Corporate profitability is still at wafer-thin margins, and much of industry remains plagued by overcapacity. And when businesses do return to the financial markets they look likely to follow the growing trend towards corporate bond issuance. In Japan's over-regulated financial markets that may mean more business going overseas since corporate bond issuance in Japan is still encumbered by a restrictive regulatory framework.

If the mismatch is to be redressed, banks must either change their lending policies, land prices must rise sharply, or there must be an early return to strong growth. Since none of those three possibilities seems likely in the next year or so, the constrained market for capital seems set to continue.

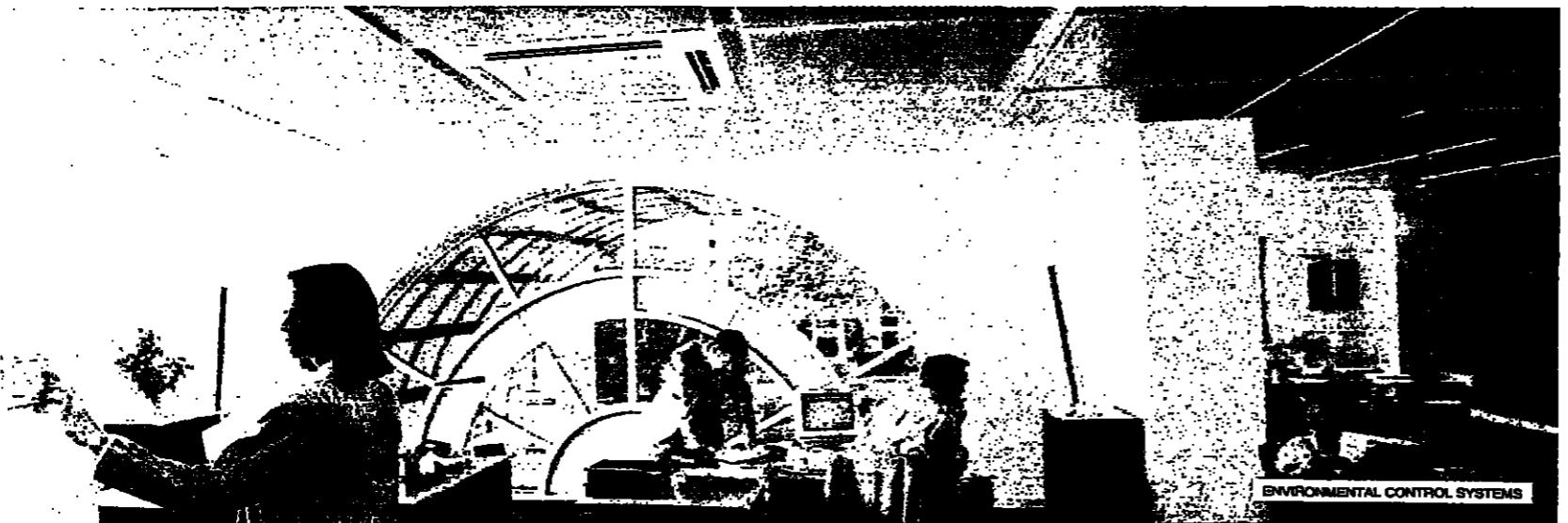
Gerard Baker



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TECHNOLOGY FOR LIFE

MITSUBISHI
ELECTRIC

Japan is 150

says Emiko Terada

criticise

Mr Martin Ebner, chairman of the Swiss Bank Corporation, in Geneva, has been instrumental in the reform of the Swiss banking system. He is very optimistic about the future of the Swiss financial sector.

Two years after the Swiss people rejected in a referendum the path towards integration with the European Union, there is no mood in the financial community about any negative effects of isolation.

On the contrary, the talk is all of a continuing strong inflow of investment funds from neighbouring EU countries and of how the new national electronic stock exchange will bring back share trading volume from London's Stock Exchange.

Meanwhile, the unprecedented proxy battle last month between Mr Martin Ebner, the maverick Zurich broker-fund manager, and the board of Union Bank of Switzerland has raised expectations that Swiss shareholders will take more interest in the governance of their companies than they have in the past.

It all points to a more lively future for Finanzplatz Schweiz than many bankers would have hoped for a few years ago. If only business would improve, Swiss bankers might even admit to being moderately content.

After the boom last year in virtually every banking sector, it was to be expected that things would be tougher this year. The end of the declining trend in interest rates and a 16 per cent slide in stock market prices since the peak at the end of January have been particularly painful for the many banks that specialise in fund management. Sharp falls in income from own trading have become the norm.

The accelerating pace of consolidation among smaller regional banks has intensified the struggle for market share in domestic commercial business, at the expense of margins. All three big universal banks, Credit Suisse, Swiss Bank Corporation and UBS,

The Swiss property services sector that banks have cut their credit lines

have been hit by a decline in the value of

the Swiss franc, which has led to a sharp fall in foreign exchange rates. This has had a significant impact on the economy, particularly on exports.

However, despite the challenges, the Swiss banking industry remains a strong and stable part of the Swiss economy.

The Swiss banking industry is well positioned to continue to play a key role in the Swiss economy.

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FINANCIAL TIMES SURVEY

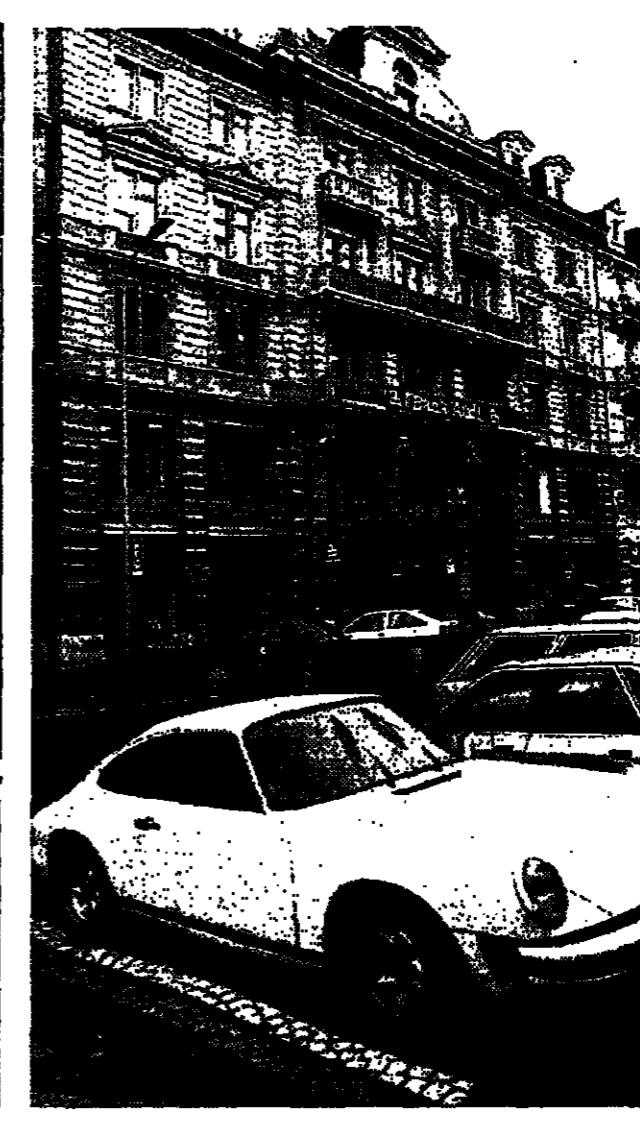
JAPAN 150

SWISS BANKING

Tuesday December 6 1994



Foreign banks in Zurich: Nordfinanz Bank (above) and Bank Audi (right). Martin Ebner (below) took on Union Bank of Switzerland. (Aish photo: Tony Andrew)

**Open, competitive, lively – and Swiss**

Ian Rodger looks at how the country's financial centre is adapting to greater foreign competition and a future outside the European Union

reported lower net interest

risk in the first nine

months of the year.

Following the December 1992

referendum vote against joining

the European Economic

Area, the Swiss government

launched a programme unilaterally

to harmonise laws with

EU practice, wherever possible.

In the financial area, the fruits

of that effort are about to

appear, much more quickly than

many Swiss expected.

A new banking law comes

into force on January 1 that

legalises assistance between

Swiss and foreign banks on

administrative matters and

permits foreign-owned banks

to provide information on large

risks to their parents.

It also simplifies the process

by which domestic banks

prove they are Swiss-owned

and thereby entitled to use the

word Swiss in their names.

Henceforth, large shareholders

of banks must disclose their

holdings, and the Federal

Banking Commission has the

right to disown those it

considers undesirable. It was

this reform that emboldened

UBS in September to propose

removing all ownership restrictions

on its registered shares.

An investment trust law

also comes into force at the

beginning of the year, sup-

planting an antique law that

does not permit the formation

of many popular types of

funds. As a result, much fund

business left Switzerland,

mainly for Luxembourg.

Until a few months ago,

Swiss bankers cautiously pre-

dicated that the main impact of

the new law would be to

encourage fund managers to

set up their new investment

funds in Switzerland. Now

they think there could be some

repatriation of funds from Lux-

embourg as well.

Next June, the Swiss stock

exchanges will go electronic,

uniting in one market the vol-

ume that was hitherto dissi-

pated over three regional

exchanges. Most members are

confident that there will be an

increase in liquidity and a low-

ering of transaction costs,

which will encourage traders

to bring volume back from

London.

Barring unforeseen problems

in parliament, a new national

stock exchange law will come

into force at about the same

time, bringing with it impor-

tant protections for investors

and companies.

The inclusion of a takeover

code will remove the justifica-

tion for severe restrictions on

voting that still exist over

many Swiss shares. The direc-

tors of Nestlé, where no share-

holder may exercise more than

3 per cent of the votes, have

already signalled that they

would propose removing the

curbs once the code is in place.

Meanwhile, the government

has implemented three new

measures to facilitate its fight

against money launderers.

Bankers now have the right to

denounce suspicious clients.

Previously, such a move con-

flicted with bank secrecy

requirements.

For its part, the government

now has the right to confiscate

funds found to be held in Swiss

banks by criminals.

And membership of a crimi-

nal organisation has become a

criminal offence. That means

that Swiss courts can co-oper-

ate with foreign prosecutors in

cases involving the Mafia and

other criminal organisations,

without further specific

charges being involved.

All these measures appear to

be having positive effects.

After a period in which foreign

banks were tending to close or

downgrade their Swiss bases,

new ones are now being

opened.

Even Mr Gehrig used it to

support his call for rationalis-

ing the troubled retail sector.

"The average domestic bank-

ing operation does not make

enough money to yield what

shareholders require," he said.

Tradition

Creativity

Originality

Tradition of a Swiss Bank

Creativity

Originality

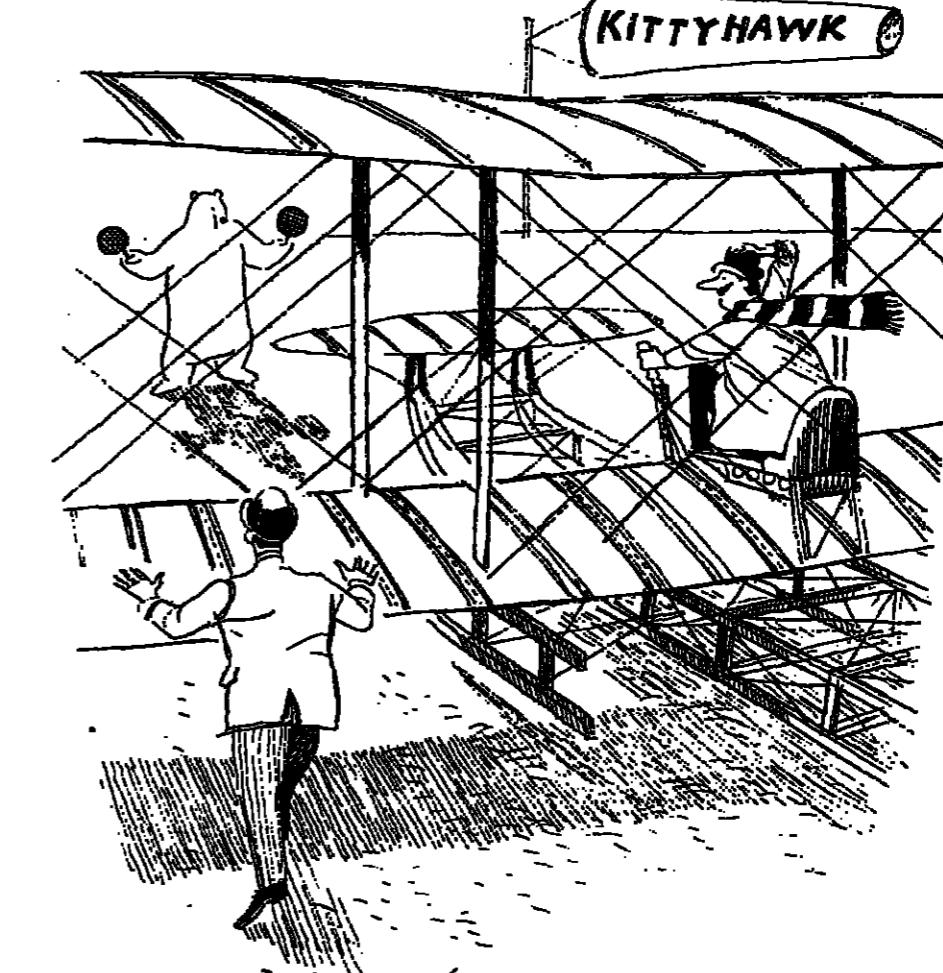
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SWISS BANKING 2

For Switzerland's three big banking groups, CS Holding, Swiss Bank Corporation and Union Bank of Switzerland, 1994 will go down as a year they would rather forget.

This not just or even mainly because of the epic row that the UBS board and management have been fighting with the bank's largest and most critical shareholder, BK Vision. Rather, it is because of the startling fall in their earnings performance from the record levels achieved last year, and the subsequent questions raised about the quality of their management and earnings.

On the common basis of profits before taxes and provisions, the UBS result in the first half was down 28.6 per cent to SFr1.97bn, Swiss Bank Corporation down 45.1 per cent to SFr1.15bn and CS Holding, the group built around Credit Suisse, off 30 per cent to SFr1.97bn.

The main cause of these profit slides has been big declines in income from trading, the money the banks make from dealing in foreign currencies and trading in bonds, shares and other securities for

Ian Rodger on the problems facing the country's top banking groups

A bad year for the big three

their own account.

UBS was hit hardest, with a 68 per cent plunge in trading income to SFr432m, and SBC was not far behind with a 63 per cent fall to SFr37m. CS profit on trading was down 43 per cent to SFr1.27bn.

The banks' leaders have been quick to point out that many of their international rivals, including J.P. Morgan of the US and S.G. Warburg of Britain, fared far worse in the difficult conditions that have prevailed in global securities markets this year.

Nevertheless, analysts have concluded that the overall quality of the banks' earnings is not what it used to be when trading made up a smaller part of their overall profits. And that has been a main reason for a downward rating of their shares.

Bank Julius Baer, for example, sees the current prices of CS Holding as only 10.3 times projected 1995

earnings, about half a point lower than its rating a year ago. SBC has been similarly downgraded to 8.2 times.

Baer's rating of UBS has held firm at 12.1 times, but that was distorted by the effect of the recent proxy battle.

The banks themselves insist that the sharp decline in their trading results this year is within tolerable limits. It looks particularly bad, they argue, because last year was an exceptionally profitable year in this volatile area.

They also say that they have little choice but to be involved in sophisticated derivative markets if they are to continue to be active in international corporate banking.

The potential for that business is also coming under question. In the past few years, Swiss banks had a relatively easy time because many big American and Japanese banks had retreated from the field. Now they are returning, and

competition will become tougher.

The other disappointment this year has been in the domestic commercial banking market. There were hopes after the takeover by Credit Suisse of Swiss Volksbank last year that competitive pressures would ease and margins on retail and commercial lending could rise to profitable levels.

However, this does not appear to have happened. The continuing rapid consolidation in the regional bank sector has, if anything, intensified the struggle for market share among the big banks.

CS was again the main player in this process, with its SFr305m rescue package and agreed takeover bid for Neue Argauer Bank (NAB), Switzerland's largest regional bank in September.

To make matters worse, both SBC and CS acknowledged that in the third quarter their hitherto resilient commission busi-

nesses, based mainly on their large portfolio management activities, had also weakened.

This altogether unsatisfactory performance created a useful background for the extraordinary challenge by Mr Martin Ebner over the overall corporate governance of UBS.

Whatever the ultimate result of the confrontation between Mr Ebner and the UBS board, it is already clear that it will have a big impact on the future of all three big banks.

When UBS announced that it would eliminate its registered shares and create a single class of bearer shares with no restrictions, it said this would be a move that would be followed by other Swiss banks and companies.

Both CS and SBC have two classes of shares and even more severe restrictions on voting them than UBS. At CS, no one can vote more than 2 per cent of the shares. At SBC, only Swiss citizens and legal

entities with residence in Switzerland and Swiss control can vote up to a maximum of 5 per cent of the total share capital.

Paradoxically, while UBS removed its restrictions to see off a challenge to its governance from dissident shareholders, CS and SBC will probably want to achieve the same end by retaining such controls.

CS has served its shareholders no better than UBS in the past decade and SBC has done much worse (see chart). But because of the voting restrictions, it would be very difficult for anyone to rally enough shares to put real pressure on the directors of these banks.

Nevertheless, it will also become increasingly hard for the banks' directors to justify retaining the restrictions. As UBS pointed out, there will soon be other ways of ensuring that ownership does not fall into undesirable hands.

From January 1, banking law provisions, which restrict the use of the word "Swiss" in bank names, will be altered. Until now, a bank has had to prove that at least half its capi-

tal is held by Swiss interests. Henceforth, only voting interests of more than 10 per cent will be taken into account.

Moreover, the law will for

Profile: BANK AM BELLEVUE

Biotechnology's new champion

It was probably inevitable that Mr Martin Ebner's highly successful BZ banking group, in the headlines recently over its epic tussle with the board of Union Bank of Switzerland, would attract imitators.

So far, the most conspicuous one is the Bellevue group, built around a small brokerage house, Bank am Bellevue, established a year and a half ago in Zurich.

Like BZ, Bank am Bellevue's offices are in open plan on the top floor of a building that houses a downmarket department store. Like BZ, it operates with only a skeleton staff and concentrates on rigorous financial analysis of top quoted companies for a small number of large institutional clients.

These similarities are not accidental. BB, as it has become known, was formed by Mr Ernst Müller-Möhl and Mr Martin Bisang, former directors of BZ, and Mr Jörg Grau, Mr Ebner's successor as head of research at Banca J. Vontobel.

Their view was that there were still great opportunities for revaluation of many

leading Swiss equities, partly as a result of the companies becoming more transparent about their affairs, partly because of an increase by Swiss institutions in their allocation of funds to equities and partly due to industrial restructuring.

The Bellevue brokerage business, with a staff of 18, was an immediate success, achieving a net income of SFr8m in its first five months of existence to the end of 1993.

Also like BZ, the Bellevue group has diversified into investment fund management and sees there its greatest potential. Indeed, it achieved international notice earlier this year when its BB Biotech fund disclosed that its stake, in Biogen, a leading US biotechnology company, had

exceeded 5 per cent.

BB Biotech was set up by Bellevue last autumn in response to its Swiss clients' demands for a vehicle that would give them exposure to the most exciting part of the pharmaceutical industry without having to take the more humdrum part as well.

The fund's strategy - again similar to that practised by BZ funds - has been to focus on only a small number of pure biotechnology stocks. And Bellevue has used the limited company as a structure rather than an open or closed end trust.

Mr Bisang, who now heads Bellevue Asset Management, the group's asset management arm, says the advantages of the limited company are that the shares can be listed and traded like those of any other company and there has to be a clearly identifiable responsible board. The main disadvantage, tax liability for income and capital gains, can be minimised, he says.

The initial public offering of shares in BB Biotech attracted SFr25m and the fund raised a further SFr150m in February through a free warrants rights issue, making it one of the world's biggest funds devoted to biotechnology stocks.

At the end of August, nearly two-thirds of its money was invested in only two US stocks, Biogen and Genentech, with the remainder in Arogen and a small new stake in Affymax, a California-based leader in combinatorial chemistry.

In common with the whole biotechnology sector, the shares have weakened in recent months, but have

remained well above both the average of US pharmaceutical shares and the CBOE biotech index, in spite of the strength of the Swiss franc against the dollar.

Mr Bisang says BB Biotech will in future allocate up to 20 per cent of its funds to second tier companies, mainly through participating in private placements.

Last summer, Bellevue Asset Management set up a second fund, BB Industrie Holding, showing its interest in Swiss industrial restructuring. Its first stakes were in companies specialising in textile machinery and office building controls systems, both sectors where the potential for consolidation among Swiss players is considerable.

The Bellevue group does not object to comparisons with the BZ group, but likes to think of itself as a step or two ahead of its mentor towards investor friendliness and transparency.

The identities of the investors in the group - all are directors or employees - are disclosed and both the boards and the management of the brokerage house and the asset management arm are kept separate.

All the group companies have a single class share structure whereas BZ entities have dual class structures, giving the core shareholders greater voting power with less investment than other shareholders.

Bellevue also has rather more distinguished external experts on its boards than does BZ. Mr David Baltimore, a Nobel prize winning biotechnology professor at the Massachusetts Institute of Technology, sits on the BB Biotech board. Dr Ernst Thomke, one of the developers of the Swatch watch, sits on the BB Industrie board.

Mr Bisang, who heads Bellevue Asset Management, says the group has many more ideas for funds, but is waiting until market conditions are more propitious.

Ian Rodger

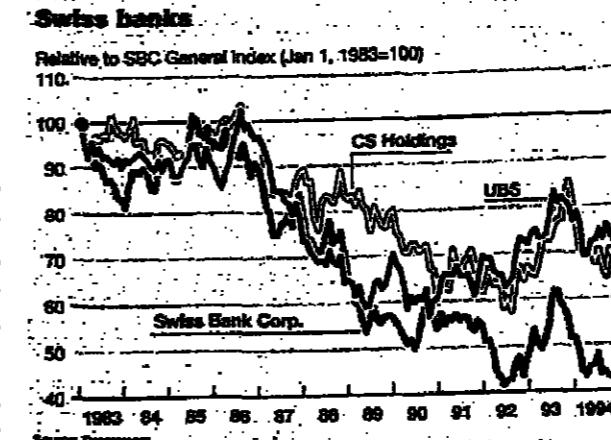
Soffex, the electronic exchange for options and futures on Swiss securities, has had a good year in spite of the poor performance of the underlying share market, writes Ian Rodger.

And that seems to be mainly because it offers investors the opportunity to move quickly on both the put and call sides.

By the end of October, the number of option contracts traded on stocks by its 54 members was 15.3m, 14 per cent more in the whole of last year. Option contracts traded on the Swiss Market Index (SMI) totalled 5.6m by the end of October, and Mr Otto Nägeli, chief executive of Soffex, is forecasting 6.7m for the full year, a 20 per cent advance over last year.

Volume in the first 10 months on the futures contract on Swiss government bonds (CONFE) was 880,000 contracts, more than three times the 271,000 traded in the whole of last year. That is an astonishing figure by Swiss standards, taking account of the limited experience with these instruments," Mr Nägeli says.

As a result of the increased volumes, Soffex recently announced fee reductions for



FUTURES AND OPTIONS

Fees cut as trade rises

next year, including a consolidation of fee zones from six to three. Fees on futures have also been cut, notably the physical delivery fee on the CONFE future from SFr5 to SFr2.

Soffex introduced a long-term (18 months) option last May. It is on the SMI index, and so far accounts for only a small part of total SMI option trading - for example, 6 per cent in September. Mr Nägeli says the open interest volume - 35,000 at the end of October - is a better indicator of its popularity as it is more of an investment vehicle than one for trading.

By contrast, the option on CONFE futures, launched in January, has not been a success, with only some 50,000 contracts traded since its introduction. "It is difficult to get people to buy an option on a derivative," he admits.

The exchange may introduce long-term options on individ-

ual stocks, but will not launch any products until the integration with the new Swiss electronic stock exchange is completed next year.

Soffex attracted some criticism a year ago for halting its plan to permit cross-border trading, apparently because its directors wanted to postpone expansion until after the planned integration with the Swiss stock exchanges.

However, last May, it created a Frankfurt access point through the Deutsche Terminbörse (DTB) and accepted three Frankfurt-based banks as members. Similar arrangements with brokers in other countries depend on the attitude of regulators to the sharing of jurisdiction.

The trend in Switzerland's two other derivative product markets this year has sharply diverged. Participants in the over-the-counter market say that it has continued to grow, but at a more moderate rate

than in 1993. As with Soffex, investors can buy products to take advantage of falling prices. "We are very satisfied with the overall volume," a Swiss Bank Corporation derivatives trader in Zurich says.

By contrast, the listed option market has had a terrible year. The value of listed options traded on Swiss stock exchanges plunged from a frenzied SFr4.5m as the market reached its peak in January to only SFr1.5m in October.

O2 Holding, the subsidiary of Mr Martin Ebner's BZ banking group, accumulated a loss of SFr12m in the first nine months compared with a SFr21.5m profit in the same period of 1993. Mr Ebner noted in his report to shareholders in October that the market was characterised by low trading volumes and low prices.

Analysts say that the listed market is mainly for call warrants, which anticipate price rises in underlying shares.

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Up to 15%

After a strong recovery in the first half of this year the Swiss economy is taking a breather. Most economic forecasters see this as merely a pause before more rapid growth next year - but some fear it signifies a more durable lack of stamina.

The ascent of the Swiss franc this year, especially against the dollar, has knocked company profits, provoked squeals of pain from industry and reinforced concerns about Switzerland's long-term "de-industrialisation".

Meanwhile, much of the government's "economic revitalisation" programme, launched after voters rejected Swiss membership of the 17-nation European Economic Area in December 1992, is still on the drawing board. Ministers are also struggling with mixed success to mend battered federal finances.

On the face of it, the economy looks in reasonable shape after emerging from three years of recession, the longest since the war. National output touched bottom in mid-1993 and grew 2.3 per cent over the following 12 months. Investment in private housing and business equipment has bounded ahead, though industrial and commercial building remains depressed.

Exports have been buoyant,

Economy pauses for breath

boosted by renewed growth in Europe and especially in Germany which alone accounts for a third of Swiss goods sent abroad. Switzerland's habitual balance of payments surplus set a new record last year of SFr7.8bn or 7.8 per cent of gross domestic product.

Inflation is expected to average under 1 per cent this year, an eight-year low. Registered unemployment, which reached a post-war high in January at over 160,000 - 5.2 per cent of the workforce - has since fallen steadily to below 160,000.

The economic slowdown this autumn has been blamed on the postponement of investment into next year to take advantage of the new value added tax to be introduced in January. Under VAT, businesses will be able to recoup tax on investment goods which they cannot do under the present sales tax.

The majority of forecasters are predicting export and investment-led economic growth of 2.5-2.6 per cent next year, up from about 1.5 per

cent in 1994.

Some, however, such as Mr Hans Kaufmann of Bank Julius Baer in Zurich, believe the pause shows that industry is already being priced out of export and domestic markets by the resurgent Swiss franc. Bank Baer has accordingly slashed its growth forecast for next year from 2.5 per cent to just 1.7 per cent.

Other clouds on the 1995 horizon are the uptick in inflation from the changeover to VAT, which could add 1.5-1.75 per cent to the consumer price index.

Inflation is generally expected to average about 2.5 per cent next year, keeping real household incomes and spending subdued. Higher unemployment insurance contributions and a possible rise in mortgage interest rates will also have a dampening effect.

Meanwhile, government spending is being restrained by the need to cut the budget deficit, now running at about 4.5 per cent of GDP for central and local government together. The

federal deficit this year is put at just under SFr7.8bn, after a record SFr7.8bn in 1993.

Barely attempts to cut spending and raise extra revenues will still leave a projected gap next year of SFr6.5bn and smaller but still substantial deficits in future years.

Although these deficits are not high by European standards, they are still worrying for a government which is used to balancing the books and which must submit key tax decisions to the electorate.

For industry, however, the overriding concern is the strong Swiss franc. Largely reflecting its traditional haven role at times of political and economic uncertainty, it rose nearly 16 per cent against the dollar in the first 10 months of 1994, coming close to record highs touched two years ago.

The impact on profit margins has been dire, prompting 80 small and medium-sized companies in October to appeal for an easier monetary policy to cap the currency. But the Swiss National Bank, one of Europe's most fiercely indepen-

dent central banks, says it has no intention of relaxing its tight monetary stance intended to keep inflation low.

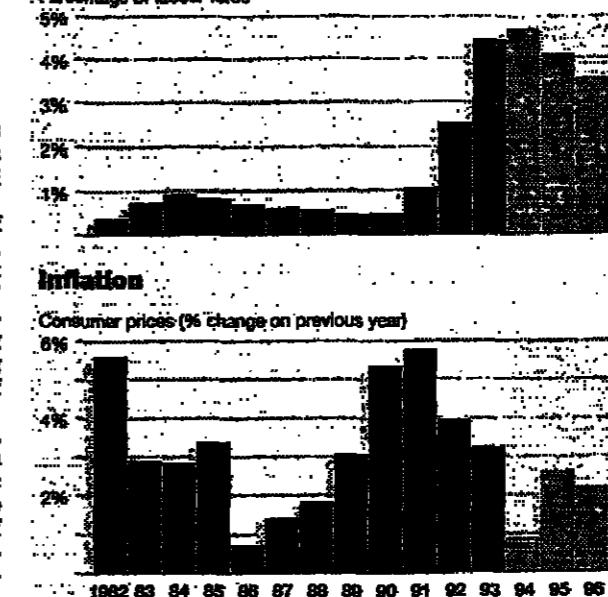
"I don't think a relaxation of the monetary rules would be in the interests of the export industry in the medium term," Mr Markus Lusser, SNB president, said in October, arguing that it would risk rekindling inflation which would itself harm competitiveness.

Indeed, many economists, including those of the OECD in Paris, believe the strong franc has paradoxically helped to boost the competitiveness of Swiss industry by forcing companies to cut costs and restructure production.

Since 1991 rapid productivity growth has led to a fall in unit labour costs, making Switzerland more cost-competitive against key trading partners. And on most counts Switzerland still ranks among the world's most competitive economies, according to the latest report by the International Institute for Management Development and the World Economic Forum.

Unemployment

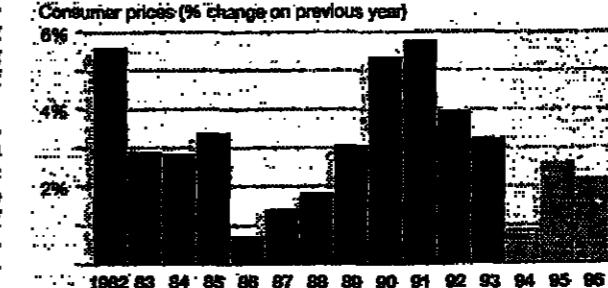
Percentage of labour force



Source: Coface for Economic Activity Research, Zurich

Inflation

Consumer prices (% change on previous year)



Source: Coface for Economic Activity Research, Zurich

firms have been creating jobs abroad, not only in mass-production facilities but also, more worryingly, in high-tech activities.

Mr Thomas Gasser, president of the Swiss Machinery Manufacturers' Association, points out that half the research and development spending of Swiss industry is now directed over-

seas, and that the production jobs that go with it are very unlikely to migrate back to Switzerland.

Switzerland's December 1992 vote on the EEA has also removed much of its attraction for foreigners who might otherwise have found it an easy stepping stone into the European single market. Foreign direct investment in Switzerland, which was running at between SFr3bn and SFr4bn before 1992, fell to just SFr0.1bn in 1993.

Meanwhile, to industry's dismay, the government's "economic revitalisation" programme remains incomplete, with delays affecting all three planks of the programme.

Switzerland's slow-moving legislative procedures mean the Gatt world trade pact will not be ratified until the middle of next year, months after other nations have done so. Bilateral negotiations with the EU on such issues as transport, research and public procurement finally began this month but are likely to be protracted.

Important measures to stiffen competition and improve efficiency in the domestic market, notably by tackling Switzerland's numerous cartels, have yet to be considered by parliament.

In private banking, the country is undisputed world leader

Fund managers stay healthy

If there were any doubts about the importance of private banking to the Swiss financial centre, they have been dispelled this year.

At a time when profits from securities trading have been depressed by unexpected market turns, when new issue activity has been minimal, when margins on lending remain under heavy pressure, it is once again the commissions and fees from fund management - mainly for wealthy private clients - that are keeping many Swiss banks healthy.

Taken September in Winterthur strengthened its position in southern Europe, agreeing to buy for SFr55m Swiss Re's direct insurance operations in Italy and Spain plus its stake (via its Elvira subsidiary) in the Spanish group La Equitativa.

Though Swiss insurance companies employ nearly twice as many people abroad as at home - 87,935 against 43,319 in Switzerland at the end of last year - the domestic market has been a Swiss preserve. Foreign companies had a meagre 2 per cent of premium business in 1992. Next year that proportion could be over 10 per cent.

The biggest foreign invader is Zurich, which has been buying up stakes in the Berner insurance group, a medium-sized company with 1993 premium income of just over SFr1bn and a 5 per cent share of the Swiss non-life market.

Zurich sees Zurich as a fore-runner for direct selling operations elsewhere in Europe and in other branches of insurance. Some 20-30 per cent of insurance contracts in Europe may be sold in future by telephone or interactive television, the company believes.

Zurich is already having considerable success with direct sales by its newly-acquired British subsidiary, Zurich Municipal, which specialises in local authority insurance. Zurich was an even earlier pioneer in direct telephone sales through Churchill, now Britain's second largest motor insurer.

Smaller Swiss companies have also shown themselves game for a fight. La Baloise, Switzerland's fourth largest insurer, announced a deal this summer with the Swiss Touring Club to offer cheap motor insures.

Earlier, Assicurazioni Generali of Italy gained a controlling stake in Fortuna, a small Swiss company mainly active in life insurance, and Alte Laufziger of Germany took a 10 per cent stake in Helvetica as part of a co-operation deal.

On the domestic front, too, Switzerland's medium-sized companies are increasingly turning to partnerships to help them compete effectively. Helvetia and Patria have strengthened their co-operation over the past year, as have Swiss Life and La Mobiliere, both mutual companies and respective Swiss market leaders in life and non-life insurance.

Mr Raymond Baer, a director of Bank Julius Baer in Zurich, says this is not a surprising trend. "It is true that this is an attractive business in the long term. If you have a stable base, you can get a stable, more or less riskless income. And we are all looking for that because the quality of earnings from other banking activities is declining," Mr Baer explains.

Another advantage of this business, and one which is probably to the fore in a year

when financial markets have been depressed, is that most clients are unlikely to make a fuss even if they feel that their funds have not been well managed. This is because they do not want to draw the attention of their home tax authority to the existence of their Swiss accounts.

Other Swiss private bankers argue that the increased foreign presence in Switzerland is an entirely positive phenomenon, apart from the pressure it puts on personnel costs.

"The day they are no longer interested in Switzerland I would be worried," says Mr Thierry Lombard, a managing partner of Lombard Odier in Geneva. Foreign banks bring new ideas and prevent the Swiss from becoming insular, he says.

Mr Jacques de Saussure, a managing partner of Pictet in Geneva, adds that the foreign banks introduce new clients to the Swiss market. "Gradually, these clients may become clients of ours, too."

A more interesting question is whether an increase in competition from foreign rivals is a threat to the Swiss private bank.

The Swiss themselves seem fairly relaxed, claiming that there have been periods in the past when foreign banks became interested in private banking but soon retreated.

Banks that are not prepared to wait at least seven years for success should not even start, Mr Baer advises. "How many who enter this business are really willing to do that?" he asks.

Swiss bankers balked at this request, saying it was too general and made at too early a stage in the investigations. Normally, legal assistance is provided only in cases where individuals have been duly charged with a criminal offence.

"If this is allowed, then anyone can ask for anything," one Swiss banker said following the request. The Swiss Bankers' Association has appealed to the federal cabinet to block it.

The banking community has been totally supportive of efforts to put into place a series of measures in recent years to discourage and prosecute money laundering and funds with criminal connections.

However, the country's bank secrecy law, which is a main attraction for foreign investors, has inevitably been weakened in the process. The Swiss will still not co-operate with inves-

tigations by foreign authorities into cases of tax evasion. This is because tax evasion is a civil offence in Switzerland, but not a criminal offence. However, they would not co-operate in cases of tax fraud.

Also, a few months ago, Mrs Carla del Ponte, the Swiss federal prosecutor, passed on a request to the country's banks on behalf of the Italian authorities for information on the accounts of a number of Italian nationals suspected of involvement in drug money laundering.

Swiss bankers balked at this request, saying it was too general and made at too early a stage in the investigations. Normally, legal assistance is provided only in cases where individuals have been duly charged with a criminal offence.

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In the longer term, the Swiss may also have to face pressure from the European Union to desist from harbouring its tax evaders. As the average age of EU citizens advances, tax revenues of member countries are going to be squeezed anyway, so they will become more resentful of an aloof neighbour that seems to profit from the stresses that they suffer.

Ian Rodger

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SWISS BANKING 4

Ian Rodger profiles Pictet, undisputed leader of its tribe

Secretive bank lifts veil

Swiss banks are notoriously secretive, the country's 18 private banks especially so.

These firms, with exotic names such as Mourgues d'Algue or Lamont Lofat, are in fact private partnerships and operate under a special Swiss law which enables them to keep information about virtually every facet of their business to themselves.

No balance sheets or income statements ever emerge from these banks, and the partners - whose liability for their firm's problems is unlimited - rarely talk in anything but the most general terms about their business.

They are, of course, supervised by the Swiss Federal Banking Commission. That, plus a long tradition of competence, has tended to satisfy their core customer base, the world's so-called high net worth individuals.

Undisputed leader of this tribe is Pictet & Cie of Geneva, with a staff of 900 and offices in Zurich, London, Tokyo, Hong Kong, Montreal, Nassau and Luxembourg.

Next June, the Swiss stock market goes electronic.

Nothing particularly exciting about that, one might say. Stock exchanges around the world have been doing that since the late 1960s when programmers at the Toronto Stock Exchange discovered a way of making a computer behave like an auctioneer.

The Swiss, it would seem, are slow as usual in adopting useful innovations.

That is true, but it is not the whole story. The Swiss have also achieved a significant technical and practical advance to the design and operation of electronic exchanges.

The Swiss exchange will be the first that carries out trading, settlement and clearing in real time. This is no mean feat, as those in London involved with the

Pictet has about \$30bn in funds under management, ranking it the largest fund manager in Switzerland after the three big universal banks. It also claims to act as global custodian for \$45bn, which includes most of the funds under management.

Until recently, Pictet, which was founded in 1805, has been among the most secretive of the private banks, but now that its business is becoming increasingly international, it has begun to lift the veil on its activities and strategies.

The firm, with assets of over SFr2bn, is owned, directed and managed by its seven partners (an eighth is due to be appointed). Not all have connections to the Pictet family. Deliberately, the age range is wide, from early 30s to early 60s. "If you have seven of the same age, they will be rivals," says Mr Jacques de Saussure, one of them.

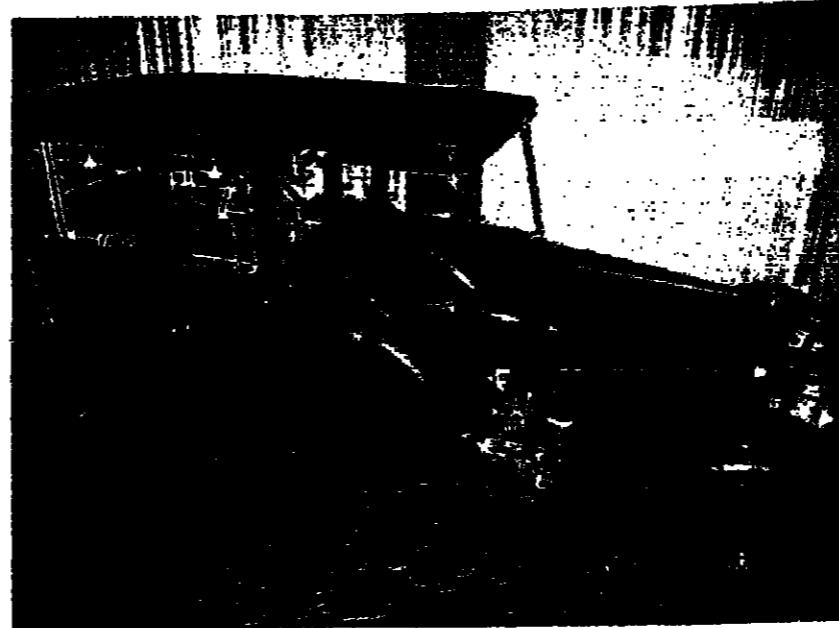
Shares in the partnership are sold at par to new partners and bought back at par when they retire. Young partners are awarded extra доллы of the firm's profits

to help them build up their share stakes. The partners meet every working morning to review problems large and small. Mr de Saussure says important decisions are made by friendly consensus. "It is very lonely to be a chief executive in a company, when we have a tough problem, we are all in it together."

Pictet's main policies, similar to those in other Swiss private banks, are to eschew diversification, debt trading for the firm's account and acquisitions. Sometimes, this makes it look over-cautious, but this year when many other banks have taken a bearing on own trading, Pictet is purring.

Highly qualified young people are sought - fluency in three languages is a prerequisite - and trained to be team players. "We do not want any stars or gurus," says Mr Charles Pictet, another partner. The firm likes to control every aspect of the process of investing client funds, from research to custody.

With these cautious policies, change cannot happen quickly. Until the early



Pictet's Geneva lobby is graced by this vintage car, symbolising all one expects of Swiss banking

Progress in electronics on the stock exchange

The real time breakthrough

In Geneva and Basle. With improved liquidity, spreads should narrow, providing better prices.

Mr Bernhard Sauer, project director, says there is already a double-digit queue of foreign banks, led by Deutsche Bank of Germany, wanting to join the new exchange. The directors decided last year not to accept any new members until after the system was up and running.

Goldman Sachs of the US, the last bank to get through the door before this freeze came into effect, is eagerly looking forward to the opening. "We think there will be a

myriad of opportunities with the electronic exchange," says Mr Walter Haydock, general manager of Goldman Sachs Bank in Zurich. "The Swiss market is fourth largest in Europe."

There is much speculation about how the electronic exchange will affect trading behaviour. The most important change will undoubtedly be a reduction in the influence of certain brokers, particularly those of the three big universal banks and Mr Martin Ebner's BZ Bank, on price movements.

The big three, Union Bank of Switzerland, Credit Suisse and

Swiss Bank Corporation, together account for more than half of all trading on the Swiss exchanges today, with BZ Bank accounting for about a fifth.

In times of active markets, traders from other banks inevitably watch and take their lead from the actions of these big players around the rings. This gives the big banks extra power in the market.

By contrast, when they work on the electronic exchange, traders will not necessarily know who is offering or buying shares. The decision to disclose one's identity in a transaction is optional, and the

expectation is that most traders will not. "A few may put their names up for macho reasons," Mr Sauer says.

Periodically, however, the electronic market will be more transparent than the open outcry rings because dealers will

be able to see all the orders concerning a given security at any moment. On very large orders, a trader will not have to reveal the full volume involved, but he will have to insert a symbol indicating he aims to sell more than he has shown.

Mr Ebner, who opposed the conversion to an electronic system, fears that without the atmosphere of a true market, volume on the new exchange will decline and spreads will widen.

It also remains to be seen how much trading will take place off the exchange. Members have agreed that only very large transactions can be executed privately.

The future of regional and cantonal banks

Pressure to consolidate

Switzerland's regional and cantonal banks continue to bear the brunt of the pressure for consolidation in the country's banking industry. Both sectors are now taking on new shapes to try to secure places in an increasingly competitive, liberalised environment.

The regional and cantonal banks (the latter are owned and guaranteed by cantonal governments) have long played a role in the country's economic life that goes beyond their size.

At the end of 1993, the cantonal banks accounted for just over a fifth of all banks' total assets, the regional banks 6.8 per cent. But together, they provided more mortgage loans than the big universal banks that accounted for half of the industry's total assets.

They are also key lenders to small and medium-sized businesses, bringing a local sensitivity to the needs of entrepreneurs that the larger national institutions sometimes lack.

However, excessive lending by many of these institutions in the easygoing 1980s led to a refinancing squeeze in the early 1990s when the Swiss National Bank pushed up short-term interest rates to over 9 per cent.

The collapse of a small regional bank, the Spar-und Leihkasse Thun, in October 1991, roused the Swiss to realise that this squeeze had reached crisis proportions. The number of regional banks tumbled from 183 at the time of the Thun collapse to 128 in February of this year.

In the wake of the Thun affair, the banking fraternity, concerned about the international image of the Swiss financial centre, put in place a rescue net to prevent further fiascoes. All the subsequent departures have been either due to agreed mergers or takeovers by other regional banks or by one of the big universal banks.

However, this trend did not augur well for the future of the regional bank movement. Last February, the sector's leaders tried to stop the rot by proposing a new central organisation. It would aim at improving the competitiveness of member banks by pooling their efforts in both financial and infrastructure services.

Even more important, a central surveillance body would root out the problem cases, providing the public with an assurance of the soundness of the member banks.

The plan was widely welcomed, but even as members were being canvassed, more were being snubbed up. By the time RBA Holding, the main central body, was formed in September, only 88 banks with combined assets of SFr35bn were willing and able to participate.

A few weeks later, RBA-Finanz, the surveillance body, was set up and has been

examining problem cases. By the end of the year, the old Union of Regional Banks will be dissolved. Of those not joining the new RBA group, a few believe they can carry on alone, but others are likely to disappear in the near future.

The next steps are the creation of central financial and infrastructure service organisations, which will enable the organisation to be up and running at the beginning of next year.

Among cantonal banks, the same trends can be seen. The Berner Kantonalbank has been the sector's biggest disaster case, having made large loans to fugitive bankrupt financier Werner Krey in the 1980s. The cantonal government had to inject new capital last year to prevent the bank from collapsing.

This year, the Solothurner Kantonalbank has been in difficulty, and for the first time, a private sector bank, Swiss Bank Corporation, has made a bid to rescue it. The cantonal government have approved the sale, recognising that it

would cost SFr1.2bn to restructure it. In the usual Swiss way, the people of Solothurn were to vote on the SBC bid on December 4.

Other cantonal governments, notably that of Zurich, are beginning to wonder if there is still any need for them to back a bank, raising the possibility of more privatisations in the near future.

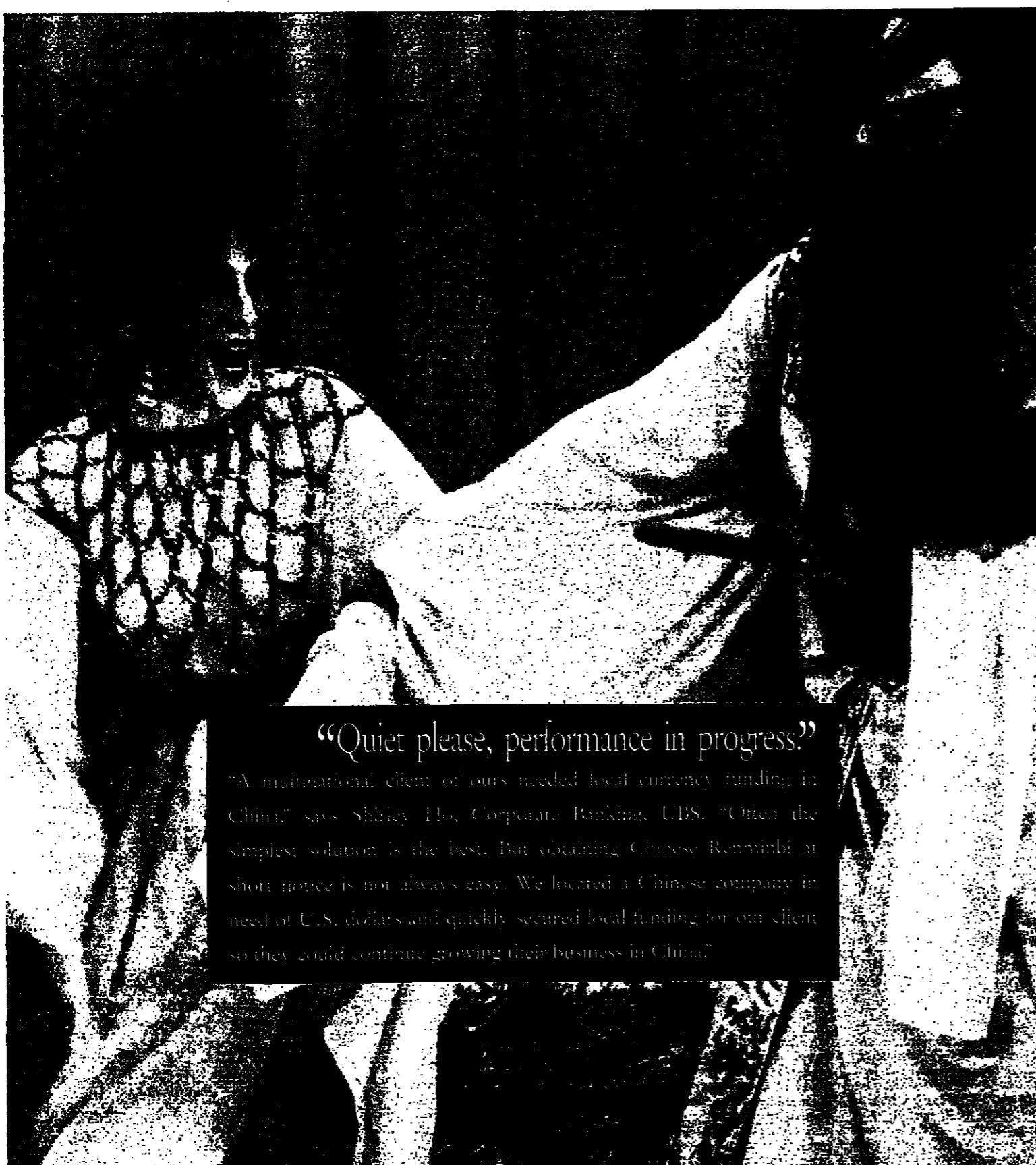
Early this year, the two Geneva cantonal institutions, Banque hypothécaire du canton de Genève and Caisse d'épargne de la République et canton de Genève, merged, creating an institution with total assets of SFr14.7bn as at the end of 1993.

In the canton of Vaud, Banque Cantonale Vaudoise and Crédit Foncier Vaudois agreed in October to merge next year, creating Switzerland's fifth largest bank with total assets of some SFr30bn and strengthening the position of Lausanne as a regional financial centre.

Like the regional banks, the cantonal banks are trying to cut costs and improve services through pooling of resources. Up to now, there have been various ad hoc groupings for various purposes, but analysts expect two constellations gradually to clarify.

One, for German-speaking Switzerland, will be built around the huge Zürcher Kantonalbank, which had total assets of SFr52.5bn at the end of 1993, and the other around the Banque Cantonale Vaudoise.

Ian Rodger



"Quiet please, performance in progress."

"A multinational client of ours needed local currency funding in China," says Shirley Ho, Corporate Banking, UBS. "Often the simplest solution is the best. But obtaining Chinese Renminbi at short notice is not always easy. We located a Chinese company in need of US dollars and quickly secured local funding for our client so they could continue growing their business in China."

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IN BRIEF

Kidder Peabody pulls out of Japan

Tokyo's beleaguered financial markets suffered a further setback yesterday when Kidder Peabody, the US securities company, announced that it was liquidating its Japanese operations with the loss of up to 100 jobs. Page 21

CSR profits rise 30%

CSR, the Australian building products, sugar and aluminium group, yesterday announced a 30 per cent rise in interim after-tax profits to A\$22.5m (US\$16.7m) and forecast that full-year figures would show a "substantial improvement over the previous year". Page 21

Tokyo SE to change listing rules

The Tokyo Stock Exchange is set to make its first serious response to the hemorrhage of international financial business from Tokyo. Later this month the TSE will announce sweeping changes to its notoriously prohibitive rules that prevent many foreign companies from listing. The aim is to revitalise the virtually moribund foreign companies section of the exchange. Page 21

Samsung's car designs worry rivals

Samsung yesterday formally applied for government approval to begin passenger car production by 1998 in a move that could prove risky for South Korea's second largest industrial group and the nation's car industry. Page 20

California Energy to acquire rival

California Energy is to buy Magma Power, another Californian power supplier, in an increased bid worth \$550m. The agreed deal creates what is claimed to be the world's biggest independent producer of geothermal energy. Page 19

Fall in new issues hits Wall Street fees

The fees Wall Street investment banks earn underwriting stock and junk bond offerings have fallen to all-time lows this year because of the sharp downturn in business activity, according to a New Jersey-based financial information group. Page 19

Pub chain helps S&N advance 22%

Scottish & Newcastle, the UK beer and leisure group, has increased interim pre-tax profits by 22 per cent helped by a strong first-time contribution from the Chef & Brewer pub chain acquired from Grand Metropolitan a year ago. Page 25

Medeva to buy US anaesthetic maker

Medeva, the acquisitive UK drug group, yesterday announced plans to acquire Inhalon Pharmaceuticals, the US anaesthetic manufacturer, for \$44m. Page 24

HunterPrint urges Quicksilver approval

HunterPrint Group, the debt-burdened UK printing company, yesterday warned shareholders that failure to back an agreed takeover by Quicksilver Printing, North America's second-biggest commercial printer, could force it to appoint receivers. Page 26

National Home Loans returns to profit

National Home Loans, the UK centralised mortgage lender, has recorded annual pre-tax profits of £11.4m (£18.7m). It was the group's first profitable year since 1990. Page 25

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Chief price changes yesterday

FRANKFURT (cont)	Yester	8pm	8pm
Wiesen	207	+ 4	16.5
Deutsche Bnk	725	+ 11	16.5
Deutsche Bnd	425	+ 11	16.5
Hypothek	523	+ 13	16.5
Verein	529	+ 14.5	16.5
Willy	484.5	+ 25	16.5
Wiesen (W)			
Alcatel Co Atc	534	+ 14	16
Caterpillar	547	+ 14	16
Fiat	714	+ 14	16
Figgjo	7	+ 12	16
Gkn Metals	394	+ 14	16
Italim	274	- 16	16
Italim (Pty)	274	- 16	16
Italim (Pty)	274	- 16	16
Accor	568	+ 12	16
New York prices at 13.30pm.			
LONDON (Pence)			
Westpac	198	+ 1	12
Acc	320	+ 8	12
BTU Int	637.5	+ 25	12
Deutsche Bnk	35	+ 1	12
Deutsche Bnd	35	+ 1	12
Deutsche Bnd	442	+ 11	12
Meritis Fmd	128	+ 8	12
Deutsche Bnd	260	+ 12	12
Scot & Nescos	623	+ 8	12
Tottenham Hotspur	134	+ 10	12
Versitaly	222	+ 12	12
Warburg (G)	677	+ 22	12
Young (H)	69	+ 7	12
Pauls			12
Deutsche Bnd	155	- 8	12
East Mid East	751	- 12	12
Hausbank	174	- 8	12
Leighfield	115	- 8	12
Northstar	91	- 9	12

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday December 6 1994

Joe Hill 150

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South Africa to launch \$500m bond

By Graham Bowley in London
and Mark Suzman in Johannesburg

watched by major South African companies and institutions as a measure of the acceptability of South African bonds on the global market and of confidence in the economic policies of the new government.

The state-owned electricity utility Eskom and telecommunications company Telkom, the banks lead-managing the deal, were last night unable to comment on the pricing of the bonds, but the market expects a price about 170 to 200 basis points (1.7 to 2 percentage points) over US Treasury bonds of the same

maturity. This compares with a margin of about 175 basis points available on Greek bonds of a similar maturity. Mexican debt is trading at about 200 basis points over US Treasuries. Both countries have a similar credit rating to South Africa.

Earlier this year, South Africa was awarded an investment grade rating by Moody's, the US credit rating agency. Japan's Nippon Investor Services also gave the country an investment grade rating. However, Standard &

Poor's, the other major US rating agency, awarded a sub-investment grade rating, albeit with a positive outlook.

The bond offering is expected to be launched either today or tomorrow. Goldman Sachs and Swiss Bank Corporation, the banks lead-managing the deal,

were last night unable to comment on the pricing of the bonds, but the market expects a price about 170 to 200 basis points (1.7 to 2 percentage points) over US Treasury bonds of the same

maturity. This compares with a margin of about 175 basis points available on Greek bonds of a similar maturity. Mexican debt is trading at about 200 basis points over US Treasuries. Both countries have a similar credit rating to South Africa.

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Poor's, the other major US rating agency, awarded a sub-investment grade rating, albeit with a positive outlook.

The write-down follows the completion yesterday of a series of investment presentations in Asia, Europe and the US by a South African delegation including Mr Chris Liebenberg, the finance minister; Mr Alec Erwin, his deputy; Mr Chris Stals, governor of the Reserve Bank, and Mr Tito Mbombeni, labour minister.

Trygg-Hansa, the Swedish insurer, was forced yesterday to confront the full extent of its disastrous foray into the US market, announcing that it planned to write down the value of its investment in Home Holdings by at least SKr2.5bn (\$372m). It did not rule out a write-down of its entire SKr3.5bn exposure to Home, its troubled US insurance affiliate which has turned into the company's second big investment fiasco in two years.

The write-down will be made alongside plans to strengthen Home's balance sheet which has been badly weakened by the need to cover its exposure to environmental and professional liability claims dating back many years.

Home wants to raise at least \$250m in new equity or debt.

Analysts said Trygg's write-down suggested Home was planning a highly dilutive share issue to new investors, which could reduce Trygg's capital stake in the US group from 54.5 per cent to below 20 per cent.

They said it signalled a clear desire by Trygg to extract itself fully from its involvement in the loss-making US group. Mr Bob Yates, insurance analyst with Fox-Pitt Kelton in London, said the write-down showed the new investors were forcing "very generous terms".

The survey found improvements in dealers' practices. The proportion using stress testing rose from 18 per cent before the G30 to 54 per cent, with another 32 per cent planning to do so within a year.

There was greater monitoring of derivatives' activities by senior managers of banks. The proportion of dealers whose senior management reviewed controls had risen by 23 percentage points since July 1993 to 99 per cent.

The "value at risk" method of calculating how much of a dealer's capital is at risk from future market movements was used by 43 per cent of dealers, with a further 37 per cent saying they would adopt it within a year.

Ms Gay Evans, chairman of the International Swaps and Derivatives Association, said that she was "very happy" that the survey confirmed anecdotal evidence that dealers were tightening risk management controls.

Despite a G30 recommendation that all users should set up an independent risk management function, only 38 per cent of companies managed market risks of derivatives independently, while 50 per cent managed credit risks independently.

Mr Charles Taylor, executive director of the G30, said that some derivatives users might not need such sophisticated risk

management methods because they had relatively small and simple portfolios.

However, Mr Taylor said the G30 had some ongoing concern about the relatively low use of "value at risk" methods, the lack of stress testing and "some big gaps" in financial information disclosed by dealers.

The survey by the Group of Thirty, a Washington-based group of bankers that has been influential in the debate on derivatives, found that derivatives users such as industrial companies lag behind banks in risk controls.

Only 8 per cent of the 149 "end users" surveyed reported using "value at risk" methods of portfolio valuation, and 42 per cent submitted their derivatives portfolios to "stress tests" to measure their value in volatile markets.

The survey found that derivatives dealers such as banks and investment banks had tightened standards since the G30 issued recommendations 18 months ago. Senior managers of derivatives dealers were better informed about derivatives risks.

The survey follows legal action by companies against Bankers Trust, the US bank, over sales of leveraged interest rate swaps, and is likely to add to debate over whether institutions that buy derivatives are aware of their financial risks.

Despite a G30 recommendation that all users should set up an independent risk management function, only 38 per cent of companies managed market risks of derivatives independently, while 50 per cent managed credit risks independently.

Ms Gay Evans, chairman of the International Swaps and Derivatives Association, said that she was "very happy" that the survey confirmed anecdotal evidence that dealers were tightening risk management controls.

Stock market analysts worry about balance sheet growth, but in the medium term, says Mr Selway-Swift, borrowers' requirements will become so large - he puts China's infrastructure needs at \$300bn between now and the end of the century - that even Hong Kong Bank cannot satisfy them with its own balance sheet.

INTERNATIONAL COMPANIES AND FINANCE

Portugal Telecom raises Es240bn

By Peter Wise
in Lisbon

Twenty-five per cent of state-owned Portugal Telecom is to be sold simultaneously in Lisbon, London and New York next May in an equity issue expected to raise about Es240bn (\$1.49bn), the company said yesterday.

An offer of American Depository Receipts is to be made in New York. A second tranche, expected to raise about Es20bn, will be sold in Portugal while a third, divided into separate sections for UK and international investors, is to be sold in London.

A consortium headed by Merrill Lynch, the US invest-

ment bank, will lead the global issue.

The other members are Banco Easi, a Portuguese investment bank, Union Bank of Switzerland and S.G. Warburg, the London-based investment bank.

Three separate valuations of Portugal Telecom are to be concluded shortly. The company expects a final value of Es200bn to Es1,000bn. Legislation setting out the terms of the sale is expected to be approved by the government later this month.

Companhia Portuguesa Radio Marconi (CPRM), Portugal's intercontinental telecommunications operator, which is 49 per cent privately owned, is

to be merged with Portugal Telecom before next year's equity issue, the company said.

The state's holding in CPRM is to be transferred to Portugal Telecom and CPRM's private shareholders are to be offered an, as yet, undisclosed price for their shares.

They will be able to use this offer as credit to acquire Portugal Telecom shares in May at the initial subscription price, without having to participate in an auction.

This measure appears to rule out government approval for a proposed management buy-out of part of CPRM's operations.

The international operations of CPRM, which has 40 overseas subsidiaries, could be sep-

arated from Portugal Telecom in late 1995 or 1996 and partially privatised.

Portugal Telecom was formed from a merger of three state-owned companies in July, partly to gain sufficient size to acquire a place in one of the international telecommunications alliances taking shape. But this will not necessarily involve the acquisition of large holdings in Portugal Telecom.

It said the equity issue would aim for as wide a dispersal of capital as possible.

Limits would be fixed on individual acquisitions and Portugal Telecom's statutes would be "armour plated" to prevent foreign companies gaining control.

Pakhoed buys 66% of Lambert Rivière

By Ronald van de Krol
in Amsterdam

Pakhoed, the Dutch oil and chemical storage group, is to buy 66 per cent of Lambert Rivière, a French chemicals distributor. It plans to launch a public offer for the remaining shares in early 1995.

The Dutch company said the Hallier family of France had agreed to sell its 66 per cent stake in the company at FFr470 per share.

Pakhoed's public offer in France, scheduled to take place after the family sale is completed in January, will be made at the same price per share.

If all the shares are tendered, the acquisition will cost Pakhoed about FFr485m (St75m).

Lambert Rivière, with annual turnover of more than FFr1.8bn, is active in chemicals distribution in Italy, Spain and Portugal as well as in France.

The agreement marks Pakhoed's second attempt to acquire the company.

Earlier this year, it tried to take over Lambert Rivière through joint venture with Univar Corp of the US. After the attempt failed, Pakhoed sold its 49 per cent stake in the joint venture, Lambert Europe, back to Univar.

However, Pakhoed retains a 28 per cent stake in Univar itself.

Artemis sells construction operation to Investcorp

By John Riddick in Paris

Artemis, the holding company which controls Pinault-Printemps-Redoute, the French retail group, yesterday announced it had sold Primeco, one of the biggest groups in the US construction equipment rental market, to Investcorp, the international investment bank.

The French group declined to disclose the amount of the transaction but said the assets of the US-based company were valued at about \$60m.

Primeco is principally involved in the rental of con-

struction and public works machinery and in trading activities related to these markets.

Artemis, through which Mr François Pinault controls Pinault-Printemps-Redoute, acquired Primeco in the middle of last year. It bought the company from Pinault-Printemps to reduce the debt burden of the retail group. Mr Pinault said at that time that he would sell the US company when conditions were favourable.

The acquisition is the latest in a series of deals by Investcorp, which was established in the early 1980s by founding

shareholders from Arab countries.

In October, the Bahrain-based investment bank completed the acquisition of Ebel, a leading Swiss manufacturer of luxury watches and in August it bought Star Market, a leading chain of supermarkets in Boston for St50m.

Other companies and assets controlled by Investcorp include Gucci, the luxury goods company, Saks of Fifth Avenue and Tiffany's of the US.

Artemis declined to indicate how the proceeds from the sale of Primeco would be used.

BMW signs motorcycle joint ventures in India with Hero

BMW of Germany and India's Hero group have agreed joint ventures to make and market motorcycles in India for larger-engined motorcycles.

The aim is for Hero to assemble BMW's single-cylinder motorcycle F650 in India for sale there, the German group said. BMW's F650 model is the third-highest selling motorcycle in Germany, with 4,000 units sold this year.

BMW said the company expected to sign a contract with Hero in 1995, with production beginning soon after. Hero would build about 600 F650 motorcycles a year, BMW said.

"We are convinced that by working together we shall be able to open a new and promising market in India for larger-engined motorcycles," said Mr W. Hesselkens, president of BMW's motorcycle division.

The agreement marks Pakhoed's second attempt to acquire the company.

Earlier this year, it tried to take over Lambert Rivière through joint venture with Univar Corp of the US. After the attempt failed, Pakhoed sold its 49 per cent stake in the joint venture, Lambert Europe, back to Univar.

However, Pakhoed retains a 28 per cent stake in Univar itself.

The two companies said they

would carry out a feasibility study on the possibilities of their making car products.

India's sales of motor cycles have doubled to 2m in the 1980s.

Mr Brij Mohan Lall, Hero chairman, said the details of the new joint ventures would be discussed later. "Both of us are committed to financial participation but the minute details are yet to be worked out."

Hero Motors would immediately start production of BMW's 650cc engine motorcycles in India, adding Rs200m (\$9.5m) in sales in the first year, Majestic said.

NEWS IN BRIEF

Skandia income improves 26%

Skandia of Sweden lifted its nine-month gross premium income by 26 per cent to SKr38.7bn (\$5.1bn) from SKr30.7bn in the year ago period, Reuter reports.

"The increase is primarily attributable to Skandia's international and Swedish unit linked operations," it said.

Net asset value, compared with the interim report, is calculated to have increased by about SKr100m to SKr5.5bn, the company added.

The acquisition is expected to close in January and new shares will be issued in connection with a resulting capital increase.

Creazioni Ellelle recorded net sales of about L7bn in 1993 and has about 70 employees.

• Suez, the French financial services group, has restructured its stake in Belgium's flagship holding company Société Générale de Belgique as part of an internal restructuring, a statement published by the Brussels bourse said, Reuter reports.

The group's total stake now amounts to 61.52 per cent against 60.5 per cent in 1992.

Ahold lifted by strong sales in third term

By Ronald van de Krol

Ahold, the Dutch-based international supermarket and retail group, said third-quarter net profit rose by nearly 25 per cent to FFr90.9m (\$95.4m), reflecting buoyant growth in the Netherlands, the US and Portugal.

The figures took nine-month net profit to FFr295.4m, an increase of 20.4 per cent, prompting the company to repeat its earlier forecast that full-year profits would rise considerably, compared with those of 1993.

The third-quarter rise would have been even more pronounced but for the weaker

dollar, which meant that Ahold's large sales and profits in the US were translated into guilders at a rate of only FFr1.75 to the dollar, against FFr1.87 a year earlier.

If the dollar had not fallen, Ahold's net profit would have shown an additional increase of 3.6 percentage points.

In the US - where Ahold operates six supermarket chains that generate half of total group turnover - operating results were up 26.4 per cent at \$40.5m.

The strong rise was due partly to better results from two chains, Finast and Edwards, whose formats have

been changed to make their prices more competitive.

In the Netherlands, where Ahold's Albert Heijn supermarket chain is the market leader, operating results rose 8.9 per cent to FFr75.9m.

The cost of the chain's new distribution system was again charged against profits in the quarter, holding back the overall rise of increments.

Ahold's relatively new activities in Portugal lifted profits in the rest of Europe 49.1 per cent to FFr22.3m. Start-up costs continued to keep results in the Czech Republic in the red, but Ahold said results were improved compared with the same period of 1993.

Ahold's chairman, Mr Guido

Alcatel joint venture. Teleglobe Inc, Canada's sole overseas telecommunications company and owns part of the new transatlantic fibre-optic cable. It will give up its monopoly position in 1997.

Teleglobe recently linked up with TRW of the US to build the US\$2bn Odyssey Global Wireless Communications System, which is due to start up in 1998. This is one of six world low-orbit wireless systems planned to handle international voice, fax and other services.

the EnergyDirect stake, which was bought from Enron New Zealand.

The Canadian company gained a foothold in New Zealand last year by forging a partnership with Mercury Energy, formerly the Auckland Electric Power Board, to design the first independent power station in the country. The 110MW plant is due to be commissioned next July.

In addition to its Canadian operations, TransAlta has an operating interest in a 1,400MW hydroelectric station in Argentina. TransAlta paid NZ\$50m for

Teleglobe, 24 per cent owned by BCE, serves foreign telecommunications companies and owns part of the new transatlantic fibre-optic cable.

It will give up its monopoly

position in 1997.

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This announcement appears as a matter of record only.

December 1994

New issue

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CHEMICAL

December 1994

Fortis maintains favourable trend in results

In the first nine months of 1994, Fortis again improved its results, both autonomously and thanks to acquisitions. Net profit increased by 15% compared with the first three quarters of 1993, from ECU 357 million to ECU 411 million. The pre-tax operating result rose by as much as 56%, from ECU 344 million to ECU 536 million, mainly because ASLK-CGER was included in the consolidation for the first time. There was also a healthy autonomous increase of 11% in the operating result.

Fortis key figures first three quarters 1994

in ECU million*	1994	1993	% Increase
Profit	411.0	357.1	15
Pre-tax operating result	398.6	330.4	21
Pre-tax operating result banking (*)	178.0	93.5	-
Pre-tax operating result (*)	535.8	344.4	56
Total income	11,979.7	7,005.6	71
	30-09-1994	31-12-1993	
Net equity	4,134.6	4,083.8	
Balance sheet total banking activities	87,400	63,400	

*ECU = 0.78 Sterling

Key figures parent companies first three quarters 1994

	Fortis AG (in BEF)	Fortis AMEV (in NLG)
	1994	1993
Earnings per ordinary share	2.71	1.84
	30-09-1994	31-12-1993
Equity per ordinary share	2,098	2,122
	74.85	75.43

*BEF = 1.99 Sterling

1 NLG = 0.37 Sterling

Prospects

In view of the good results which have been achieved during the first three quarters of 1994, Fortis expects an increase in net profit of around 15% for the whole of 1994, barring unforeseen circumstances.

Each of the parent companies expects an increase in the earnings per share for the whole of 1994, which will be in line with the increase recorded in the first three quarters.

Fortis a united force in financial services

Fortis is an international banking and insurance group, consisting of a large number of companies in Europe, the United States and Australia. Fortis AG and Fortis AMEV are the two parent companies of Fortis. Each parent company has a 50% interest in Fortis.

If you would

INTERNATIONAL COMPANIES AND FINANCE

California Energy to acquire rival

By Tony Jackson in New York

California Energy is to acquire its fellow Californian power supplier, Magna Power, in an increased bid worth \$850m.

The deal ends a two-month battle in which Magna rejected California Energy's approaches, and creates what is claimed to be the world's biggest independent producer of geothermal energy.

It also represents an abrupt volte-face for California Energy, which on Friday terminated its earlier offer worth

\$624m in the face of alleged opposition from Magna shareholders. Dow Chemical, which owns 20 per cent of Magna, said it was "delighted" with the higher offer.

The combined group will have sales of more than \$400m, with Magna contributing just over half. Both companies specialise in geothermal energy, whereby electricity is generated by heat from the earth's interior.

Both are active as owners and operators of power plants throughout the US and in the

Philippines and Indonesia. South-east Asia is seen as the main growth market for geothermal energy.

California Energy said the combined output of the group would be 545MW of power, with a further 580MW under construction. Magna has started building a plant in the Philippines with 231MW capacity.

The bid values Magna's shares at \$38, made up of \$28.50 in cash and the rest in California Energy shares. This compares with an original bid in

September of \$35, subsequently raised to \$38.50. Magna had contested both bids, adopting a poison pill shareholder scheme and seeking a court injunction against California Energy acquiring shares under a tender offer.

Mr Paul Pankratz, chairman of Magna, said: "We believe this transaction reflects Magna's inherent strengths and outstanding prospects."

Magna's share price yesterday rose 51% to \$37 in early trading, while California Energy's fell 5% to \$18.50.

Walt Disney expands in video games

By Alice Rawsthorn

Walt Disney, the US entertainment group, yesterday joined other film studios diversifying into video and computer games by launching an interactive entertainment division.

Mr Michael Eisner, chairman and chief executive, announced the creation of the division, which will co-ordinate Disney's activities in the games and educational software markets at its headquarters in Burbank, California.

Disney has in the past licensed the rights to develop video games from its cartoon and film characters to other companies.

However, it recently devised the successful *Aladdin* and *The Lion King* games in conjunction with Virgin Interactive Entertainment, part of the Vivendi group. Last month it launched two CD-ROM products: the Aladdin Activity Center and Disney's Animated StoryBook.

The total cost of acquiring Tintaya will be \$250m, as Magna must also provide \$55m of Peruvian debt at face value (but the discounted cost of this debt is \$30m to \$35m).

Tintaya, located at an altitude of 4,100 metres in the mountains near Yauri in southern Peru, has been in operation since 1985 and will generate cashflow for Magna from the outset. At present, it produces 111m lbs of copper a year at a net cash operating cost of 60 cents a lb. By increasing the output to 135m lbs, and introducing new equipment to replace Russian trucks, productivity should improve and Magna expects to cut costs to 55 cents.



Burgess Winter: 'Our future was uncertain'

received the final permit and started construction immediately. Production from Robinson is scheduled to begin in the first quarter of 1996 at an annual rate of 135m lbs, with projected net cash operating costs of less than 50 cents a lb.

The present mine life is 16 years, but Mr Winter insists

"there is excellent exploration potential that could extend the current mine life".

Although Magna is not short of cash, and gearing is a modest 36 per cent compared with nearly 60 per cent in 1988, it initiated a copper price protection scheme for 1995, when spending peaks. This guarantees a minimum realised price of 84 cents a lb for most of its projected output.

The programme consists mostly of put options, which allow the company to get some benefits if the price is above 84 cents. Mr Doug Purdon, chief financial officer, says the cost was "modest" and "the price protection scheme makes sure we can get Robinson into operation whatever happens to the copper price".

Magna first showed its interest in moving outside the US when it bid for 51 per cent of the El Abra copper mine in Chile, in partnership with Broken Hill Proprietary of Australia. However, their bid of \$240m was well below the

Magma has guaranteed it will spend \$35m to improve Tintaya, and it should have no difficulty fulfilling this promise, particularly if a scheme to produce copper by the so-called solvent-extraction, electro-winning process, proves viable.

Tintaya has reported losses every year since it started up, but Mr Purdon blames this on the debt that the government has burdened it with. In 1993, and so far in 1994, the mine has generated a big flow of cash. Nevertheless, Magna hopes to raise about \$100m of debt in Peru some time next year to reduce its equity risk. "Also, we need a bit more cash than we can generate from cashflow for things we want to do," he says.

Mr Winter says Magna will work hard on improving productivity at the mine, and that will mean sacking some of the present 780 employees. However, he insists efficiency is low mainly because of the nature of the mining equipment.

Meanwhile, says Mr Winter, Magna is still looking for long-term projects in Mexico and Chile, as well as Peru.

New-issue downturn hits Wall St underwriting fees

By Patrick Harverson

In New York

The fees Wall Street investment banks earn underwriting stock and junk bond offerings have fallen to all-time lows this year because of the sharp downturn in business activity, according to a report by Securities Data, the New Jersey-based financial information group.

Today, firms are charging 6.7 per cent of the principal amount of each issue, compared with 7.2 per cent a year ago. For example, if an underwriter sells \$100m of stock in an IPO, the firm will earn \$700,000 for its efforts rather than \$720,000.

Mr Jeff Rainess, an analyst at Securities Data, says: "Ris-

ing short-term rates are killing the new issuance market, and Wall Street firms are scrambling to get business."

Securities Data says that IPO fees - traditionally the highest - which, like IPOs, has contracted this year because of rising US interest rates - fees have fallen 19 per cent, also to a record low. Junk bond issues are now charged at 2.1 per cent of principal, compared with 2.6 per cent last year and a high of 4.5 per cent in early 1991.

The biggest decline in underwriting fees, however, has been in the investment-grade debt category, where the volume of debt issued has plunged 30 per cent this year. Fees on debt issues have dropped 23 per cent, to 0.51 per cent of principal.

Sherritt signs Cuban joint venture

By Robert Gibbons in Montreal

Sherritt, the Canadian resource group, has signed a joint venture agreement with Cuba to mine, refine and market nickel and cobalt from an operation in Moa Bay, on the Caribbean island.

Sherritt will gain long-term

refurbishing, and it is now operating at about 13,000 tonnes yearly," said Mr Ian Delaney, Sherritt chairman. He said the Moa Bay reserves were sufficient for 50 years.

Sherritt is also a fertiliser producer, is active in metallurgical research, and operates an upstream oil and gas unit.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

November, 1994

4,400,000 Shares**Fidelity Advisor Korea Fund, Inc.****Common Stock****Global Coordinators**

Baring Securities Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation**2,200,000 Shares**

The above shares were offered outside the United States and Canada by the undersigned.

Baring Brothers & Co., Limited

Donaldson, Lufkin & Jenrette
Securities Corporation

Cowen & Company

Lucky Securities International Ltd.

SsangYong Securities Europe Limited

KDB Securities Co., Ltd.

2,200,000 Shares

The above shares were offered in the United States and Canada by the undersigned.

Baring Securities Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation

Dillon, Read & Co. Inc.

Cowen & Company

Legg Mason Wood Walker
Incorporated

Rauscher Pierce Refsnes, Inc.

Raymond James & Associates, Inc.

Bear, Stearns & Co. Inc.

CS First Boston

Alex. Brown & Sons, Inc.
Incorporated

Kidder, Peabody & Co.

Lazard Frères & Co.

Lehman Brothers
Incorporated

Oppenheimer & Co. Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Robertson, Stephens & Company

Salomon Brothers Inc.

Wertheim Schroder & Co.
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Arnhold and S. Bleichroeder, Inc.

Robert W. Baird & Co.
Incorporated

Black & Company, Inc.

J. C. Bradford & Co.

Branch, Cabell and Company

JW Charles Securities, Inc.

The Chicago Corporation

Crowell, Weedon & Co.

Dain Bosworth
Incorporated

Fahnestock & Co. Inc.

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J. J. B. Hilliard, W. L. Lyons, Inc.

Huntleigh Securities Corporation

Interstate/Johnson Lane
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Incorporated

Southwest Securities, Inc.

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1994 FINANCIAL REPORT

Scotiabank 

Consolidated Statement of Income

(Canadian \$ millions)		
	1994	1993
For the financial year ended October 31		
Interest income		
Loans	\$ 6,950	\$ 5,382
Securities	1,431	1,554
Deposits with banks	391	313
	7,912	7,149
Interest expense		
Deposits	4,149	3,708
Subordinated debentures	172	133
Other	487	434
	4,808	4,273
Net interest income	3,104	2,876
Provision for credit losses	567	465
	2,537	2,411
Other income		
Service charges	357	308
Credit fees	254	214
Investment banking	377	338
Foreign exchange and precious metals	150	136
Other	316	173
	1,484	1,169
Net interest and other income	4,081	3,580
Non-interest expenses		
Salaries	1,401	1,255
Pension contributions and other staff benefits	182	144
Provisions and equipment expenses, including depreciation	533	481
Other	580	483
Restructuring costs	175	—
Write off of goodwill	162	—
	3,033	2,363
Income before the undepreciated: Provision for income taxes	968	1,217
Non-controlling interest in net income of subsidiaries	455	490
	31	13
Net income for the year	\$ 482	\$ 714
Preferred dividends paid	\$ 97	\$ 92
Net income available to common shareholders	\$ 385	\$ 622
Average number of common shares outstanding (000's)	218,713	208,282
Net income per common share	\$ 1.76	\$ 2.98
Dividends per common share	\$ 1.16	\$ 1.12

Consolidated Balance Sheet Highlights

(Canadian \$ millions)		
	1994	1993
Cash resources	\$ 11,388	\$ 8,634
Securities	25,566	17,838
Loans	86,779	72,204
Other	9,195	7,834
Total assets	\$ 132,928	\$ 106,510
Personal deposits	\$ 42,421	\$ 21,260
Business and governments deposits	35,660	30,009
Banks deposits	21,664	16,451
	99,755	77,748
Total deposits	22,916	19,702
Other	3,016	3,156
Subordinated debentures		
Preferred	1,100	1,300
Common	5,141	4,604
Total liabilities and shareholders' equity	\$ 132,928	\$ 106,510

Note 1:
The Condensed Consolidated Financial Statements have been prepared in accordance with International Accounting Principles including the accounting requirements of the Superintendent of Financial Institutions Canada. The statements include the assets, liabilities and shareholders' equity of the Bank and its subsidiaries and effectively controlled associated corporations. Investments in associated companies, where the Bank has significant influence or holds at least 20% but not more than 50% of the voting shares, are accounted for on the equity basis.

Note 2:
As at October 31, 1994, 228,298,775 common shares were issued and outstanding (October 31, 1993: 211,261,212). The per share statistics have been based on the daily average of equivalent fully paid common shares.

Note 3:
The Shareholders' Auditors have audited and reported on the Consolidated Financial Statements of the Bank as at and for the years ended October 31, 1994 and 1993. Their report is included in the Annual Report.

Note 4:
Certain comparative amounts have been restated to conform with current year presentation.

Executive Officer: Scottie Plaza, 44 King Street West, Toronto, Canada M5H 1H1
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INTERNATIONAL COMPANIES AND FINANCE

Big Indian companies expect rise in profits

India's top 25 private sector companies are expected to report net profits rising by an average of 60 per cent in 1994-95, with infrastructure and construction concerns leading the way, Reuter reports from Bombay.

Analysts also forecast net sales to rise by an average 32 per cent for the current year, according to a poll of 16 securities houses conducted by Reuter.

"India's liberalisation programme seems to be bearing fruit," said Mr Atish Mehta of Nucleus Securities. "The tiger is coming out of the cage."

The rise in sales is being triggered by the government's market-oriented reform programme, which has removed many barriers and obstacles to growth and raised manufacturing capacity.

Economists expect India's industrial production in 1994-95 to more than double to 7 to 8 per cent and the economy to grow by around 5.5 per cent. Analysts say a rise in disposable income will lead to higher demand for consumer durables and cars.

Falling interest rates and increased borrowing through domestic and Euro-subs has helped companies cut their financing costs.

Over 50 companies have raised \$4.8bn since the first Indian company tapped the overseas markets in mid-1992.

Associated Cement Companies, India's largest cement producer, topped the poll with a projected 177 per cent rise in its net profit to Rs1.65bn (\$33.5m) for the year ending March 1995.

Analysts say that a boom in the infrastructure sector and construction activity has led to rapid growth in demand for cement.

Sumitomo's technical alliance with Nissan of Japan may also set back efforts to promote automotive technological

Samsung's designs worry its rivals

Korea's other carmakers fear overcapacity, writes John Burton

Samsung yesterday formally applied for government approval to begin passenger car production by 1998 in a move that could prove risky for South Korea's second largest industrial group and the nation's car industry.

Korea's four carmakers have called on the government to reject Samsung's plan, although that appears unlikely.

The chief concern is that Samsung's entry will lead to overcapacity when the Korean car industry is planning to almost triple car production from 2.5m to 6m vehicles annually by the end of the decade, which would make Korea the world's fourth biggest car manufacturer.

Each of Korea's big three car companies - Hyundai, Kia and Daewoo - wants to produce 2m vehicles, while Ssangyong has a modest goal of 150,000 cars. Samsung would add another 500,000 cars by 2002 and hopes to reach 1.5m.

"That is too many cars, given the slowdown in domestic sales, although exports are rising due to the weak Korean currency. The optimum figure for production is probably around 3.5m," said Mr Chung Tae-seung, director of overseas sales for Kia Motors.

The industry benefits from a highly-protected domestic market, although trade barriers are likely to be reduced in the next few years under pressure from the US and the EU.

Carmakers have expressed worries that Samsung will recruit engineers from rivals, causing a bidding war that would lead to higher wages. Moreover, Korea's car components base is under strain by the growth in production.

Analysts say that a boom in the infrastructure sector and construction activity has led to rapid growth in demand for cement.

Sumitomo's technical alliance with Nissan of Japan may also set back efforts to promote automotive technological



Lee Kun-hee: enthusiastic collector of racing cars

independence and increase imports of parts that would deepen Korea's \$12bn trade deficit with Japan, according to the Korea Automobile Manufacturers Association.

Although the government shared many of these doubts and tried to persuade Samsung to drop its plan, it finally approved the \$500m project after Samsung agreed to take measures to avoid disrupting the automotive industry.

Chinese aircraft group turns to small cars

China's military-run Changhe Aircraft Company has turned over its production facilities to civilian manufacturing to boost its income, turning out 16,000 small cars so far this year, Reuter reports from Beijing.

Changhe, located in central Jiangxi province, has also produced two Zhi-3 helicopters this year but it is not clear if these were for civilian or military use, according to a local radio report. The company earned profits of Yn780m (\$9.3m) this year.

In the period from January to October this year, Changhe produced 16,800m in output value, up 33 per cent compared with the same period of 1994. China's military plants are turning to civilian products to survive.

technology from Nissan, which would help the country's export competitiveness.

It said the programme would create jobs for Pusan, the home town and political base of President Kim Young-sam. Pusan has suffered job losses due to the decline of its textile and footwear industry.

Analysts question whether Samsung should be devoting considerable financial resources to car production. This will divert money from its electronics business when it needs to spend vast sums on the development and production of advanced semiconductor chips and other costly programmes to strengthen its position as one of the world's leading electronics companies.

Samsung has long sought to enter the car industry to reduce its dependence on electronics by developing its heavy machinery business. It believes car production will deliver synergy benefits for its electronics operations since cars are increasingly relying on electronic components.

However, Samsung said it would be able to help finance the car company through the sale of subsidiaries in the textile, food and retail industries. There are doubts whether Samsung can achieve success by emphasising car exports.

"No car company has survived by concentrating on exports, at least initially," said Mr Kim Chul-su, the trade and industry minister, in a recent interview before he decided to endorse Samsung's bid.

Samsung may succeed if it forces one or two competitors out of the car industry. Samsung made an apparent attempt last year to take over Kia, although it was blocked by the government.

Some analysts speculate that Ford and Mazda, two of Kia's largest shareholders with a combined 18 per cent stake, may be willing to sell the company to Samsung to help improve the finances of troubled Mazda, in which Ford has a shareholding.

The survival of the loss-making Duewe and Ssangyong car companies may be threatened by Samsung.

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Sumitomo Trust & Banking Co., Ltd.
Financial Results as of 30th September 1994

	Millions of Yen	Millions of Yen	Millions of Yen
5 months ended	30th September 1994	5 months ended	30th September 1993
31st March 1994		31st March 1993	
Income before Income Taxes	¥10,024	¥17,785	¥20,227
Net income	7,055	8,000	14,287
Total Assets in Banking Accounts	15,571,494	16,515,889	16,341,777
Total Assets in Trust Accounts	34,796,853	34,601,821	34,149,646
Dividend	¥4.25 per share	¥4.25 per share	¥10.00 per share

The Interim Report for 6 months ended 30th September 1994 will be available upon request from January 1995. Please direct enquires to the address below.

The General Affairs Dept., The Sumitomo Trust & Banking Co., Ltd.
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155 Bishopsgate, London EC2M 3XU
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y, writes John Burton

CSR sees higher profits after 30% rise in first half

By Nikki Tait in Sydney

CSR, the Australian building products, sugar and aluminium group, yesterday announced a 30 per cent increase in after-tax profits to A\$426.2m (US\$373.2m) for the six months to end-September, and forecast that full-year figures would show a "substantial improvement over the previous year".

CSR combined news of its first-half figures with the announcement of two deals in the Asia-Pacific region.

The first was the purchase for A\$71m of a 70 per cent stake in a timber business in China's Hunan province, and the second an A\$5m investment in a plasterboard company in Beijing.

CSR said its aim was to invest A\$500m in the region by end-1996.

Because much of the investment would be through joint ventures, the underlying asset exposure would be about A\$1bn, said Mr Geoffrey Keigh, managing director.

The company also said that it would "vigorously defend" a legal claim by Mackay Refined Sugar, alleging that CSR attempted to force its rival out.

Australian cable TV venture stays intact

By Nikki Tait

Optus Vision, the consortium which was formed to build a broadband cable network across Australia and includes Mr Kerry Packer's Publishing & Broadcasting group and Optus, the telecommunications carrier, said yesterday that it remained intact.

It added that it was holding talks with the Australian government over the latter's stance on cable infrastructure regulation.

The future of the consortium was thrown into doubt when Mr Michael Lee, the federal minister for communications, said he would not allow monopolies in cable infrastructure.

of the refined sugar market by predatory pricing.

The Trade Practices Commission, Australia's competition watchdog, announced last month that it would look into the matter.

CSR has maintained that all its sales were made at above the costs of supplying the sugar concerned.

CSR achieved the profits increase on a 12 per cent rise in sales to A\$3.17m.

Earnings per share rose by 26 per cent to 24.7 cents, and the interim dividend was increased by 17 per cent to 14 cents.

The company said that all divisions reported an improvement in profits, with timber and aluminium posting the strongest gains, of 47 per cent and 36 per cent respectively.

Later this month the TSE will announce sweeping changes to its notoriously prohibitive rules that prevent many foreign companies from listing. The aim is to revitalise the virtually moribund foreign companies' section of the exchange.

But the reforms will also mark a shift in strategy by the exchange in its development of Tokyo's role as a capital market. It will target companies from the emerging economies, rather than those from Europe and the US which have been deserting the exchange.

The exchange's foreign section has been the most startling casualty of the dearth of equity trading on the stock market in the past few years.

In the 1980s, as listings on international exchanges became fashionable for companies wanting to be seen as "global", big companies flocked to Tokyo to gain direct access to the world's fastest growing pool of capital.

The total number of foreign companies listed on the TSE mushroomed from a handful in the early 1980s to 127 by 1990.

That influx was reflected in the busy trade the shares attracted – on average more than 800,000 changed hands daily in 1989 at the peak of Japan's financial boom. But since then a Tokyo listing has lost its lustre. In the past year names like Eastman Kodak, Scott Paper and British Gas have left the exchange and by next summer the total number of listed foreign companies is expected to be below 90.

Most fugitives have cited the lack of activity in their shares.

Trading volume has fallen from an average of about 2m shares a day in 1989, to fewer than 100,000 so far this year.

Most days many of the listed companies report no trades at all.

With no immediate prospects of a recovery in the Japanese equity market, the costs of maintaining a listing – up to Y10m (\$1m) per year – no longer match the supposed benefits.

But instead of trying to win back the departing big-name foreigners, the TSE's efforts will be concentrated on attracting new companies to replace them.

PaineWebber, but it appears that the new owners of Kidder turned down the offer.

"In the end Kidder Peabody and PaineWebber simply had different strategies," said Mr Takao Sakuma, Kidder general manager in Tokyo.

Kidder now hopes to sell its memberships to a third party.

Of the company's approximately 140 employees in Japan, about 40 are expected to be transferred to PaineWebber and the company will attempt to persuade the buyer of its memberships to hire as many as possible, Mr Sakuma said.

"Obviously most people were expecting something like this, but it's a big disappointment to them," said one employee.

Mr Sakuma said that the company's Japanese operations had been profitable in the six months to the end of September.

However, reports of its imminent demise, which began circulating shortly after the takeover, brought business to a near standstill. As a result, the company would probably

record a loss for the year for the first time since it opened a Japanese branch in 1983, he said.

The staff transferring to PaineWebber are mainly on the bond-trading side. PaineWebber is understood to be keen to build up its fixed interest business in Tokyo, but not to be interested in equity trading.

Stock trading volumes have been depressed for several years on the TSE and most domestic stockbrokers are operating at below break-even levels. Foreign institutions have fared little better.

The Tokyo Stock Exchange said non-members would be invited to apply directly to Kidder for the purchase of the exchange membership by no later than December 13.

Financial sources indicated yesterday that two companies, the UK brokers Smith New Court and the French company Paribas Capital Markets had expressed interest in TSE membership.

But Kidder is understood to be keen to sell the TSE membership as a package with membership of the Osaka Stock Exchange.

The liquidation is the first of a TSE member company since 1983, and it is the third case of a foreign broker giving up its membership in the past two years.

The UK's County NatWest Securities and the US company Prudential Securities, the two previous cases, cited poor trading conditions as the reason for their departure.

INTERNATIONAL COMPANIES AND FINANCE

Kidder Peabody liquidates Japanese operations

By Gerard Baker in Tokyo

Tokyo's beleaguered financial markets suffered a further setback yesterday when Kidder Peabody, the US securities company, announced that it was liquidating its Japanese operations with the loss of up to 100 jobs.

The company said that it was closing its Tokyo and Osaka branches and selling its memberships of the two cities' stock exchanges. The withdrawal follows Kidder's takeover earlier this year by fellow US broker PaineWebber.

PaineWebber is not a member of the Japanese exchanges, and General Electric, Kidder's parent company, had hoped to effect a smooth transfer by selling its memberships to

PaineWebber, but it appears that the new owners of Kidder turned down the offer.

"In the end Kidder Peabody and PaineWebber simply had different strategies," said Mr Takao Sakuma, Kidder general manager in Tokyo.

Kidder now hopes to sell its memberships to a third party.

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Setback at Barito Pacific

By Manuel Saragosa in Jakarta

Reforms will focus on luring companies from emerging economies, writes Gerard Baker

Tokyo exchange acts to stem the foreign exodus

Tokyo Stock Exchange					
Year	Foreign companies listed on TSE	Shares traded	Value (Yen)	Average daily volume	Value (Yen)
1981	125	160,550,000	513,851	2,115,144	
1982	112	80,230,000	349,147	635,574	
1983	110	50,601,451	888,574	420,925	
1984	97	55,747,083	173,381	308,941	
Source: Tokyo Stock Exchange					

lost its lustre. In the past year names like Eastman Kodak, Scott Paper and British Gas have left the exchange and by next summer the total number of listed foreign companies is expected to be below 90.

Most fugitives have cited the lack of activity in their shares.

Trading volume has fallen from an average of about 2m shares a day in 1989, to fewer than 100,000 so far this year.

Most days many of the listed companies report no trades at all.

With no immediate prospects of a recovery in the Japanese equity market, the costs of maintaining a listing – up to Y10m (\$1m) per year – no longer match the supposed benefits.

But instead of trying to win back the departing big-name foreigners, the TSE's efforts will be concentrated on attracting new companies to replace them.

Although the exchange will not admit it publicly, it is clear that it believes the future for its international section lies in constructing a financial workshop producing capital for companies from emerging economies, and not in providing a boutique for the largest names in global business.

In an increasingly global market, facilitated by off-hours trading, the much-vaunted advantages of a listing in Tokyo are marginal.

But for new companies in Asia the advantages of a foreign listing are much more obvious. Double-digit growth rates in Asia are spawning thousands of businesses seeking access to capital. Their own national stock markets, although a good starting point, lack the international profile of one of the large exchanges.

What has most alarmed Japanese authorities in the last year is that many of these Asian businesses – including large newly-privatised Chinese entities and south-east Asian manufacturers – have chosen Hong Kong or New York.

The main reason is that most of them are excluded by Tokyo's listing requirements – which include a ruling that requires companies to have

widely welcomed.

"Any measures that improve access to Japan's financial markets in this more difficult trading environment are to be loudly applauded," says Mr Peter Fenichel, president of BZW Securities in Tokyo.

The proof of the new openness will be in the number of Asian companies that now turn to Tokyo. But that is not entirely within the TSE's control.

The bulk of the regulations that have stifled business come from the ministry of finance – a tax on equity-trading is perhaps the most prohibitive.

Unless the ministry makes more efforts to liberalise the market, the success of the TSE's reforms will be limited.

Income from operations dipped to Rp85.2bn from Rp97.4bn mainly because of a two-month delay in the renewal of licences for its concessions, forcing the timber giant to buy timber from other logging companies.

Higher log transportation costs were also to blame for increased operating expenses, which climbed to Rp86.6bn from Rp72.7bn.

In June this year, Indonesia's ministry of forestry took over 49 per cent of the shares in two concessions supplying Barito Pacific as punishment for what it said was irresponsible forest management.

The move was followed by pledges from the forestry minister, Mr Djarnaldin Suryahadisoemarto, to crack down on logging offenders.

A Puzzle Cloaked In An Enigma SHROUDED IN MYSTERY. CLIENTS BRING US FINANCING PROBLEMS LIKE THAT, TOO.

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when clients value objectivity and an integrated approach to analysing the balance sheet, Chemical Securities Inc.'s private placement for shipping customer Concordia Maritime AB demonstrates our ability to obtain long-term, non-bank capital—as part of an overall capital-raising programme.

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EXPECT MORE FROM US.*

INTERNATIONAL CAPITAL MARKETS

US Treasury prices fall from Friday's highs

By Lisa Bransten in New York
and Conner Middelmann
in London

US Treasury prices fell from Friday's highs yesterday morning after stronger than expected figures on new home sales were announced.

By midday, the benchmark 30-year government bond was down 1/8 at 94 1/4, yielding 7.386 per cent. At the short end of the market, the two-year note was down 1/8 at 98 1/4, yielding 7.542 per cent.

Data released by the Commerce Department showed sales of new single-family houses increased by 1.3 per cent in October, whereas economists had expected a slight decrease. A report on car sales was due out later in the afternoon.

However, in spite of the strong economic data, most analysts attributed yesterday's modest decline to a slight correction from Friday's highs rather than to a reversal of the more bullish tone the market has adopted of late. On Friday, the long bond price was up more than a point and the yield fell back below 8 per cent.

GOVERNMENT BONDS

Many economists now believe the market has at last accepted the Federal Reserve's promises to take a tough stand against inflation. One sign of this is the steadily flattening yield curve, which is an indication that the market expects an economic slowdown.

The difference between the yield on the two-year bond and the 30-year bond held below 50 basis points yesterday morning, down from 120 points in

October and 210 points this time last year.

■ While long-dated government bonds in many European markets drifted sideways in calm trading, the shorter-dated sectors of their yield curves - notably in the UK and Ger-

many, if the government loses the VAT vote, the lack of fiscal tightening will have to be compensated by monetary tightening," said Mr Adrien James of NatWest Markets.

The proximity of tomorrow's monetary meeting between Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, the governor of the Bank of England, exacerbated fears of an imminent base rate rise, although many dealers do not expect another move until early next year.

At the longer end, prices seemed ahead of tomorrow's auction of £2bn of 8.5 per cent gilts due 2005. Dealers reported little investor demand for the issue. "The market will probably have to cheapen up a bit more to generate any client interest," said one.

"Some people are worried

that if the government loses the VAT vote, the lack of fiscal tightening will have to be compensated by monetary tightening," said Mr Adrien James of NatWest Markets.

The March long gilt futures contract eased by 1/8 to 101 1/4 and the March short-sterling future fell 0.16 to 92.63.

■ German bonds closed lower in a session dominated by roll-over activity in the Bund future ahead of the December contract's expiry.

The short end was depressed by renewed talk that the interest rate easing cycle has ended, and by forecasts from Salomon Brothers that Germany will start tightening in the first quarter of 1995.

Most dealers are not expecting any monetary policy changes at Thursday's Bundesbank council meeting, especially after council member Mr Gerd Haussler yesterday said that the central bank would stick to fixed-rate securities

repurchase agreements in the near term.

The March Bund future on Liffe ended around 91.20, down 0.27 on the day. The March three-month euromark future fell by 0.10 to 94.56.

■ French bonds continued their recent out-performance of the German market, with their 10-year yield spread over Bunds narrowing to 49 basis points from 52 on Friday. However, some observers said that trend could be reversed soon.

We believe that, given the political risk premium associated with French assets, this spread-tightening has been overtaken and we look for this to widen over the next few weeks to around 75 basis points," said analysts at Yamaichi International.

Sweden jumbo \$5bn deal gets good response

By Martin Brice

The response to the jumbo loan for Sweden, which is now in general syndication via CitiBank and J.P. Morgan, is said to be "very encouraging". Underwriting for the \$3bn loan

was finalised last week and syndication is likely to be finalised before Christmas, with signing in early January.

■ A \$250m loan to build a 750MW power station on Humberstone has been oversubscribed almost 100 per cent.

This is the first large financing for a UK power project for 2½ years, since power stations at Barking in London, Medway in Kent, Keadby in Yorkshire, and Derwent in the Midlands were announced.

Some 40 banks offered a total of more than £1bn for the Humber Power loan, arranged by J.P. Morgan with co-arranger UBS to syndicate a Fr\$3bn (\$600m) five-year multi-currency loan through a group of banks, most of which already have a relationship with the company. The drawn cost will be between 20 and 25 basis points over Libor.

Syndication closed last week for the loan, which runs for 17½ years, and is priced at 125 basis points over the London interbank offered rate (Libor) during construction. After construction, pricing changes to 115 basis points over Libor, rising to 135 basis points over.

■ Citibank and Toronto-Dominion Bank are arranging a seven-year, £140m loan and underwriting a £400m revolving facility for BSkyB, the satellite television group, which is to float this week. Trading in the shares is due to start on Thursday, the day the

loan is to be launched into general syndication. The loan price varies between 37 basis points over Libor and 87½ over, depending on the company's financial performance.

Proceeds from the share issue and the loan will be used to repay shareholder loans. This will leave BSkyB with \$100m of bank debt, and equity with a market capitalisation exceeding \$1bn.

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Spain launches DM2.5bn fixed-rate offering

By Graham Bowley

The Kingdom of Spain yesterday launched a DM2.5bn offering of five-year eurobonds, the largest fixed-rate D-Mark issue this year.

The bonds were priced to yield 25 basis points over German bonds of the same maturity and met demand from central banks and investment

INTERNATIONAL BONDS

funds across Europe and in the Far East, said joint lead manager Commerzbank.

Commerzbank said pricing compared favourably with other recent five-year D-Mark issues trading in the market, such as those by the World Bank and Belgium. These are currently trading at around six and five basis points respectively above US Treasuries. Commerzbank reported some

switching by investors out of the latter issues into the new Spanish offering.

However, dealers said the bonds were expensive compared with domestic German bonds, which are currently trading at around 35 basis points over bonds.

"With that pricing, it is difficult to see a strong [German] bid for the paper," said one dealer. However, Commerzbank said that it had kept the main part of the offering to place itself and a third of that is already in firm hands".

Spain's last came to the D-Mark sector in February 1993 with a DM4bn 10-year offering.

Commerzbank said pricing compared favourably with other recent five-year D-Mark issues trading in the market, such as those by the World Bank and Belgium. These are currently trading at around six and five basis points respectively above US Treasuries. Commerzbank reported some

sources said the proceeds were swapped.

In the Canadian dollar sector, GECCO launched a \$260m offering of two-year bonds priced to yield 12½ basis points over US Treasuries. Lead manager Nomura said the bonds met the strongest demand from central banks and institutional investors in Asia and Europe. Market

reactions and pricing spreads on existing bonds of a similar credit had narrowed sharply. The issue was priced to yield 12½ basis points over Canadian government bonds. Wood Gundys said significant demand came from investors switching out of longer-dated bonds. Midland Bank launched a \$400m offering of 10-year yankee bonds, in a deal lead-managed by J.P. Morgan.

All eyes in the market today and tomorrow will be on the expected launch by South Africa of its long-awaited \$500m global offering of five-year bonds, with a December payment date and expected pricing of 170 to 200 basis points over US Treasuries.

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In effect a total
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The London
and New York
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to cover Libya, the
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is now run by
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York office
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BEST OF LONDON

RENTALS

COMPANY NEWS: UK

Scandinavian Leisure acquisition helps boost profits to £76m

Airtours expands by 66%

By David Blackwell

The acquisition of Scandinavian Leisure Group last April helped Airtours to boost profits by 66 per cent and sales by almost the same amount. The total dividend is being raised by 36 per cent.

Airtours, which is turning itself into a vertically integrated holiday company, reported pre-tax profits of £76.8m on sales of £571.7m for the year to end September. This compares with a previous £45.5m, struck after a £9m charge for its abortive bid for Owners Abroad Group, on sales of £261.5m.

"We think they are superb results," Mr David Croxland, chairman said, pointing out that the group had delivered uninterrupted growth in profits, earnings and dividends since coming to the stock market in 1987.

The shares closed yesterday at 442p, down 2p.

After a successful summer

season SLG, bought for 280m, contributed £13.7m to pre-tax profits - well ahead of expectations. The acquisition, which also brought in £161.4m of turnover, serves markets using the same destinations as the UK operation.

The group is putting together the offices of the Scandinavian and English tour operations in overseas resorts, reducing the overall number by about half to 50. Mr Croxland said the group would benefit from the increased buying power for transfers and excursions, for which it would have a 50% coach passengers.

While the tour operating business has a 21 per cent market share, its High Street chain, Going Places, has a market share of 14 per cent. Mr Croxland said he wanted to move the retail chain's market share closer to the tour operating level.

On the downside, the group said that warm weather in the UK in August had cut demand



for some holidays, while the emergence of some northern European countries from recession had put upward pressure on hotel bed prices.

However, winter bookings were almost 27 per cent ahead, and 1995 early summer bookings were 13 per cent ahead. In addition the group has moved into the fly-cruise market, with a 9 per cent take-up for next

year already on the first boat. Fully diluted earnings per share were 44.37p (27.29p). The board is proposing a final dividend of 10.5p (7.88p), taking the total for the year to 12p (8.81p).

COMMENT

The figures were up to best expectations, although flat-lined by the Scandinavian arm, which made the UK seem a shade disappointing. The group is clever at marketing, and runs its tour operations and retail outlets efficiently. It has grown at a terrific pace and has grasped the right opportunities. Estimated profits this year of just below 90m put it on a prospective multiple of 9. At first sight this looks groundbreaking, especially if you believe the move to vertical integration in the holiday business will raise the cost of entry. However, investors will have at the back of their minds the recurrent upheavals in the industry. At the same time growth rate is likely to slow down.

Kwik Save's annual report, published yesterday, showed that it had to pay Mr Bowler a substantial premium to lure him away from his position as managing director of Frankins discount stores in Australia. On an annualised basis, Mr Bowler received about 30 per cent more than his predecessor.

"We paid a lot to get the right man," the company said.

"Discounting is a very competitive business, and this is a man we went half-way round the world to get."

Kwik Save added that Mr Bowler, 55, had to be persuaded to leave an attractive position in Australia, and spend what may be the rest of his working life in the UK.

The report shows that Mr Bowler earned a basic £260,000 in the year to August 27, some 45 per cent higher than Mr Seabrook's £179,000 in his final nine months.

His benefits in kind were 53 per cent greater, at £40,000, while his bonus was more than twice as much, at £245,000 compared with Mr Seabrook's £105,000.

His pension contributions were £41,000, against Mr Seabrook's £31,000.

CRT ahead sharply to £1.29m

By Peter Pearce

CRT Group, the training and recruitment group which bought Systems Resources in August, lifted pre-tax profits from a restated £472,000 to £2.4m in the six months to October 31.

The shares eased 2p to 82p.

Operating profits advanced to £1.67m (£1.64m) after a £220,000 contribution from the acquisition. Last year's figure, however, included losses of £330,000 from the discontinued Docutis

Consulting Europe, now sold to Management Group. Turnover grew 30 per cent to £29.2m (£22.4m) including £2.5m from Systems Resources.

In recruitment, turnover rose 90 per cent to £18.5m (29.75m) and operating profits more than doubled to £264,000 (£467,000). Stripping out the effect of the acquisition, which made a two-month contribution, the rises in turnover and operating profits were 57 and 59 per cent respectively.

In training, turnover grew to £10.5m (£9.46m) but operating profits fell to £1.67m (£1.85m). Explaining the fall, Mr Karl Chapman, group chief executive, cited increased weighting to students completing courses in the second half, development of the Link Training Multimedia Learning Centre programme in schools, and investment in Link and Pitman.

The group's second-half loss would be more pronounced this year, Mr Chapman said, because of the acquisition, the general improvement in the recruitment market and continuing weighting of that market to the second six months.

There was a £300,000 integration and restructuring charge, and Mr Chapman said the total charge would not exceed £550,000 for the year. Earnings rose to 1.42p (0.59p) per share and the interim dividend is raised to 0.85p (0.75p).

BAA says GEC breached Panel rules

British Aerospace yesterday argued to the Takeover Panel that GEC, its rival in the bidding war for shipbuilder VSEL, breached Panel rules by circulating a critique of BAE to selected MPs.

The Panel refused to comment yesterday but it is understood to feel that lobbying of MPs is permissible under the Takeover Code.

Macallan-Glenlivet

Macallan-Glenlivet has replaced Aitwood as a constituent of the FT-SE Mid-200 Index following Aitwood's surrender last Friday to a bid from Browning-Ferris Industries.

The rising cost of running Kwik Save

By Tim Burt

Medeva, the acquisitive drugs group, yesterday stepped up its expansion strategy by announcing plans to acquire Inhalon Pharmaceuticals, the US anaesthetic manufacturer, for \$54m (£34.6m).

Shares in the group rose 4p to 115p after it said the deal, funded from existing cash reserves, would give it access to a market worth about \$200m and would make a modest contribution to earnings next year.

The move follows three months of talks with the Pennsylvania-based company, which only received approval for the US food and drug administration earlier this year to manufacture endurane and isoflurane, two of the most widely-used inhaled anaesthetics.

It takes the total invested by Medeva in the past four years beyond £300m, and Mr Bill Bogle, chief executive, said the company was well on course to meet its target of doubling its market capitalisation to about £1bn in the medium term.

Although Inhalon has yet to begin full-scale production and make any sales, Mr Bogle rejected suggestions that Medeva may have overpaid for a company which made losses of £2.5m in the year to June 30.

"The potential is enormous. There are only two other major players in the US - Abbott and BOC - so getting into the market is very important for us."

Coal Investments seeks £26.3m through placing and open offer

By Michael Smith

Coal Investments yesterday announced a placing and open offer to raise £26.3m.

It wants the money to increase capital expenditure, provide working capital and increase its holding in Mining (Scotland), the government's preferred bidder for British Coal's Scottish region.

Existing shareholders are being offered the chance to subscribe for about half of the shares - up to 36.5m - being created through an open offer of four new shares for every 13 held.

The balance are being placed firm at 76.5p, against yesterday's closing share price of 51p, down 4p.

The issue represents more than 50 per cent of the 60m shares already in existence.

Coal Investments, led by Mr Malcolm Edwards, is increasing its stake in Mining (Scotland) to between 22.8 and 29.6 per cent, paying 28.3m in

margins, the company added.

COMMENT

The consolidation for Coal Investments for RJB Mining taking over such a large part of British Coal is that the electric generating companies will want alternative markets. This helps to explain why CI has been able to win 50 tonne contracts with National Power and PowerGen, and there should be more to come. Even so, the company has much to prove, particularly on the production front. The problems at Cwmgwili and the late delivery of machinery at other mines are dismissed as unimportant by Mr Edwards but, in such a young company, they will not be considered immaterial by all investors. If Coal Investments can meet its targets it could recover from expected losses this year to make profits of £18m next year. The prospective price/earnings ratio, assuming a full tax charge, would be about 6.

Exceptional checks NIE at £44.3m

By Michael Smith

A higher than average rise in unit sales as well as cost-cutting helped Northern Ireland Electricity increase interim operating profits 16.5 per cent from £41.7m to £48.5m.

Pre-tax profit growth was 4.5 per cent, from £42.4m to £44.3m, following a 5.5m exceptional charge for restructuring, mainly to pay for voluntary redundancy.

The dividends rises 15 per cent to 3.9p (3.8p) in line with expectations, out of earnings per share after exceptional costs of 21p (20.8p).

In the half-year to September 30, NIE's increased turnover of £209.6m (£206.2m) was helped by a 6.2 per cent growth in

industrial unit sales.

The commercial sector increased 4.5 per cent, although domestic growth was less impressive at 1.1 per cent. Taking all three sectors together the weather-corrected increase was 4.6 per cent.

The company also benefited from a 13.4 per cent reduction in employee costs. Some 149 jobs were cut in the half, leaving 2,607. It had set a target of 2,557 for March 1996 but expects to meet that in the current year.

Of the company's four main profit centres, supply showed the highest increase, 7.89 per cent to 23.4m, but the retail business showed a 2.500,000 profit in the comparable period. Mr

Heren, chief executive, blamed a fall in appliance sales in a highly competitive market.

The company had net cash of £21.6m at the year end, up from £23.2m. Mr David Jeffery, chairman, said it was confident the regulator's review of the interconnector with Scotland would show it provided an economic method of purchasing electricity. "We thought it was the best way forward, even without the £21m grant from the European Union to help build the interconnector," he said.

COMMENT

Had all gone according to the government's plans, NIE would now be a company with consider-

SBC left with 45% of new Lloyd's trust

By Ralph Atkins, Insurance Correspondent

Swiss Bank Corporation has been left with a substantial number of shares, which are trading well below issue price, in a new Lloyd's investment company following poor investor interest.

The bank had hoped to raise up to £50m for Matheson Lloyd's Investment Trust, via the issue of 50m ordinary shares at 100p. SBC had agreed to underwrite 25m of the shares.

The bank said yesterday that it had managed to place only about 8m, mainly with continental European investors, leaving it holding about 70 per cent of MLIT's shares. Subsequently it has sold

about 5m shares to Fidelity about 80p each, according to market estimates. After other disposals, SBC has been left holding about 45 per cent.

The shares yesterday closed at 82p, though the bank argues that does not take account of the value of warrants, entitling shareholders to subscribe for one share at 100p, issued with every five shares.

The deal has left SBC with a paper loss but Mr Michael Kershaw, executive director at the bank, said: "The company should be judged by the quality of its underwriting results and not by its short term share price performance. We are extremely happy with the quality of the capacity we have obtained for 1995."

We are delighted to be returning to our offices at Kempton House from 5th December 1994.

Norton Rose

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Overseas side helps Faber Prest rise 32%

By Geoff Dyer

A strong performance from its industrial services division, particularly overseas, helped Faber Prest to announce a 32 per cent increase in pre-tax profits in July.

The rise in profits at the industrial and distribution services group, from £5.03m to £6.63m for the year ended September 30, was achieved on turnover up 15 per cent at £79.5m (£68.5m).

Underlying growth in turnover on continuing activities was 18 per cent to £74.7m (£66.1m) giving operating profits of £5.75m (£5.35m), an increase of 8 per cent. There were exceptional profits of £595,000, compared with net losses of £42,000.

Earnings per share rose 32 per cent to 43.7p (33.3p). The proposed final dividend is 10p (9p) making a total of 15.5p (14p).

Medeva to pay \$54m for anaesthetic maker

By Tim Burt

Medeva, the acquisitive drugs group, yesterday stepped up its expansion strategy by announcing plans to acquire Inhalon Pharmaceuticals, the US anaesthetic manufacturer, for \$54m (£34.6m).

It takes the total invested by Medeva in the past four years beyond £300m, and Mr Bill Bogle, chief executive, said the company was well on course to meet its target of doubling its market capitalisation to about £1bn in the medium term.

Although Inhalon has yet to begin full-scale production and make any sales, Mr Bogle rejected suggestions that Medeva may have overpaid for a company which made losses of £2.5m in the year to June 30.

"The potential is enormous. There are only two other major players in the US - Abbott and BOC - so getting into the market is very important for us."

Inhalon's products will be marketed and distributed by International Medication Systems, the US hospital product manufacturer and distributor, which Medeva acquired for \$26.5m in 1992.

"By selling Inhalon's products through IMS's specialist hospital salesforce we can achieve significant operating benefits," Mr Bogle added.

Medeva also hopes to establish a niche presence in the anaesthetic market and use Inhalon's technology in overseas markets.

The company is paying an initial \$35m for Inhalon with further tranches of \$10m and \$35m payable in 1995 and 1996 depending on its production performance.

Coal Investments seeks £26.3m through placing and open offer

By Michael Smith

Coal Investments yesterday announced a placing and open offer to raise £26.3m.

It wants the money to increase capital expenditure, provide working capital and increase its holding in Mining (Scotland), the government's preferred bidder for British Coal's Scottish region.

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COMPANY NEWS: UK

Magnet beats forecasts and Berisford cuts loss

By David Blackwell

Berisford International, the former commodities and property group which bought the Magnet kitchen and joinery business in March, yesterday announced its first dividend for five years.

Operating profits from the first seven months at Magnet were £8.2m - well ahead of City expectations. However, the group remained in the red for the year to the end of September, with a pre-tax loss of £3.2m on total turnover of £157.5m, compared with a loss of £5.6m on turnover of £27.6m previously. The board is proposing a dividend of 0.5p a share. Mr Alan Bowkett, chief executive, said the shareholders deserved "something for supporting us over the last few years".

Mr Bowkett said the group was now profitable in its continuing business. Furthermore, it was making good progress in its search for another acquisition, this time in the US, where it has more than \$600m (£365m) of tax losses.

The group ended the year with £8.6m of net cash, up



Kitchen sink drama heads for US: Alan Bowkett, left, and Roy Hammond, operations director, seeking a new acquisition

from £3.6m. Since then it has sold Kelson, the automotive components concern, realising £21m and taking the net cash position to £70m.

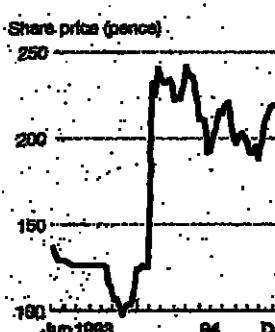
Mr Bowkett said that he hoped to have completed a deal in the US by the middle of next year.

Magnet's operating profits were struck on sales of £102m and followed a previous loss of £900,000. Since March the group has cut staff by 40% and closed 31 high street outlets. So far, it has spent £4.9m on restructuring.

It has begun to address new markets, particularly national builders of new houses. But it has also made big efforts to get back the jobbing builder, a likely repeat purchaser, by using its mailing list of 40,000 tradesmen.

Total group operating profits were £3.3m. The loss from discontinued operations, including the cocoa trading associate, totalled £2.4m.

Berisford International



Unipart takes strategic steps in manufacturing expansion

By John Griffiths

Unipart, the motor components and accessories group, will launch on Thursday a further expansion of its exhaust and catalytic converter manufacturing operations.

The move comes just six days after Unipart paid £21.6m to Keton, the motor components subsidiary of former commodities and property group, Berisford International.

The acquisition and expansion - at Unipart's Premier

Exhausts subsidiary at Coveney - were described by Mr John Nell, Unipart's group chief executive, as "further strategic steps in the development of our manufacturing business."

Keton is to become part of Unipart Industries, the manufacturing division which has become the main focus of the group's expansion and which has acquired substantial business with Toyota's and Honda's UK car manufacturing operations.

Abacus advances to £4.24m

Abacus Group, the electrical components distributor, reported pre-tax profits of £4.24m in its first full-year results since floating in November 1993, and announced a push into Scandinavia.

The 43 per cent increase on last year's £2.98m was struck on turnover of £37.5m, 21 per cent ahead of £30.5m. Allowing for the pre-floatation interest burden, profits before tax for the year to September 30

rose 24 per cent. Interest payable from £45,000 to £7,000. Mr Harry Westropp, chairman, said the group had achieved its immediate growth objectives with the opening of a Singapore office, two offices in Southampton and the addition of two franchises, ICT and Franchise Connectors.

Dublin, the passive components unit, and CTL Cables had both increased sales by some 30 per cent.

Earnings per share came out at 9.7p (7.4p). The recommended final dividend is 2.88p, giving a total for the year of 4p (1.12p), compared with a national 3.5p.

The group acquired a 75 per cent stake in Promax, a Danish company which distributes Philips products in Denmark and Sweden, for £2.5m in October. Mr Westropp said expansion was also under way in Finland and Norway.

Turnover climbed 57 per cent to £38.7m (£24.6m) and earnings per share came to 2.4p (0.5p losses). The final dividend has been stepped up to 1p (0.75p) and with current trading showing an improvement on last year, the company said it expected to pay its first interim next year.

Explaura

Explaura Holdings, the USM-quoted dolomite and limestone quarry group, was still looking for a strategic partner.

Mr Robin Finch, the chairman, told the annual meeting,

the year had been one of considerable change, said the

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HunterPrint escapes receiver

Tim Burt considers the repercussions of investing too heavily

The takeover offer by Quebecor Printing, the Canadian printer, for HunterPrint yesterday cleared another hurdle by extracting new terms from union leaders at the group's plant in Corby, Northamptonshire.

Mr David Doulton, HunterPrint's managing director, said the GPMU print union did not take much persuading. He told them that if they rejected the offer, the company's 500 workers "would be looking right down the receiver's throat".

Welcoming the deal, Mr Doulton claimed it would not only safeguard jobs but re-establish HunterPrint as an important force in UK printing.

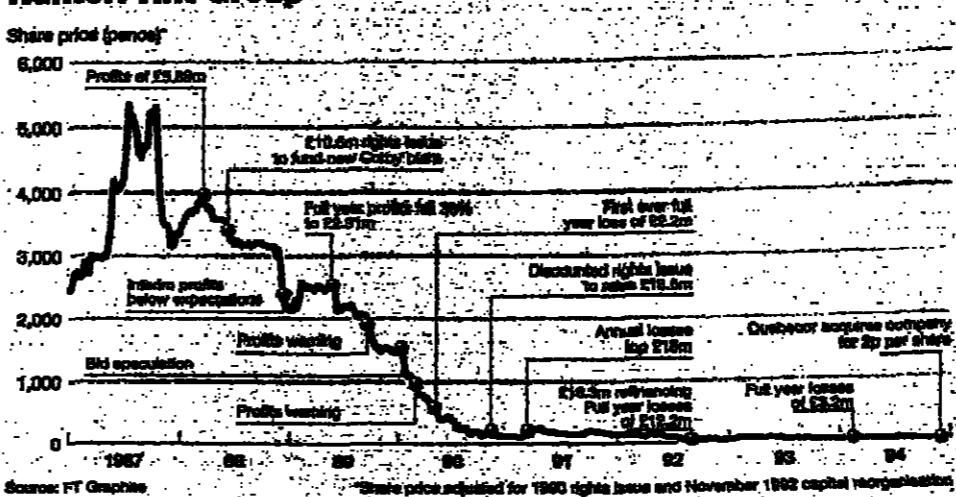
Ironically, by recommending the offer he may also have signed his own death warrant. There is no guarantee that Quebecor will retain a management that has struggled to contain borrowings during five successive years of losses.

A £1.8m rights issue and £1.5m capital reorganisation failed to stem the tide, and investors who once saw the shares reach 55p have witnessed a steady decline to yesterday's close of 1.1p - a fall of 1.1p a day.

Nevertheless, investors holding 58.5 per cent of the ordinary shares have accepted Quebecor's offer of 2p per share, while preference shareholders will get 1.33p per share.

With no other offers on the horizon and its auditors expressing "fundamental

HunterPrint Group



Source: FT Graphics Share price adjusted for 1990 rights issue and November 1992 capital reorganisation

uncertainty" over its future, HunterPrint expects the remaining shareholders to accept given that receivership is the likely alternative.

But Mr Geoffrey Eades, finance director, said the group's performance could improve with Quebecor's backing. It could not get much worse. The company has been fighting a series of crises since it turned to lenders in 1989 to finance the bulk of its new plant at Corby.

Mr Eades lays the blame squarely at the door of Mr Michael Hunter, the founder, who pushed the company to the edge of bankruptcy by investing heavily in probably the UK's most modern web offset plant. That saddled the group with debts of £44.5m just as the recession hit the industry.

Some City analysts say the management, led from 1990 to 1992 by Sir Ian MacGregor, the former chairman of British Steel and the National Coal Board, made matters worse by sharply discounting prices to win more contract printing deals.

"They undercut their rivals by up to 50 per cent and could not generate the cash just to run the business," according to one.

Yet that strategy has paid off with potentially lucrative contracts with publishers such as Mirror Group Newspapers, the

Conditional consent for £92m DMGT acquisition

By Raymond Snoddy

Industry minister Mr Tim Eggar yesterday gave conditional consent for the Daily Mail and General Trust to acquire T Bailey Forman, publisher of the Nottingham Evening Post, for £22m. In October the Monopolies & Mergers Commission unanimously opposed the acquisition on the grounds that it

would give DMGT, publisher of the Daily Mail, too high a concentration of newspapers in the East Midlands. In order to be able to go ahead with the acquisition DMGT has to agree to a number of conditions:

- to sell the Long Eaton Advertiser and Stapleford and Sandiacre News and not re-enter the weekly paid-for newspaper market in the East Midlands;
- to refrain from launching a regional edition of the Daily Mail in the area.
- to create a new editorial board which will be responsible for maintaining editorial independence at the Nottingham Evening Post.

area, including advertising.

DMGT A shares rose 3p to 96.5p on the news.

Midland Independent Newspapers, publisher of the Birmingham Post and Mail, asked the government to block the deal and said the only way to address concerns about the acquisition was for DMGT to sell daily titles in the region.

NEWS DIGEST

Bearing Power recovery

Improvements from both its Canadian and UK operations enabled Bearing Power International, a distributor of bearing and power transmission components, to recover from losses of £20,550 to pre-tax profits of £1.65m in the year to September 30.

Turnover climbed 57 per cent to £38.7m (£24.6m) and earnings per share came to 2.4p (0.5p losses). The final dividend has been stepped up to 1p (0.75p) and with current trading showing an improvement on last year, the company said it expected to pay its first interim next year.

Shareholders were reminded that Explaura was progressing only with the forbearance of its main creditor, Royal Bank of Canada, which had received no interest payments for a "considerable period".

When the current management took control it began building up the business prior to looking for a strategic partner.

Negotiations were taking place with three big companies which are interested in a joint venture, the chairman added.

Mr Finch also announced the resignation "for personal reasons" of Mr Rick Sandri, a director nominated by Incit.

Dwyer Estates, the Irish property investment and trading group, built on its first-half recovery, ending the year with a pre-tax profit of £1.4m.

The outcome compared with a restated loss of 27.6m in 1993 and represented further improvement on the profit of 23.8m achieved in the first half of 1992.

The year had been one of considerable change, said the

interest payable of £358,000 (£305,000 earnings came out at 5.5p (3p) share).

A final dividend of 2.4p (1.3p) is proposed for a 3.5p (3.3p) total.

Hunters Armley buy

Hunters Armley Group, the commercial printing company, is to pay £4.4m for the Bristol-based printer Harlequin Colourt

print. The initial consideration will be satisfied by £1.8m in cash and 57,470 new ordinary shares, equivalent to £100,000, which the vendors have agreed not to dispose of before December 1995. The remainder, to a maximum of £2.55m, will be paid in cash or Hunters Armley ordinary shares in three annual instalments beginning in 1996.

Harlequin had pre-tax profits of £258,000 for 1993 on turnover of £2.5m. Net assets stood at

£250,000 for the year.

Tinsley Robor

An "improved performance from all operations" was reported by Tinsley Robor,

Board urges acceptance of Quebecor takeover

By Tim Burt

HunterPrint Group, the debt-burdened printing company, yesterday warned shareholders that failure to back an agreed takeover by Quebecor Printing, North America's second-largest commercial printer, could force it to appoint receivers.

Announcing a 34.4 per cent increase in full year losses, the Corby-based company said it would be unable to guarantee the group's financial future if the C\$1.1m (£1.4m) acquisition was derailed.

Pre-tax losses rose from £3.16m to £3.31m in the year to September 26 on turnover down from £80.8m to £69.2m.

The group, which is Britain's leading independent printer of national newspaper supplements, saw gearing increase from 134 per cent to 161 per cent - equivalent to total debts of £17m.

That meant it was unable to declare a dividend or pay dividends due on its cumulative redeemable preference shares.

"The level of on-demand (banking) facilities available to the current management does not provide sufficient working capital for the group's future trading requirements," said Mr Geoff Samson, HunterPrint chairman.

Edinburgh Nw Tiger

Edinburgh New Tiger Trust, which invests in quoted smaller companies in emerging Asian countries, reported a 7 per cent fall in net asset value in the 9% months period since its January launch.

Net asset value at October 31 was 44.75p, against 48.15p on January 14.

After-tax revenue for the period came to £1.34m and earnings per share were 0.4782p. There is a final dividend of 0.4p.

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October, 94

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COMMODITIES AND AGRICULTURE

Mild weather undermines oil

By Robert Corzine

Oil prices weakened further yesterday as unseasonably warm weather persisted in many parts of Europe and the US.

The price of the benchmark Brent Blend for January fell to \$15.80 in late London trading, more than a dollar down from Thursday's close.

Recent temperatures in Europe have been 2° to 5°C above normal. Mild weather is also affecting the north-east and mid-west regions of the US, where demand for heating oil is 19 to 28 per cent below normal for this time of year.

World crude oil prices were also dragged down yesterday by sharp falls in the price of petrol in the US.

Rubber pact extended

By Kieran Cooke

In Kuala Lumpur

Members of the International Natural Rubber Organisation have agreed to a year's extension of the existing world rubber pact.

A meeting here of Inro, which groups six rubber-exporting nations and 21 consumer countries, decided that the extension was necessary for the "final negotiation of the new agreement". Whether to grant an extension to the existing rubber pact, which stabilises prices through a buffer stock system, or negotiate a

Petrol prices were affected by reports that some areas that were to introduce reformulated gasoline on January 1 were about to pull out of the programme. US cities with severe smog problems are required to introduce the fuel, but other areas have volunteered to join the programme.

US refineries had been strong buyers of crude oil in recent weeks to ensure that adequate stocks of reformulated fuel were available.

Fears of withdrawals from the programme left markets believing that reformulated gasoline will be in over-supply rather than under-supply," according to Mr Peter Gignoux, head of the energy desk at the London office of US brokers Smith Barney.

new agreement has been argued between producers and consumers for several months.

However, producers' concerns have been tempered by a recent upturn in natural rubber prices. Tight supply and growing demand, particularly China, have pushed prices to the highest level for six years.

At its meeting Inro said it was concerned that high prices had created a very volatile market and that heavy speculation by some traders had resulted in contract defaults. It said positive action was needed to restore order, confidence and credibility in the market.

MARKET REPORT

Silver's retreat continues

SILVER yesterday continued to lead the retreat of precious metals prices, closing 27.5 cents down in London at \$4.65 a troy ounce. GOLD ended at \$376.70, down \$2.50, slightly up from an earlier 3½-month low. "Silver did most of the hard work on the way up and it will

probably do the same on the way down," one analyst said.

Wide swings in London Metal Exchange NICKEL prices resulted in a nervous day's trading throughout the base metals complex and all contracts ended sharply down.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7% pure (\$ per tonne)

Close 1974-5 1900-1

Previous 1918-20 1944-5

High/low 1950/1955

AM Official 1913-4 1937-5

Kerb close 1955-6

Open int. 253,110

Total daily turnover 82,554

■ ALUMINUM ALLOY (\$ per tonne)

Close 1925-35 1985-5

Previous 1945-65 1985-6

High/low 1950/1955

AM Official 1945-55 1980-90

Kerb close 1955-6

Open int. 3,061

Total daily turnover 380

■ LEAD (\$ per tonne)

Close 837-5 654-5

Previous 852-4 666-7

High/low 644 667-7

AM Official 644-5 662-25

Kerb close 648-9

Open int. 43,836

Total daily turnover 6,970

■ NICKEL (\$ per tonne)

Close 8830-40 8880-5

Previous 8825-35 8850-5

High/low 8220 9000-9000

AM Official 8210-20 8220-5

Kerb close 8780-900

Open int. 67,442

Total daily turnover 19,180

■ TIN (\$ per tonne)

Close 6000-100 6180-80

Previous 6145-65 6230-80

High/low 6300/6800

AM Official 6165-75 6255-80

Kerb close 6050-80

Open int. 25,082

Total daily turnover 5,269

■ ZINC, special high grade (\$ per tonne)

Close 1108-10 1127-8

Previous 1146-5/7.5 1174-5

High/low 1170/1172

AM Official 1128-9 1156-7

Kerb close 1132-3

Open int. 107,793

Total daily turnover 13,584

■ COPPER, grade A (\$ per tonne)

Close 2388-40 2800-1

Previous 2384-5 2343-4

High/low 2373/2374

AM Official 2373-4 2323-4

Kerb close 2387-8

Open int. 245,261

Total daily turnover 57,702

■ LME AM Official (\$/t per tonne)

Close 1,5650 1,5650

LME Closing 2/26 rate: 1,5651

Spot 3,560 3 miles 1,5651 8 miles 1,5651 9 miles 1,5653

■ HIGH GRADE COPPER (COMEX)

Close 5,88 6,000

Open int. 5,59

Close 5,8

LONDON STOCK EXCHANGE

JPM 150

In few and far between

MARKET REPORT

Equities shrug off political/economic worries

By Steve Thompson

The surprisingly strong showing by Wall Street, late on Friday and another fine performance by US markets at the outset yesterday saw London's equity market consolidate an early good rise, in spite of the twin threat of early moves to higher interest rates on both sides of the Atlantic.

At the close, the FT-SE 100 Index was 16.2 higher at 3,035.3. The strength in the leading stocks did not, however, extend to the rest of the stock market, where the FT-SE Mid 250 Index ended marginally easier at 3,453.3, down 1.6.

There were other deep-seated worries for London, with the market increasingly concerned at the prospect of the government being defeated in the House of Commons

later today when the house votes on the increase in VAT on domestic fuel.

Adding to the underlying concerns was tomorrow's meeting between Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, Governor of the Bank of England, to discuss monetary policy, and the £2.5bn gifts auction.

One very disturbing detail of the trading session, dealers said, was the exceptionally low level of activity in the market ahead of the Commons vote and the meeting of the chancellor and the governor.

Turnover in London was a dismal 46.3m shares, the lowest for more than two weeks, with non-Footer stocks accounting for a disappointingly high 60 per cent of that figure.

Even more worrying for traders was the fact that such a low turnover figure was boosted by a couple of

programme trades, albeit of limited size.

There was no denying, however, that European stock markets had responded willingly to Wall Street's sharp rise last Friday. Questioned as to why the markets had raced ahead in the face of the constant flow of economic data pointing to the probability of interest rate rises here and in the US, one leading marketmaker in London said the markets had already factored in the next round of interest rate rises.

"The political scene has weighed very heavily on the London market lately," he said. "Although it is very unlikely, if the government were to lose tonight we would be in very big trouble indeed. Without it I feel we would have been much stronger today."

Other dealers said there was a

feeling around the trading desks that, given a yes vote on the VAT issue, the FT-SE 100 could easily progress to 3,180 before meeting any strong resistance.

There was also plenty of talk suggesting the long-awaited year-end rally may be taking shape. But again, the feeling was that Wall Street needed to demonstrate its resilience in the face of the interest rate concerns.

Buyers moved in for equities at the outset, with the FT-SE 100 opening around 11 points higher, before slipping into negative territory within an hour as the interest rate factor triggered pockets of profit-taking.

Once those bouts of selling were done, however, prices quickly regained the upward path, with overseas buyers also making their

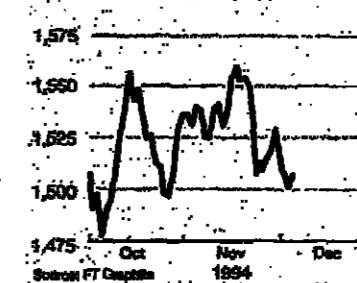
presence felt.

Shortly after midday the 100 index was more than 15 points ahead and it reached a day's high of 3,037.4, up some 20 points, before coming off that level an hour before the close.

Around the sectors, the regional electricity stocks attracted some sizable profit-taking, with analysts pointing out the sector's recent out-performance against the market in anticipation of interim dividend increases of 20 per cent-plus. See-board began the "dividend race" last week.

S.G. Warburg was the pick of the financial sectors of the market, reflecting a growing conviction that the bank will find rich pickings in moves by a number of UK building societies to merge and convert to banking status.

FT-SE-A All-Share Index



Equity Shares Traded

	Turnover by volume (million) including intra-market business and overseas turnover		
	Oct	Nov	Dec
Shares FT Capital	1,475	1,550	1,475
FT-SE 100	3033.5	+16.2	2228.9
FT-SE Mid 250	3458.3	-1.6	18.17
FT-SE-A 350	1520.5	+1.1	10.35
FT-SE-A All-Shares	1507.05	+5.61	8.80
FT-SE-A All-Share yield	4.06	(4.06)	(2.11)

Long gilt/equity yield ratio: 2.13 (2.11)

Key Indicators

Indices and ratios	1 Oct	2 Nov	3 Dec
FT-SE 100	3033.5	+16.2	2228.9
FT-SE Mid 250	3458.3	-1.6	18.17
FT-SE-A 350	1520.5	+1.1	10.35
FT-SE-A All-Shares	1507.05	+5.61	8.80
FT-SE-A All-Share yield	4.06	(4.06)	(2.11)

Best performing sectors

1 Retailers, General	-0.8
2 Merchant Banks	+1.4
3 Banks	+1.1
4 Retailers, Food	+0.9
5 Leisure & Hotels	+0.8

Worst performing sectors

1 Retailers, General	-0.8
2 Other Services & Bsns	-0.7
3 Building Materials	-0.5
4 Oil, Integrated	-0.3
5 Water	-0.2

Retailers under pressure

Retailers came under pressure as the market remained nervous about trading prospects in the Christmas period. Also, UBS was said to have turned negative on the sector.

This is traditionally the most lucrative time for most retailers, but nerves have set in recently about whether sales will match original forecasts.

It is also the case that many stores have set aside a large part of the big self-offer experienced at the end of last week, writes Jeffrey Brown.

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures moved ahead strongly, making good a large part of the big self-offer experienced at the end of last week, writes Jeffrey Brown.

FT-SE 100 INDEX FUTURES (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec -302.0 3040.0 +35.0 3045.0 3010.0 14258 47898

Mar -3047.0 3055.0 +35.0 3058.5 3028.5 15494

Jun -3070.0 3080.0 +36.0 3081.0 3070.0 200 425

Dec -3485.0 -5.0 - - - 0 2388

Mar -3500.0 -5.0 - - - 0 2767

Jun -3445.0 -5.0 - - - 0 287

All open interest figures are for previous day. 1 Euro value shown.

FT-SE 100 INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

1 Euro option expiry date.

EURO STYLE FT-SE MID 250 INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

EURO STYLE FT-SE MID 250 INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

EURO STYLE FT-SE ALL-SHARE INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

EURO STYLE FT-SE ACTUARIES SHARE INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

EURO STYLE FT-SE INDUSTRIES SHARE INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600

Jun 2625 2620 2620 2600 2600 2600 2600 2600

Dec 2625 2620 2620 2600 2600 2600 2600 2600

All open interest figures are for previous day. Premium shown as base on settlement price.

EURO STYLE FT-SE UTILITIES SHARE INDEX OPTION (£100) £10 per full index point

Open Set price Change High Low End vol Open Int.

Dec 2625 2620 2620 2600 2600 2600 2600 2600

Mar 2625 2620 2620 2600 2600 2600 2600 2600</p

LONDON SHARE SERVICE

BANKS

CHEMICALS

	Notes	P
ABA Sky		2
ACCO Pl		2
Allied Colloids	✓	2
Amber Ind	✓	2
BASF DM		2
BSC	✓	2
BITP		2
Bayer DM		2
Bruck		2
British Visa	✓	2
Caterpillar Ag S	✓	2
Catering (W)	✓	2
Conventions	✓	2
Costar		2
Countour	✓	2
Crocs	✓	2
Dawson	✓	2
Engelhard S		2
European Color	✓	2
Gibson	✓	2
Hickson	✓	2
Hoechst DM		2
Holiday Chemical	✓	2
ISI	✓	2
Inspec		2
Kalon	✓	2
Laporte	✓	2
MTM	✓	2
Mitsubishi	✓	2
Mitsubishi Diesel	✓	2
Mitsubishi Inds	✓	2
Perstorp SKR		2
Pever	✓	2
Scania	✓	2
Schindler Spezial	✓	2
Sequoia Systems	✓	2
Washington	✓	2
Wohlers	✓	2
Yorke	✓	2
Yorke Cadre	✓	2
DISTRIBUTORS		
	Notes	P
AB Lats	✓	2
ADM	✓	2
Adams & Harvey	✓	2
African Links	✓	2
Alfa Laval	✓	2
Alexandres	✓	2
Appleyard	✓	2
Ass Br Eng	✓	2
BSE	✓	2
Bearing Power	✓	2
Bellcity	✓	2
Boggs A	✓	2
Bremmer	✓	2
Bridgestone	✓	2
Bell Fittings	✓	2
Brown & Tidmarsh	✓	2
Burdens	✓	2
Carlyle	✓	2
Carter	✓	2
Centraide		2
Central Motor	✓	2
Charles Slover	✓	2
Coat (UK)	✓	2
Coker	✓	2
Dietrichson	✓	2
Dornans	✓	2
Dynatec	✓	2
Elliott	✓	2
Fischer	✓	2
Flame Motors	✓	2
Electrochem	✓	2
Electron House	✓	2

BUILDING & CONSTRUCTION

B&G 5 Board Enterprise Corp Escocell

ELECTRONIC & ELECTRICAL EQPT

12 Babcock (st) ... 16
- Barry Weimer ... 240
1 Baynes (C) ... 374

EXTRACTIVE INVESTIGATION - Cont.

— American Metal Co.
— MacCannell AS. —
— Maeda WPC F. —
— Wilson Metal AS.

HEALTH CARE - Cont.

PE		Notes	Price
12	Spiralwires	14	\$2.24
12	Tapes	14	\$2.24
12	Velour	14	\$2.24
12	Velour Uni Color	14	\$2.24
12	Velour Colors	14	\$2.24
12	United States	14	\$2.24
12	Woolmark Prices 14	14	\$2.24
HOUSEHOLD GOODS			
1		Notes	Price
2	Almond	14	\$2.24
2	Bistro Plate	14	\$2.24
2	Black (P)	14	\$2.24
2	Coffee & F.	14	\$2.24
2	Coronet Pier A	14	\$2.24
2	Crochet Knit	14	\$2.24
2	Density	14	\$2.24
2	Dozzy	14	\$2.24
2	Elder	14	\$2.24
2	Fax Decor	14	\$2.24
2	Gardell	14	\$2.24
2	HPC Int C	14	\$2.24
2	Joyce	14	\$2.24
2	La Creuse F.F.	14	\$2.24
2	Linenware	14	\$2.24
2	Maryann	14	\$2.24
2	Monogram	14	\$2.24
2	Monogram & L.	14	\$2.24
2	Parson Zoch	14	\$2.24
2	A MM	14	\$2.24
2	Pottery	14	\$2.24
2	Redo & Colors	14	\$2.24
2	Spicy Cr Clay	14	\$2.24
2	Royal Doulton	14	\$2.24
2	Shanghaie	14	\$2.24
2	Standard Glass	14	\$2.24
2	Stratford	14	\$2.24
2	Tessera Linens	14	\$2.24
2	Tessera Ware	14	\$2.24
2	Victoria Carpet	14	\$2.24
2	Vynona	14	\$2.24
2	Water Glass	14	\$2.24
2	Woolmark	14	\$2.24
2	Wood 40	14	\$2.24
2	Woolmark	14	\$2.24
INSURANCE			
1		Notes	Price
2	Almond Loyds	14	\$2.24
2	Warrants	14	\$2.24
2	Am S-1	14	\$2.24
2	Am S-2	14	\$2.24
2	Type C-2	14	\$2.24
2	Almond	14	\$2.24
2	American Gen S	14	\$2.24
2	American Int S	14	\$2.24
2	Apprentice	14	\$2.24
2	Warrants	14	\$2.24
2	Am S	14	\$2.24
2	Archer	14	\$2.24
2	Broadstock	14	\$2.24
2	CLB	14	\$2.24
2	Cover Check	14	\$2.24
2	DeJarn Lloyds	14	\$2.24
2	Davis & Co	14	\$2.24
2	Feedcheck	14	\$2.24
2	Forgery Underwriting	14	\$2.24
2	GRF	14	\$2.24
2	Gen Accident	14	\$2.24
2	HIC Lines Int 4/M	14	\$2.24

7.2	Series 1C	2000	-
-	Mountain 1Z	791	-
7.1	Hector Select	106	+1
-	Intermediate Income	261	-

INVESTMENT TRUSTS - CONT.

	Cost	Value	Cost	Value
7.2 Cig.	17	158	7	200
- Skipped PT		1700		125
8.5 Cotton Inc.	21	105		

هذا من الأصل

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INVESTMENT TRUSTS - Cont.

Alpha Fund	100.00

Not enough vehicles supplied by London Share Service

INVESTMENT COMPANIES

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

LEISURE & HOTELS

Alpha Corp	100.00

LEISURE & HOTELS - Cont.

Alpha Corp	100.00

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LIFE ASSURANCE

Alpha Corp	100.00

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MEDIA

Alpha Corp	100.00

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OTHER FINANCIAL

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

OIL, INTEGRATED

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

PROPERTY - Cont.

Alpha Corp	100.00

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OIL EXPLORATION & PRODUCTION - Cont.

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

OTHER FINANCIAL

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

OTHER SERVICES & BUSINESS

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

PHARMACEUTICALS

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

RETAILERS, FOOD

Alpha Corp	100.00

Not enough vehicles supplied by London Share Service

RETAILERS, GENERAL

Alpha Corp	100.00

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TOBACCO

Alpha Corp	100.00

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LONDON SHARE SERVICE

RETAILERS, GENERAL - Cont.

Alpha Corp	100.00

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TRANSPORT - Cont.

Alpha Corp	100.00
Alpha	

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MONEY MANAGEMENT

MARKETS REPORT

Sterling nervous on worries about VAT vote today

Sterling traded steadily yesterday ahead of this evening's closely contested parliamentary vote on value added tax, writes Philip Gash.

Analysts warned, however, that it was vulnerable to a heavy sell-off if the government was defeated. Interest rate markets were nervous, with short sterling contracts losing ground across the board. The March contract lost thirteen basis points to close in London at 92.66, down from 92.79.

The pound lost nearly a pence against the D-Mark in afternoon trade, to finish at DM2.4542, from DM2.461 on Friday. Against the dollar it was barely changed at \$1.5591, from \$1.5598.

Activity was generally quiet, with one analyst saying it had "the feel of the first pre-Christmas trading day."

In Europe the main movement came from the peseta, which weakened to close at Pt83.88 against the D-Mark,

from Pt83.42.

Analysts said that UK markets continued to be dominated by political factors. Today the focus is on whether the government will prevail in a vote on value added tax. This follows anxieties last week about whether a vote on European Union finance would pass, and a possible leadership challenge to the prime minister.

Mr Peter Luxton, analyst at MMS, commented: "Sterling is being affected by the two 'P's' - politics and policy." He said markets were worried about a further loss of face for the government, as well as the possibility that a setback on VAT might leave a £15m revenue hole in the 1995/6 budget.

Explaining the Bundesbank's policy of persisting with a

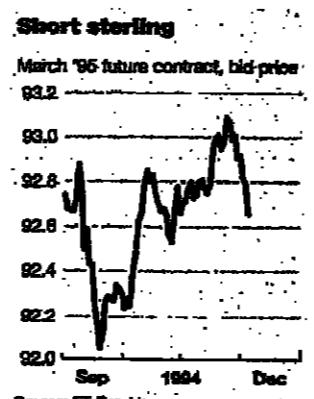
strategist at Midland Global Markets, said that the key determinant for sterling until the year end would be tomorrow's monthly monetary meeting, rather than politics.

On a trade weighted basis the dollar has now appreciated 4.5 per cent from a recent low of 60.6 on October 25, and 5.5 per cent against the D-Mark.

One factor buoying the currency is that US short term rates have finally risen above those in Germany, giving investors an incentive to hold US assets. The interest rate argument could yet move further in the dollar's favour if inflation rates are cut.

Yesterday Mr Gerd Haeseler, a Bundesbank board member, told a meeting in Frankfurt that he personally believed another rate cut was possible, if inflation pressures eased further and money supply stayed under control.

Explaining the Bundesbank's



Source: FT Graphics

has not made up its mind about what to do yet," he said. It would stick to a fixed repo until it was evident that a variable repo would not necessarily take short rates higher.

A further factor affecting the dollar were rumours that Mr Lloyd Bentsen, the US treasury secretary, would resign. Mr Bentsen later said the rumours were "premature", but traders said his departure would have little impact on the dollar.

Sentiment towards the dollar clearly continues to improve. Salomon Brothers has forecast the dollar rising to 70s in the coming months while some bold spirits see it moving as far as DM2.20 by the end of 1995.

A meeting of European finance ministers in Brussels decided they need to take action to alter the fluctuation bands in the exchange rate mechanism.

"The European Monetary Institute considers it is desirable to continue with the present arrangements.

There will be no judgement on that," said Mr Lamberto Dini, Italian treasury minister, after the meeting.

Later Mr Dini said the Italian government had not yet decided to decide whether it should rejoin the ERM.

One currency that will be joining the ERM is the Austrian schilling, when Austria becomes an EU member on January 1. Traders said this would have little impact on the schilling as it is virtually fixed to the D-Mark.

The Bank of England provided UK money markets with £205m late assistance, and £750m assistance at established rates, after forecasting a daily shortage of £1bn.

A meeting of European finance ministers in Brussels decided they need to take action to alter the fluctuation bands in the exchange rate mechanism.

"The European Monetary Institute considers it is desirable to continue with the present arrangements.

POUND SPOT FORWARD AGAINST THE POUND

Dec 5	Closing mid	Change	Bid/offer	Day's mid	One month	Three months	One year	Bank of
	spot	on day	high/low	high/low	Rate	NPA	Rate	England
Europe								
Austria (Sfr)	17.2984	-0.0022	622	708	17.2478	17.2922	0.3	17.2532
Belgium (Sfr)	50.4227	-0.1688	519	534	50.6500	50.4327	0.7	49.7977
Denmark (DKK)	0.9341	-0.0157	550	551	0.9348	0.9303	-0.1	0.9309
Finland (FIM)	7.0040	-0.0214	955	141	7.8410	7.5956	-0.4	7.574
France (FF)	8.4261	-0.0161	265	308	8.5447	8.4223	0.4	8.4168
Germany (DM)	2.4542	-0.0024	251	253	2.4530	2.4481	0.5	2.4143
Greece (Dr)	3.1052	-0.0025	488	489	3.0546	3.1024	-0.3	3.0544
Iceland (IK)	0.1083	-0.0003	184	172	1.0190	1.0154	0.0	1.0157
Italy (Lira)	223.21	-1.79	467	223.22	222.02	222.02	-3.0	223.16
Luxembourg (Lfr)	50.4027	-0.1686	510	510	50.6800	50.4519	0.0	50.3427
Netherlands (NLG)	2.7483	-0.0058	474	492	2.7592	2.7473	0.5	2.7023
Norway (NOK)	10.1407	-0.0003	307	308	10.1407	10.1407	0.0	10.1407
Portugal (Esc)	0.9057	-0.0027	655	656	251.180	250.955	-0.5	255.547
Spain (Ptas)	205.809	-0.1475	730	859	206.886	205.183	-2.1	206.889
Sweden (SEK)	11.7794	-0.0619	653	653	11.7515	11.6893	-1.1	11.7030
Switzerland (SFr)	2.0708	-0.0046	692	722	2.0783	2.0696	-2.0	2.0503
UK (P)	1.3884	-0.0035	654	672	1.3812	1.3856	0.1	1.3884
SDR	0.927771	-						
Americas								
Argentina (Peso)	1.5261	-0.0008	567	570	1.5249	1.5240	-	-
Brazil (Re)	3.2299	-0.0075	281	317	3.3510	3.2381	-	-
Canada (New \$)	1.0247	-0.0003	386	415	1.2137	1.2158	-0.2	1.2136
Mexico (Peso)	1.2518	-0.0002	553	564	3.3078	3.2580	-0.3	3.3052
Pacific/Middle East/Africa								
Australia (AS)	1.2037	-0.0029	225	247	2.0266	2.0175	-2.2	2.0261
Hong Kong (HK\$)	0.8422	-0.0008	581	645	12.0010	12.0592	-0.3	12.0551
India (Rs)	48.9441	-0.0087	307	574	49.0100	49.1310	-0.5	-
Japan (Yen)	157.7711	-0.1224	584	584	157.7711	156.021	-3.5	155.108
New Zealand (NZ\$)	2.4738	-0.0021	723	725	2.4769	2.4703	-2.2	2.4905
Philippines (Piso)	37.4984	-0.2488	112	815	38.0200	36.9223	-2.3	38.2261
Saudi Arabia (Riyal)	5.8480	-0.0022	484	505	5.8669	5.8441	-	-
Singapore (SGD)	2.2877	-0.0078	684	685	2.2735	2.2884	-	-
S Africa (Com.)	5.5522	-0.0006	556	556	5.5679	5.5526	-	-
S Asia (M)	0.1044	-0.0001	602	602	0.1044	0.1044	-0.1	0.1033
South Korea (Wons)	234.41	-0.25	673	442	236.9710	232.9121	-	-
Taiwan (TWD)	41.4126	-0.0253	103	403	41.1181	40.9582	-	-
Thailand (Bt)	39.1258	-0.0228	103	403	39.1810	39.1080	-	-
HSBC rates for Dec 2. Bid/offer spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling Index calculated by the Bank of England. Base average 1985 = 100.000. Offer and Mid-rates in both this and the Dollar Spot rates derived from the WIRERATES CLOSING SPOT RATES. Some values are rounded by the Ft.								

Dec 5	Closing mid	Change	Bid/offer	Day's mid	One month	Three months	One year	J.P. Morgan
	spot	on day	high/low	high/low	Rate	NPA	Rate	Bank of
Europe								
Austria (Sfr)	11.0785	-0.0048	740	780	11.0785	11.0740	0.0	10.985
Belgium (Sfr)	22.3265	-0.0025	520	522	22.3265	22.3230	-1.0	21.3125
Denmark (DKK)	6.1800	-0.0073	615	615	6.1780	6.1885	0.5	6.1811
Finland (FIM)	4.0227	-0.0113	482	489	4.0227	4.0252	0.2	4.0282
France (FF)	5.4528	-0.0074	505	505	5.4528	5.4528	0.4	5.4517
Germany (DM)	1.5741	-0.0043	737	745	1.5740	1.5743	0.1	1.5702
Iceland (IK)	0.1541	-0.0011	321	321	0.1531	0.1531	-0.1	0.1534
Italy (Lira)	161.83	-2.00	162.00	161.65	161.82	161.82	-2.3	162.00
Luxembourg (Lfr)	22.3085	-0.0033	530	530	22.4830	22.3330	1.0	21.3135
Netherlands (NLG)	1.7628	-0.0026	525	525	1.7625	1.7625	0.3	1.7655
Norway (NOK)	0.8700	-0.0020	620	620	0.8680	0.8680	0.0	0.8680
Portugal (Esc)	1.3721	-0.0006	723	733	1.3723	1.3724	0.2	1.3767
Spain (Ptas)	12.0205	-0.0026	820	820	12.0140	12.0140	-0.1	12.0140

WORLD STOCK MARKETS

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CONFERENCES

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INDICES

	Dec 5	Dec 2	Dec 1	High	1994
					Low
Australia General (29/12/77)	\$0 17688.13	17688.18	25/07/93 162	16752.81	28/11
Australia All Ordinaries (1/1/80)	1897.5	1890.1	1800.4	2340.00	3/2
Ni Nikkei (1/1/80)	943.5	937.9	951.5	1136.10	3/2
Canada Credit Agricole (20/12/89)	368.76	368.59	366.84	460.00	2/2
Total Index (2/1/91)	1030.47	1033.35	1032.50	1222.25	1/2
Belgium BEL20 (1/1/91)	1473.63	1480.02	1480.32	1542.05	9/2
Brazil Bovespa (29/12/83)	(4) 45254.0	45221.0	39110.00	1370	30/03 3/1
Canada Mitsubishi (19/75)	\$0 4042.38	3938.98	4276.02	20/10	3288.00 2/4
Composite+ (1973)	\$0 4033.00	4024.40	4008.00	23/0	3288.00 2/4
Potashos (5/1/83)	\$0 1984.23	1983.91	2182.00	1/2	1988.48 2/6
China PEA Gen (31/12/80)	\$0 5540.3	5622.0	5754.00	21/11	3801.20 4/4
Denmark Copenhagen (29/1/83)	343.32	342.46	343.05	451.70	2/2
Finland HEX General (29/12/80)	1881.5	1884.2	1885.8	1922.00	4/2
France SFZ 250 (31/12/80)	1302.83	1305.90	1298.84	1386.20	3/2
CNC 4031 (1/1/87)	1873.65	1882.71	1863.95	2308.00	3/2
Germany FWZ Allgemein (31/12/80)	778.10	788.33	788.90	888.27	10/5
Commerzbank (1/1/83)	2216.6	2197.1	2182.0	2480.00	2/5
DAX (30/12/87)*	2071.12	2088.51	2065.50	2271.11	10/5
Ireland Allianz (5/1/12/80)	871.58	884.14	888.00	1134.50	18/1
Hong Kong Hang Seng (31/7/84)	8812.53	8221.58	8480.00	12201.00	4/1
India NSE Sensex (2/7/84)	4084.23	4077.40	4104.33	4180.57	12/8
Indonesia Juwita Corp (10/6/82)	470.59	471.05	482.13	612.00	5/1
Ireland ESCI Drexel (4/1/85)	1813.63	1807.29	1824.37	2082.16	20/1
Italy Borsa Comune Ital (1/7/82)	828.00	831.45	832.00	817.37	10/5
MIB General (4/1/84)	1023.00	1022.0	1024.0	1210.00	10/5
Japan Nikkei 225 (10/3/84)	15026.66	15098.30	16013.80	21582.81	13/5
Nikkei 200 (17/10/92)	282.62	278.22	278.74	311.71	13/8
Tokyo (4/1/88)	1531.25	1515.85	1519.20	1712.73	13/5
2nd Section (1/1/88)	2108.48	2102.07	2098.00	2242.05	6/7
Malaysia KLSE Comp (4/4/89)	951.68	977.74	986.13	1244.48	5/1
Philippines Wagstaff Price (4/7/82)	Korea Comp Ex 1064.03	Data values of and Minibus - 1973; Austria Taxed, BEL20, HEX Gen., MIB Gen., SFZ250, CNC410, Euro- Euro 1000, NIKKEI 200, Tokyo, 2nd Section, KLSE Comp.	9233.48		

- See Dec 2 : Taiwan Weighted Price 8478.52; Korea Comp Ex 104.03. These values of end Mining - 5000 Austria Traded, BSE 20, HEP Corp., MBB Corp., SEMI Corp., Euro Minerals and DAX - all 1,000; JSE Gold - 255.7; JSE 26 Industrials - 294.3; NYSE All C - 1,000; Nikkei 225 - 1,674.4; Australia ASX - 1,000; India Sensex - 5,654.4.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

AMEX

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Continued on next page

NYSE COMPOSITE PRICES

4 pm class December 5

AMEX COMPOSITE PRICES

NASDAQ NATIONAL MARKET

4 pm close December 5

Stock	Mr.	Stk	IV	52w	High	Low	Last	Chng
ABC Inds	0.20	14	5	132	122	131	-	-
ACC Corp	0.12	12	257	184	154	16	-1	-
Acme Mills	15	2088	155	146	151	-	-	-
Acton Cpl	32	710	29	274	26	-1	-	-
Adelphi	17	2165	223	21	224	-1	-	-
ADC Tech	30	472	42	41	41	-1	-	-
Addington	6	882	102	97	10	-2	-	-
Adv. Serv	0.16	16	2	353	354	354	-	-
Adobe Sys	0.21	24	7375	35	334	344	+2	-
Advance C	16	649	124	126	124	+1	-	-
Adv Logic	150	45	45	42	42	-1	-	-
Adv Polym	5	526	42	42	42	-1	-	-
AdvTechLab	26	2941	181	174	19	+2	-	-
AdvTech x	0.27	10	1218	262	254	254	-1	-
Afexxus	15	303	183	184	182	-1	-	-
Agnico-Es	0.10	32	825	111	104	102	-	-
Air Expr	0.16	14	463	274	253	253	-2	-
Akzo ADR	1.51	94	89	55	55	+1	-	-
Albion	0.84	14	147	234	23	23	-	-
Allegh SW	11	9	105	105	105	-1	-	-
Allen Org	0.52	12	2	37	37	37	-	-
Allianz Ph	3	401	71	71	71	-1	-	-
AllCapPh	1.00	13	132	142	14	142	+1	-
Alli Cap	1.20	12	137	134	132	132	-	-
Allstate C	0.32	11	2	2	2	-2	-	-
Altis Gold	0.08	59	133	121	121	121	-	-
Altura Co	28	8211	402	387	385	+1	-	-
Am Banker	0.07	7	346	194	192	193	+1	-
AmCtry	0.16	41	542	154	15	15	-	-
Am City Bu	23	2100	18	16	16	-	-	-
Am Mining	18	1463	165	164	165	-	-	-
Am Mid El	11	100	83	83	83	-1	-	-
Am Software	0.32	7	246	35	33	31	-1	-
Am Frys	24	339	202	192	192	+2	-	-
AmGrla	0.58	14	1520	275	274	274	-1	-
AmInt'l	2	1332	14	14	14	-1	-	-
AmInt'l x	2.36	6	54	47	47	47	-	-
AmPerCov	24	8260	175	165	172	+1	-	-
Am Trm	10	288	183	183	185	+1	-	-
AmFndt	0.24	12	128	20	194	20	+1	-
Amgen Inc	19	9209	571	556	563	+1	-	-
Amtech Cpl	0.08	11	2619	81	82	81	-1	-
Amvfin	8	22	9	9	9	-1	-	-
Analogic	15	74	184	184	184	-1	-	-
Analysts	0.52	16	7	194	184	184	+1	-
Amplifon	1.00	16	4	47	47	47	-	-
Andrew Cpl	27	1540	47	45	45	-1	-	-
Andrus An	10	64	18	153	153	-1	-	-
Angogen En	0.32	30	610	152	154	152	+1	-
APP Bio	46	379	54	47	47	-1	-	-
Appd Med	181330	47	45	45	45	-1	-	-
AppleCpl	0.48	141597	37	36	36	+1	-	-
Applebee's	0.04	24	1830	142	134	132	-1	-
Arbor Dr x	0.30	22	108	21	202	202	-1	-
Arco	0.19	17	3125	21	202	202	+1	-
Argosy	1.16	8	58	273	274	274	-	-
Armor Al x	0.84	18	21	213	21	21	-1	-
Arnold In	0.44	16	168	208	192	192	-1	-
Aspectel	19	1530	303	30	304	+1	-	-
AspenCous	331	29	282	28	282	+1	-	-
AST Ranch	100	8559	154	147	15	-	-	-
Atkinson	6	52	103	10	10	-	-	-
AT SEAs x	0.32	8	2158	16	152	18	+1	-
Atosk	0.24	27	2885	374	362	362	-1	-
Atsotido	8	58	212	212	212	-1	-	-
Avantide	0.52245	6	72	7	72	-	-	-
- B -								
BET B x	0.08	19	37	5	65	5	-	-
Babbages	53	204	142	142	142	+1	-	-
Bairn Wt	22	5	42	42	42	-1	-	-
Baker J	0.08	92061	165	154	162	-1	-	-
Baldwin	0.24	3	2	15	15	15	-1	-
Bancor	14	1311	222	21	213	+1	-	-
BanSouth	0.52	9	132	162	165	165	-1	-
BankersCp	0.40	8	426	132	13	131	-1	-
Bankrupt	0.20	12	57	24	24	24	-	-
BankUSA	0.52	13	422	314	30	304	-1	-
Basset F	0.08	16	205	294	284	284	+1	-
Bay View	0.00	10	97	182	183	183	-	-
Baytak	1.80	10	765	53	53	53	-	-
BBAZ Fin x	1.16	8	283	279	274	274	-1	-
BB Aero	30	201	71	71	71	-1	-	-
BbadCos	0.42	17	82	142	144	144	-1	-
Bellberry	21	353	13	124	124	-	-	-
BerkleyWR	0.44	15	24	334	334	334	-	-
BH Grp	0.12	17	2	13	13	13	-	-
Bl Inc	45	197	5	43	5	+1	-	-
Big B	0.16	15	1181	173	122	133	-1	-
Bindley W	0.08	13	1268	135	134	132	-1	-
Bogen	102	5054	374	36	37	+1	-	-
Bonest	18	4932	112	125	125	-1	-	-
Bonfert	0.04	47	2048	412	41	41	-	-
BHP Intl	15	1758	272	27	273	+1	-	-
BHP Intl x	1.24	13	2362	493	472	472	-1	-
Biff Off	15	751	44	37	4	-1	-	-
Biffo A	0.24	0	610	73	62	62	-1	-
Biffo B	19	552	254	24	24	-1	-	-
Biffo C	1	33	33	32	32	-1	-	-
Biffo D	0.08	12	33	33	32	-1	-	-
Biffo E	0.08	10	88	232	224	227	+1	-
Biffo F	0.09	16	30	198	19	19	-1	-
Biffo G	0.04	10	9	30	30	30	-1	-
Biffo H	1.04	10	5	8	8	-1	-	-
Biffo I	0.04	10	445	24	23	23	-1	-
Biffo J	0.04	10	21	204	206	206	-1	-
Biffo K	0.04	10	22	21	20	20	-1	-
Biffo L	0.04	10	23	21	20	20	-1	-
Biffo M	0.04	10	24	21	20	20	-1	-
Biffo N	0.04	10	25	21	20	20	-1	-
Biffo O	0.04	10	26	21	20	20	-1	-
Biffo P	0.04	10	27	21	20	20	-1	-
Biffo Q	0.04	10	28	21	20	20	-1	-
Biffo R	0.04	10	29	21	20	20	-1	-
Biffo S	0.04	10	30	21	20	20	-1	-
Biffo T	0.04	10	31	21	20	20	-1	-
Biffo U	0.04	10	32	21	20	20	-1	-
Biffo V	0.04	10	33	21	20	20	-1	-
Biffo W	0.04	10	34	21	20	20	-1	-
Biffo X	0.04	10	35	21	20	20	-1	-
Biffo Y	0.04	10	36	21	20	20	-1	-
Biffo Z	0.04	10	37	21	20	20	-1	-
- C -								
C Tec	4	500	201	194	195	-1	-	-
Cabot Med	7	222	53	54	54	-1	-	-
CadScrews	1.00	14	39	274	27	274	+1	-
CadmiumCom	0.20	13	275	27	274	-1	-	-
Care Cpl	55	1114	152	147	155	-1	-	-
Carpe Cpl	2.25	4	1801	75	7	74	-1	-
Car Micro	25	1571	32	31	32	-1	-	-
Cardinal	14	124	2	17	17	-1	-	-
Codex	1	169	1	16	16	-1	-	-
Camr Inc	0.53	72	5	87	87	87	-1	-
Carrie	37	204	9	8	8	-1	-	-
CarbonCm	0.53	20	16	272	21	21	-1	-
Cascade	0.08	19	45	234	223	223	-1	-
Casey S	0.08	17	483	135	123	123	-1	-
Celgene	5	248	71	62	71	-1	-	-
CEM Cpl	16	156	12	113	12	-1	-	-
Centocor	8	5568	172	165	172	-1	-	-
Centrif	1.12	8	313	254	252	-1	-	-
Chandler	14	116	10	94	94	-	-	-
Chaperone	11	48	47	45	47	-		

AMERICA

Falling bond prices fail to unnerve Dow

Wall Street

The US stock market posted gains yesterday morning, building upon last Friday's late rally in spite of early declines in bond prices, writes Patrick Harwood in New York.

By 1 pm, the Dow Jones Industrial Average was up 10.75 to 3,755.38, having spent the morning in a relatively narrow range within 15 points of opening values. Secondary indices were mixed, with the Standard & Poor's 500 up 1.07 at 454.37, the American Stock Exchange composite down 0.13 at 248.57 and the Nasdaq composite 2.14 higher at 747.16. Trading volume was light at 14.6m shares by 1 pm.

After Friday's surge, when the Dow jumped more than 40 points in the afternoon, the market opened with investors in a surprisingly upbeat mood. Last week's late gains were spurred by a sharp increase in bond prices, but the decline in bonds yesterday failed to unnerve the market, primarily because the quarter of a point fall in the 30-year Treasury was blamed on an instinctive correction following the previous session's advance.

Stocks were also supported yesterday by the dollar, which has risen against both the yen and the D-mark in the last few days. The currency did not add to its gains yesterday, but its recent appreciation is seen on Wall Street as a positive factor for stocks, because it may help restore the confidence of foreign investors in US equities.

A range of Dow issues achieved gains as buyers favoured cyclicals. General Electric rose 5% to \$47.56, Aluminum Company of America added \$1 at \$34.83, International Paper firm 5% to \$71.71 and Caterpillar rose 5% to

\$54. Car stocks were firmer in anticipation of another strong set of sales figures. General Motors rose 3% to \$39.76 and Ford firm 3% to \$27.45.

ICN Pharmaceuticals fell \$0.20 after it said that, following advice from the Food and Drug Administration, it was amending its application for approval of its treatment for chronic hepatitis C.

On the Nasdaq, Figgie International climbed 5% to \$7 on news that it had hired an investment bank to advise on "strategic alternatives" that could involve the sale of businesses or a recapitalisation.

Canada

Toronto was firmer at midday, pushed higher by base metals issues and forestry stocks, which were bolstered by a softer Canadian dollar, and strength in transportation shares.

The TSE 300 composite index added 1.43 to 2,104.42 by noon in volume of 22m shares.

Paper and forest products rose 1.9 per cent, as MacMillan Bloedel picked up 8% to C\$16, while Domtar class A moved C\$4 higher to C\$14.

The financial services group was 1.2 per cent higher in response to healthy fourth quarter results. Royal Bank of Canada rose C\$4 to C\$20 ahead of full year results today.

Brazil

Shares in São Paulo were down modestly in light midday trade in reaction to news that the central bank had increased minimum reserve requirements.

The Bovespa index was off 2.19 at 44,957 by 1 pm in thin volume of R\$90.9m (\$10.65m).

Johannesburg golds weaken

Shares in South Africa were mixed as a weak bullion price depressed golds, but industrials firmed in line with gains on global equity markets.

The overall index shed 0.8 to 5,719.4, industrials were 32.9 better at 6,512.5 and golds lost 30.3 at 1,881.1.

De Beers gained R1 at R90,

but Anglos slipped R1.50 to R22.8. Reflecting the soft sentiment among golds, Kloor Reefs R1 to R55.75 and Vaal Reefs R5 to R345. Platinum losses were limited, with Rusoplats off 50 cents at R106.

Elsewhere, Remgro put on 50 cents at R22 and SAB improved 50 cents to R97.5.

MARKETS IN PERSPECTIVE

	% change in local currency ↑	% change in local currency ↓	% change in US \$ ↑	% change in US \$ ↓
1 Week	4 Weeks	1 Year	Start of 1994	Start of 1994
Austria	+0.80	-0.18	-7.08	-12.67
Belgium	+1.56	+2.84	-3.25	-7.48
Denmark	-0.71	+1.31	-5.39	-10.79
Finland	-0.75	-3.61	+24.64	+23.15
France	+1.57	+2.20	-6.97	-12.11
Germany	-0.41	-1.27	-5.71	-11.33
Ireland	-0.11	-1.27	+1.64	-1.70
Italy	+1.53	-0.64	+16.21	+2.67
Netherlands	-1.29	-0.73	-0.39	-4.14
Norway	-4.71	+4.90	+4.97	+3.08
Spain	-0.19	+2.62	-2.01	-7.69
Sweden	-0.54	+2.92	+12.26	+6.46
Switzerland	-0.01	+1.09	-5.84	-10.59
UK	-0.86	-2.60	-6.18	-11.56
EUROPE	+0.12	-0.57	-3.63	-8.20
Australia	-1.28	-4.71	-6.13	-11.45
Hong Kong	-5.57	-15.21	-13.14	-32.99
Japan	+2.30	-3.04	+3.33	+5.08
Malaysia	-3.93	-6.24	-2.37	-23.09
New Zealand	-2.81	-9.34	-1.78	-6.78
Singapore	-2.93	-9.35	+3.44	-10.86
Canada	+0.35	-2.00	-0.37	-2.04
USA	-0.15	-1.37	-1.68	-2.36
Mexico	+2.06	-1.77	+1.25	-3.73
South Africa	-2.45	-2.86	+34.79	+16.74
WORLD INDEX	+0.54	-2.41	-0.75	-3.43

* Based on December 2, 1994. Copyright, The Financial Times Limited, London, Seite 4 Co. and NatWest Securities Limited.

FT-ACTUARIES WORLD INDICES

FRIDAY DECEMBER 2 1994					THURSDAY DECEMBER 1 1994					DOLLAR INDEX					
US	Dollar	Yen	Pound	DM	Yen	DM	Local	Local	Yen	DM	Yen	DM	Local	Local	
Day's Change %	Change %	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	
Australia (56)	-167.54	-0.5	169.26	106.33	137.44	144.16	-1.1	3.97	186.98	159.87	116.12	138.13	146.31	183.15	
Austria (16)	-177.05	0.0	168.29	112.33	145.23	145.44	0.5	1.21	177.12	167.56	111.22	144.77	144.73	182.95	153.99
Belgium (35)	-167.60	-0.1	159.30	106.38	137.48	141.16	0.4	4.12	167.71	159.66	105.31	137.08	133.67	177.04	154.68
Brazil (26)	-155.79	-4.0	157.58	105.32	138.59	231.88	-0.2	0.79	172.74	163.42	104.37	141.19	207.02	150.47	154.99
Canada (11)	-122.00	-0.5	122.00	81.00	120.82	120.82	-0.2	0.78	171.97	162.71	102.13	127.13	145.71	152.50	137.75
Denmark (24)	-242.97	-0.7	232.94	144.20	203.80	203.81	-0.5	0.49	244.76	231.55	151.69	200.06	226.73	275.79	230.00
Finland (24)	-178.70	-0.7	170.08	114.04	147.40	164.40	-0.2	0.76	180.93	171.17	113.92	147.89	164.86	201.41	118.95
France (102)	-188.68	0.3	160.33	107.05	158.36	143.24	0.7	2.99	168.20	159.12	105.62	137.48	142.22	185.37	156.40
Germany (58)	-136.88	-0.6	130.08	86.88	112.58	112.28	-0.3	1.84	157.74	150.21	88.49	112.58	150.40	128.37	133.11
Hong Kong (68)	-237.43	-2.1	311.22	207.88	268.89	252.40	-2.1	8.07	332.01	288.50	122.50	275.00	334.14	508.12	277.25
Italy (56)	-74.46	-1.6	70.73	47.26	61.08	60.03	-0.3	1.75	74.91	70.87	47.04	61.23	60.39	97.78	60.17
Japan (46)	-151.98	-1.3	144.47	96.46	124.98	95.46	-0.2	0.80	153.98	145.69	95.69	125.35	170.10	127.15	135.50
Malaysia (87)	-47.07	-1.9	45.36	30.04	39.28	47.02	-1.8	0.88	48.09	46.71	30.50	30.50	48.07	52.07	49.07
Mexico (16)	-207.63	-3.2	197.12	131.13	170.83	760.05	-2.3	1.31	212.03	200.87	133.14	172.50	798.95	247.05	180.28
New Zealand (14)	-1.22	-1.9	77.79	52.57	85.51	80.09	-2.0	0.47	72.74	88.91	45.67	59.46	72.74	77.59	65.10
Norway (23)	-302.94	1.5	182.89	128.79	164.87	188.02	1.9	1.75	189.98	189.17	125.59	163.44	185.59	211.74	170.24
Singapore (44)	-358.98	-2.7	341.21	227.92	294.47	243.46	-2.2	2.24	323.01	305.68	202.83	264.01	342.00	205.55	222.31
South Africa (53)	-325.48	0.8	308.36	206.55	262.89	232.42	-0.4	4.10	158.02	181.70	87.02	133.68	155.79	132.22	154.90
Spain (39)	-211.50	-0.7	212.70	88.00	120.57	120.57	-0.2	0.76	201.18	202.50	114.57	120.18	201.18	181.25	182.17
Switzerland (47)	-159.08	-0.2	151.22	100.87	13										